

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Tuesday February 12 1985

D 8523 B

France: Mitterrand
bids for the
middle ground, Page 16

World news

Business summary

Arafat and Hussein in Palestine peace bid

King Hussein of Jordan and PLO leader Yasser Arafat agreed the framework of a joint bid for a "just, peaceful settlement of the Palestinian issue".

Meanwhile, King Fahd of Saudi Arabia began a state visit to the U.S. by telling President Reagan that the Palestinian problem was the root cause of instability and turmoil in the Middle East. He said: "I hope your Administration will support the just cause of the Palestinian people."

President Reagan said the legitimate rights of the Palestinians should be addressed in direct negotiations - a reference to U.S. hopes that King Hussein will enter talks with Israel. Page 18

Solidarity split

Solidarity leader Lech Walesa called for indirect protests against food price rises instead of a 15-minute national strike urged by underground leaders of the banned trade union. His disclosure split the clandestine leadership.

Glomp charge

Cardinal Jozef Glomp accused Poland's Communist authorities of waging an ideological struggle against the Roman Catholic Church and said he would defend priests threatened with imprisonment.

Spy suspects

Thirteen suspects in India's spy scandal, arrested with three others three weeks ago, were remanded in custody by a magistrate until February 22.

Israelis bomb base

Israel said its jets bombed a Palestinian base in east Lebanon for the second day running. Syria said many civilians, including children, were killed.

Kampuchea plea

Foreign ministers of the Association of South East Asian Nations called for more military and political support for Kampuchean guerrillas.

Anti-terror move

Italy is pressing EEC partners for a meeting of home affairs ministers to discuss ways to combat terrorism in Europe. Page 18

New Zealand stance

New Zealand will not become non-aligned or neutral. Prime Minister David Lange said. He said it was committed to "western values, Australia, the U.S., our traditions and our history."

Oil price forecast

World oil prices will fall further, possibly below \$25 a barrel, over the next two years, a senior energy specialist from the U.S. State Department told an oil conference in Shanghai.

South Africa clash

South African police fired rubber bullets and tear gas at about 3,000 black students who rampaged through Seelands township in the Orange Free State, setting houses and vehicles on fire.

Mozambique floods

Southern Mozambique, devastated by drought for the past four years, has been hit by floods which are threatening crops and animals.

Servicemen killed

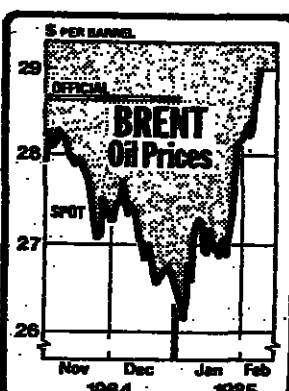
Eighteen RAF servicemen were burned to death, their West German driver died and 23 others were injured when their bus collided with an aviation fuel tanker on the Nuremberg-Munich motorway south of Ingolstadt, Bavaria.

People Express suffers \$9m loss

PEOPLE EXPRESS, the cut-price U.S. airline, reported its first quarterly loss for two years, of \$8.9m, and a sharp decline in annual earnings, despite higher turnover figures. The profit was insufficient to cover preferred dividend requirements. Page 19

DOLLAR rose in London to DM 3.2750 (DM 3.2575) Ffr 1.93 (Ffr 1.94); SwFr 2.7040 (SwFr 2.7050); Y281.60 (Y280.45). On Bank of England figures, the dollar's exchange index rose to a record 150.3 from 149.3. Page 39

STERLING fell 1.40 cents in London to close at \$1.0965. It also fell to DM 3.5625 (DM 3.6150); Ffr 10.94 (Ffr 11.04); SwFr 3.0650 (SwFr 3.08) and Y286.75 (Y288.50). The pound's exchange-rate index fell to 71.1 from 71.8. Page 39



SPOT OIL prices rose sharply in response to renewed cold weather in Europe and a shortage of light crudes for early delivery. Brent blend gained 40 to 50 cents a barrel to trade at its highest level for six months. Spot prices, Page 38

GOLD rose \$0.75 on the London bullion market to close at \$300.00. It fell in Zurich to \$298.00 from \$300.50. In New York, the CME March settlement was \$305.30.

WALL STREET: The Dow Jones industrial average was down 15.24 at 1,274.73 at 3pm. Section III

LONDON gilts were lower on concern about sterling, while equities closed slightly firmer with the FT Ordinary share index up 2.5 at 981.1. Section III

TOKYO stock market was closed for a holiday.

NORWAY will increase its crude oil price by \$1 a barrel in February, although longer-term trends still indicate a fall when the cold weather ends, sources in the state-owned oil company Statoil said.

AID totalling Ecu 111m (\$63m) for 32,400 displaced steel and coal workers in all EEC countries except Greece and Ireland was announced yesterday by the European Commission.

DSM, the Dutch state-owned chemicals company, will begin production in July at a powder coatings resin plant in Spain as part of an increasing emphasis on special products. Page 26

CANADIAN PACIFIC resources and transport group, last year raised net profits to C\$375m (\$253m) from C\$143m. Page 19

MANUFACTURERS: Renover Trust's Spanish subsidiary has entered the country's list of top 10 earners after a 32 per cent profit rise to Ptas 3,800m (\$20.5m). This is the first time a foreign bank has entered the list since Spain opened its doors to international competition six years ago. Page 20

PLANNED merger between German steel manufacturers Krupp Stahl and Klockner-Werke, involving Australian mining group CRA as a partner, might still fail, according to the Economics Minister in North Rhine Westphalia state.

NORINCO, China's main weapons producer, became the country's fifth biggest export earner last year with foreign sales totalling \$1.5bn, a Chinese business newspaper said.

EEC doubts over intervention as \$ hits new peaks

BY MAX WILKINSON IN LONDON AND QUENTIN PEEL IN BRUSSELS

THE DOLLAR surged to record levels yesterday against most main European currencies amid concern from EEC finance ministers about the failure of any co-ordinated intervention to dampen its rise.

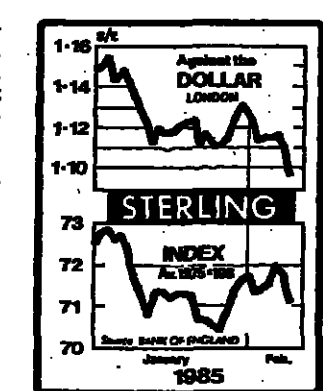
Dealers said demand for the dollar continued from all sides although trading was not especially heavy.

The dollar rose almost 2 pips against the D-Mark in London, to close at DM 3.275, its highest level for 13 years. It pushed the pound to a record low of \$1.0965 and reached record levels against the French franc and Italian lira. It continued strong in early New York trading, briefly breaching the Ffr 10 level for the first time.

Dealers reported little evidence of central bank intervention in the currency markets, and a mounting belief that the five leading industrial powers were disillusioned about the possibilities of a concerted attack on dollar speculation.

Last month in Washington, the U.S., West Germany, France, Britain and Japan agreed to a co-ordinated selling of dollars to try to prevent the continued "overshooting" of the dollar.

The U.S., however, was always lukewarm about the idea, and does



not appear to have intervened very heavily so far.

Dealers yesterday reported no new developments that might explain the surge in the dollar, apart from the attractiveness of high interest rates in the U.S.

In Brussels yesterday, EEC finance ministers expressed concern at the continuing imbalance in the international money markets and the failure of intervention to restrain the U.S. currency.

In informal discussion at their monthly council meeting in Brussels, the general feeling was that last month's Washington meeting

had made no impact on the foreign exchange markets.

Sig Giovanni Goria, the Italian Finance Minister and chairman of the meeting, said afterwards that "even agreements between major countries have proven to be very fragile."

"If we look at the turn taken by the exchange markets, I think the ministers' opinions would not differ much from the opinions of ordinary citizens. Very few people have noticed the decisions taken in Washington."

Sig Goria said the general conclusion was that the strength of the dollar indicated the international opinion about the strength of the U.S. economy, and Europe must try to match U.S. economic growth.

"I do not think we should increase tension by complaining at the Americans, but encourage them to seek solutions so that the imbalance in the money markets can be brought back to balance," he said.

In early trading in London, the pound held up fairly well against the onslaught of the dollar, but by

Continued on Page 18

Ministers edge towards fresh Gatt meetings

BY JUREK MARTIN IN TOKYO AND CHRISTIAN TYLER IN LONDON

THE TRADE ministers of Japan, the U.S., Canada and the European Community have inched towards a new multilateral round of trade negotiations in the course of their latest regular meeting held in Kyoto over the past two days.

They agreed that a preparatory committee within the General Agreement on Tariffs and Trade (Gatt) should be formed "as soon as possible" to work out an agenda for the negotiations, which, the four ministers said, they wanted to start in 1986.

The group did not try to set a date for the formation of the preparatory committee; but Japanese officials claimed that its planned early creation reflected a "more positive" attitude to the new round on the part of the EEC, compared with the previous meeting last year. The U.S. delegation was said privately to doubt the extent of the EEC's conversion.

Although the Kyoto meeting adds fresh momentum to the rich nations' move for early Gatt negotiations, it is far from certain that the

developing countries can be won over to the idea in such a short time.

An indication of their latest position - especially on the contentious question of liberalising trade in services - is expected at the end of the month when the Gatt's consultative group of 18 countries meet next.

The group, which includes Third World leaders Brazil and India, has been asked to map out the Gatt timetable for the rest of this year. In particular, it may be able to suggest to the Gatt council, the executive body, whether a special mid-year session of the 90 member-states to launch a negotiation is feasible.

Meanwhile a series of public and private conferences of ministers in coming months, including the Western economic summit in Bonn in May, will have to consider whether a pre-negotiation North-South consensus is achievable.

The chief impetus for a new trade round has come so far from Japan and the U.S. Canada has also en-

dorsed it, although it is known to be concerned about its contents, particularly that it does not exclude finished and semi-finished raw materials products, such as lumber, of which it wants to sell more.

Mr Keiichi Murata, the Minister for International Trade and Industry, said that, in Japan's view, 1985 is a very important year for the free trade system.

Officials from his ministry later explained that although the economies of some European and developing countries were still suffering from structural difficulties, the general global economic condition was better than for some time. It was, therefore, important to advance the cause of free trade while the going was relatively good. A missed opportunity now could only help protectionist forces later, they said.

The other ministers present - Mr William Brock, the U.S. trade representative, Mr Willy de Clercq, the EEC Commissioner for External

Continued on Page 18

UK civil servant cleared by secrets trial jury

By Raymond Hughes in London

A BRITISH JURY yesterday acquitted Mr Clive Ponting, a senior civil servant, of secrets charges arising from his leaking of official documents about the sinking of the Argentine cruiser General Belgrano during the Falklands war.

Mr Ponting's acquittal was greeted with cheers in London's Central Criminal Court and by a chorus of demands, in parliament and elsewhere, for repeal of the controversial section of Britain's Official Secrets Act under which he had been charged.

The verdict also put a question mark against the political future of Mr John Stanley, Minister for the Armed Forces, who, although he did not give evidence at the trial, figured largely in it.

The jury of eight men and four women decided that Mr Ponting, formerly a senior adviser in the Defence Ministry, did not commit an offence under Section Two of the Act when he sent two documents about the sinking of the Belgrano to Labour MP Mr Tam Dalyell, a persistent critic of the Conservative Government over the affair.

Mr Ponting claimed that he leaked the documents to Mr Dalyell because he believed that parliament was being misled by the Defence Ministry about the events leading up to the sinking of the Argentine cruiser.

He denied the prosecution allegation that he had acted out of "pique or rancour" because his ministers - Defence Secretary Mr Michael Heseltine and Mr Stanley - rejected his advice about the way to respond to MP's inquiries.

He claimed that Mr Stanley had ordered him to draft two replies - one truthful and one untruthful - to give ministers a choice of answers to a letter from parliamentary leaders of the opposition Labour Party.

At the end of an 11-day trial, the jury took just under three hours to reach their unanimous verdict.

Afterwards, Mr Ponting said: "I did what I believed was the right thing and despite all the pressures from the prosecution in the handling of this case, 12 ordinary people have shown me to be right."

"This has been a long, hard, six-month fight against a blatantly political prosecution by the Government."

"My judgment about what was in the national interest has been shown to have been right and the way ministers inside the Ministry

Continued on Page 18

London vetoes 'unnecessary' Oslo gas deal

BY IAN HARGREAVES IN LONDON

THE BRITISH Government yesterday vetoed British Gas's \$30bn plan to import gas from Norway's Sleipner field.

Mr Peter Walker, the Energy Secretary, told the House of Commons that so much additional gas had been found on the UK continental shelf in the last year that "it will no longer be necessary to import gas in the 1990s on the scale anticipated even last summer."

Mr Walker said that when official figures on oil and gas reserves were published in April, it would show a \$200bn addition to UK gas reserves. That represented a 15.3 per cent increase on the figures published last April. Sleipner contains 7,000bn cubic feet of recoverable gas.

Mr Walker said that "good progress" had been made in talks between the two governments since last summer, when the UK Government insisted upon a 20 per cent cut in the proposed peak off-take from Sleipner. But since that date, the results of last year's record level of drilling on the UK continental shelf had forced the Government to think again.

The UK shelf, Mr Walker said, "now seems likely to provide sufficient gas to meet the needs of the British market well into the 1990s."

The UK Government, with British Gas, would "keep under review the likely availability of supplies to meet demand in the coming decades."

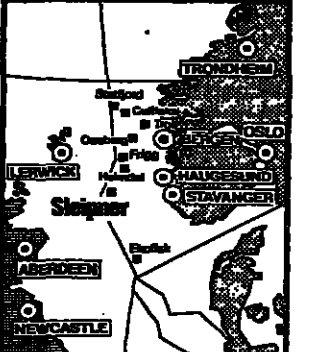
The comment was apparently designed to keep open the door to possible imports for the mid to late 1990s and to remind the oil companies that will now start to sell their newly found gas to British Gas that the option of foreign supplies still exists if they try to drive too hard a bargain on price.

British Gas, which has given warnings that without Sleipner it might not be able to meet all its customers' needs, said last night it was "obviously disappointed" at the Government's decision.

The corporation said it did not see any threat to its ability to supply customers' needs, but that freedom to import would remain a crucial element in filling the supply gap British Gas could still see in the 1990s. It expected to be able to contract sufficient gas to sell to customers in the 1990s and urged oil companies that have found new gas fields to offer the contents for sale to the corporation "in good time."

In Norway, however, there is a good deal of irritation over the fact that it has taken a year for the British Government to debate the proposed deal, before finally rejecting it.

Details, Page 12



Mr Kari Kristiansen, the Norwegian oil minister, said there would not be a new round of bargaining about Sleipner with Britain, but that the three licensees of the field - Statoil, Norsk Hydro and Esso - would have to decide what to do next.

There is no obvious alternative customer for Sleipner, since most western European utilities already have contracts for more gas than they can use. Norway is now expected to switch its emphasis to oil developments and Statoil will today announce details of its plans to speed up production from the Gullfaks oil and gas field.

Mr Alick Buchanan-Smith, Britain's energy minister and Mr Walker's deputy, said it was the scale of the Sleipner proposal that had created the problem.

When Britain considered gas imports in the future, Norwegian supplies would be carefully re-examined, he said. Britain's strong preference, he said, was to import any foreign gas it needed from western Europe rather than from the Soviet Union, which is the world's leading gas producer and an important supplier to a number of countries, including France and Germany. The Netherlands is Europe's other chief gas exporter.

The UK Government also hopes that the more rapid development of UK gas reserves will provide a significant boost for the domestic offshore supplies office.

Ivor Owen adds: Mr Walker denied in the House of Commons last night that the decision not to proceed with the purchase of gas from the Sleipner field amounted "a gamble" with Britain's future gas supplies.

He promised that all the information that had led to the decision would be made available "in the very near future."

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EUROPEAN NEWS

Greek leader in Moscow

BY PATRICK COCKBURN IN MOSCOW

THE GREEK Prime Minister, Mr Andreas Papandreu, who is on a three-day visit to Moscow, is expected to meet President Konstantin Chernenko today in the first public appearance of the Soviet leader for six weeks.

Soviet officials confirmed last week that Mr Chernenko had been ill but he was able to attend the weekly meeting of the Politburo last Thursday. Today will be the first time he has been seen in public this year and could quell rumours circulating among diplomats that he is seriously incapacitated.

Mr Papandreu is particularly welcome in Moscow because he has long been a critic of U.S. policies. The Greek Government does not support the deployment of cruise and Pershing 2 missiles in Western Europe and is committed to the removal of nuclear weapons and U.S. bases from Greece.

The Greek delegation is hoping for commercial benefits from the visit including the signature of a contract — announced last year — for a \$450m aluminium plant to be built in Greece with Soviet equipment and finance.

Greece is also interested in contracts for shipbuilding and repair and progress on a pipeline to bring Soviet gas to Athens via Bulgaria.

Andriana Ierodiakonou adds

from Athens: Mr Papandreu was given the task in New Delhi last month of briefing the Soviet Union on the progress of a six-nation initiative on nuclear disarmament undertaken by Greece, India, Tanzania, Mexico, Sweden and Argentina.

His visit is the first by a Greek prime minister since Mr Constantine Karamanlis went there in 1979, launching a foreign policy opening towards the Soviet Union.

Domestically it will be useful in attracting left-wing votes in an election year, as well as defusing acute Communist opposition criticism about changes in the electoral system. A general election must be held by next October.

Glomp leaps to defence of Poland's priests

By Christopher Robinson in Warsaw

CARDINAL JOZEF GLOMP, head of the Roman Catholic Church in Poland, yesterday abandoned his usual caution and spoke out in defence of the clergy, denying government charges that they were breaking the law by introducing politics into their sermons.

His statement suggests that he is preparing to confront the Government's accusations as the authorities maintain their propaganda campaign in an attempt to wring concessions from the Church.

"We shall defend our priests, although, of course, we don't want them to get involved in politics directly," the cardinal told Western journalists yesterday at a rare news conference before visiting Britain next week.

Cardinal Glomp's declaration follows attacks in the state-controlled media on the Polish Church's outspoken priests and warnings that their activities will not be tolerated.

The attacks started at the trial of the four government security men found guilty last week of murdering Fr Jerzy Popieluszko, the pro-Solidarity priest, and have continued since.

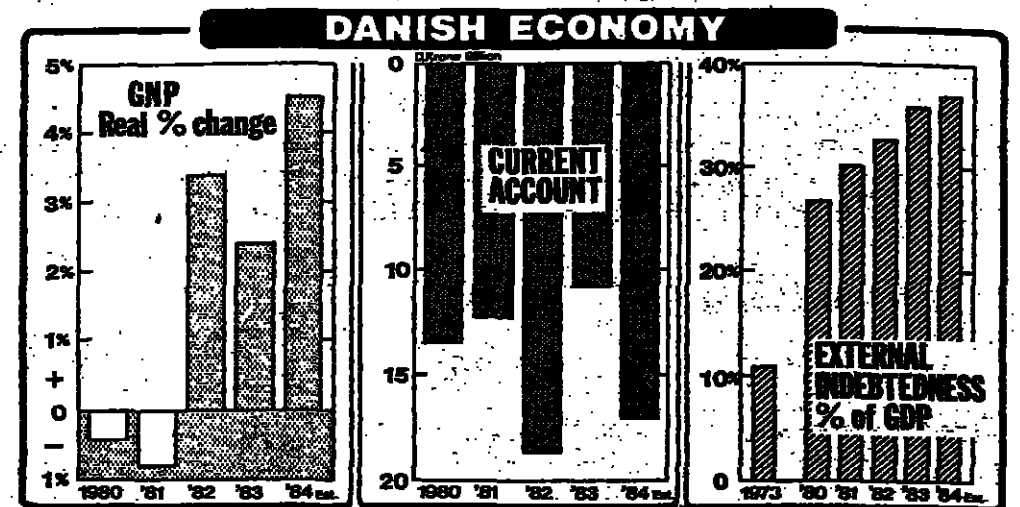
The cardinal denied that Fr Popieluszko's sermons were in any way incorrect theologically, thereby defending the dead priest against charges that he "misused his pulpit." This was an important government theme at the six-week-long trial.

Despite his noticeably tougher line, the cardinal held out hope of a meeting with General Wojciech Jaruzelski, the Communist party leader, and played down the significance of the attacks on the Church in the media.

"These do not amount to a total attack but merely minor acrimonious remarks," he said.

Reuter adds from New Delhi: Gen Jaruzelski, who arrived here yesterday on his first official visit outside the Soviet bloc, said Poland's economy was on the road to recovery.

Hilary Barnes, in Copenhagen, reviews an economy which last year grew faster than that of any other European nation, where manufacturing industry's output went up by 11 per cent and investment by 20-30 per cent, and which saw the creation of some 50,000 jobs, all of them in the private sector.



Denmark's small economic miracle

MR KJELL ANDERSEN, head of the OECD's economic and statistical department in Paris, was quoted recently as describing the development of the Danish economy over the past two years as a small miracle.

Almost everything has gone right for the economy since Prime Minister Poul Schlüter's non-Socialist coalition Government took over in the autumn of 1982, with the single important exception of the deficit on the current account of the balance of payments.

The economy took off in the summer of 1983, following measures by the Government in the winter of 1982 to suspend the wage-price indexation system and to stabilise the budget by curbing expenditure and raising more revenue.

In 1984 the increase in real Gross Domestic Product was about 4½ per cent, the fastest rate in Europe. This growth was derived entirely from an increase in private sector demand: there was no increase in public sector consumption and investment.

Manufacturing output increased by no less than 11 per cent and investment in manufacturing in real terms seems to have risen by an astonishing 25-30 per cent. Final estimates are yet to come. According to the federation of industries the investment surge will continue this year.

About 50,000 new jobs were created last year all in the private sector, an addition of about 3 per cent to total employment. As the labour force is still expanding, unemployment fell by only 20,000 to about 258,000 in November, or 9.8 per cent of the workforce.

Consumer prices in the 12

months to November increased by 5.6 per cent, while hourly wages in manufacturing increased by a modest 4½ per cent, contributing to an improvement in the competitiveness of industrial exports, which increased in value by 17 per cent. Total exports of goods increased by 12 per cent.

The boom has worked wonders for the Government's shaky finances. The budget deficit in 1984 came down from the Kr 64bn (\$4.2bn) forecast at the beginning of the year to Kr 44bn, as unemployment benefit costs decreased and revenues rose.

Improvement

The forecast for 1985 is an improvement in the deficit to Kr 36bn, or about 6 per cent of GDP, compared with a deficit equal to 11.9 per cent of 1982's GDP when the present government took office.

The 1984 performance has demonstrated the flexibility and latent dynamism of Danish industry, given a reasonable environment in which to operate. Its edge, Danish industrialists say, has never been dulled by the payment of direct subsidies (not even to the shipyards and the clothing industries) and none of it, except the utilities, is nationalised.

If Denmark can keep up its 1984 performance the country's most pressing problems, its large budget deficit and rocketing foreign debt, would be resolved. By 1989 the budget deficit would be all but eliminated and the external account in surplus.

Apart from the possibility that the negotiations for new collective wage agreements in

the public and private sectors are continuing, and unless they lead either to a damaging labour conflict or to a resurgence of wage inflation, the only major snag is the external account.

Last year the current account deficit increased to an estimated Kr 16-17bn, about 3 per cent of GDP, from Kr 11bn. At the end of 1983, net foreign debt was already equal to 36 per cent of GDP. It is now a notch or two higher.

The building up of stocks at the start of the recovery and rising interest costs on the foreign debt, reflecting the strength of the dollar, were among the reasons for the increase in the deficit. Imports increased by about 15.4 per cent while exports went up by 12.3 per cent taking the trade gap for 1984 from Kr 2.1bn in 1983 to Kr 7bn last year.

The Government hopes that as stock building eases off, the current account will improve, but stocks are not the only reason for the rising deficit: consumer goods imports increased by about 25 per cent last year.

With the Government reluctant to apply the fiscal brakes, the central bank has endeavoured to restrain credit growth. Lending by the banks increased by about 13½ per cent in the 12 months to November, but the central bank is aiming to bring the expansion down to an annual rate of 10 per cent.

Mortgage bonds are now yielding about 14.2 per cent and the average yield for all series came down to 13.3 per cent. Mr Erik Hoffmeyer, the governor of the central bank, has made it clear that a reduction in interest rates can only be expected if the external account improves.

The Danish success and this

particular failure are reflected in the krona exchange rate. The Danish currency has consistently been among the strongest members of the European Monetary System in recent months, but the krona's strength is also linked to the need to maintain a big gap between their own and Euro-market interest rates in order to attract foreign savings.

It is an interesting question, however, whether the central bank's monetary management has not contributed to the deterioration in the external account. The economy has been allowed to remain highly liquid: money supply increased by 25 per cent in 1983 and by 18.6 per cent in the 12 months to November last year.

Determined

Denmark's current account deficit and the large foreign debt have been a serious cause of concern for more than a decade. So far, the Government has responded well to the Government's determined attack on the budget deficit and inflation, and although the current account is still in substantial deficit, the trade balance on goods and services has shown a steady improvement since 1979.

Nevertheless, because the foreign debt is so large, the cost of servicing it on the foreign debt continues to tick up alarmingly quickly, with the amount rising from about Kr 18bn in 1983 to about Kr 23bn in 1984. A very rapid improvement on the trade balance is needed just to keep the external account from worsening.

It is a tough challenge, and the Government has yet to show that it is on top of this problem.

Higher paid Soviet worker finds little to spend his money on

BY OUR MOSCOW CORRESPONDENT

WAREHOUSES IN the Soviet Union are piled high with shoes and clothes that nobody wants to buy, according to an economist here. Some 9 per cent of fabrics and footwear produced in recent years has been of such poor quality that it has either had to be sold cheaply or written off as unsaleable.

In the southern republics of Azerbaijan, Georgia and Armenia, he claims, as much as 30 per cent of local light industry's entire output has had to be rejected.

Because there is such a shortage of good quality goods to buy, higher wages provide only a limited incentive to Soviet workers, says Dr V. Kletsky from Minsk, writing in *Eko*, a monthly economic journal.

These failings are an obstacle to the economic experiment now

being carried out. The aim is to produce more high quality goods by linking productivity to increased wages but, until such quality goods are available in quantity, higher pay is only a limited incentive.

Pent up demand has also led to a significant increase in savings. Wages have risen much faster than prices, causing savings in the banks almost to double from Roubles 91bn (\$22bn) to Roubles 174.3bn in the seven years to 1982. By the end of last year they had risen another Roubles 12.6bn, "the greatest rise in recent years," says Dr Kletsky.

Between 1975 and 1982 state retail prices rose by only 8.3 per cent, but total wages by 37 per cent. Over the same period, the production of consumer goods went up by only 29 per

cent. Dr Kletsky says that the disparity between prices, wages and production is because "until recently, wage increases were decided upon according to targets set at party congresses and had little to do with actual production growth."

The new economic experiment, initially applied to five ministries in 1983, plans to reduce the output of poor quality goods by making individual enterprises take greater managerial responsibility. Increased wages and higher productivity are directly linked to an increase in wages.

People should sense "a direct dependence between their labour and their pay," Mr Mikhail Gorbachev, a senior member of the Soviet Politburo, said last year.

Yugoslav prices soar in January

BY ALEKSANDAR LEBL IN BELGRADE

RETAIL PRICES rose by 9.2 per cent in January, the steepest monthly increase in Yugoslav history. The rise in

inflation, which measured 63 per cent on a year-on-year basis, followed the lifting of most price controls on January 1.

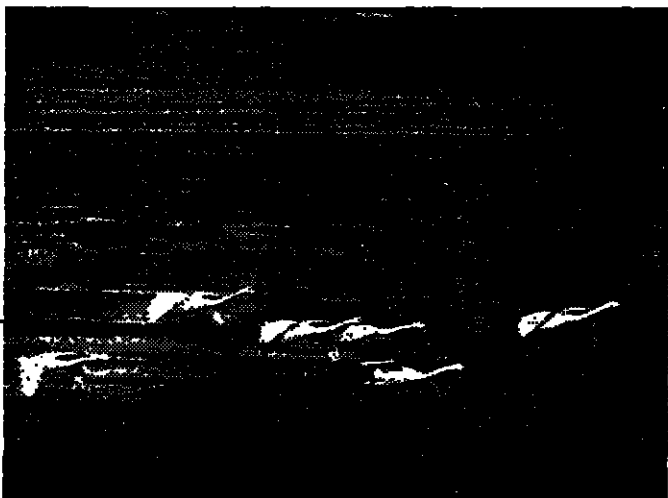
But, although the Government expected an increase in prices, the sharp surge came as an unpleasant surprise. This was especially so as it was announced on the eve of a new round of talks with the International Monetary Fund.

The present stand-by agreement, which expires at the end of March, provides for interest and exchange rates to be linked to the inflation rate. Interest rates on three-month deposits should reach one percentage point above inflation on April 1, and the dinar should depreciate by the difference between Yugoslav and world inflation according to the agreement.

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EUROPEAN NEWS

Warsaw Pact treaty meeting 'still likely to be held in Sofia'

BY PATRICK BLUM IN SOFIA

THE EASTERN summit to renew the Warsaw Pact treaty, postponed from last month due to Soviet President Konstantin Chernenko's illness, is still likely to take place in Sofia as planned, President Todor Zhivkov of Bulgaria said yesterday.

Talking to journalists just before meeting Sir Geoffrey Howe, Britain's Foreign Secretary, the Bulgarian leader confirmed that the Political Consultative Committee of the Warsaw Pact, grouping Soviet bloc leaders, would be convened. "The next meeting is due to be in Sofia," he said.

The timing, however, would be collectively decided, Mr Zhivkov said.

The occasion of Mr Zhivkov's visit to Western reporters was the historic visit by Sir Geoffrey, the first by a British Foreign Secretary to Bulgaria since diplomatic relations were established between the countries more than 100 years ago.

Sir Geoffrey said the delay had been "much too long" and agreed with Mr Zhivkov that his visit should prove "a stimulus" to the "healthy" relations already existing between the two countries.

Arriving from Romania on Sunday, Sir Geoffrey held discussions in Sofia yesterday with Mr Grisha Filipov, the Prime Minister, and Petyar Mladenov, the Foreign Minister, as well as the Bulgarian President, before departing for Turkey.

East-West relations, arms control and commercial issues dominated Sir Geoffrey's discussions in Sofia. Total bilateral trade was only £73.2m (\$80.5m) last year, but growing fast (up 30 per cent from 1983) and sharply in Britain's favour with the UK selling £56m last year to Bulgaria and buying £17.3m.

This trend, combined with the opening of a British trade week in Sofia and the forthcoming visit to Britain of Mr Hristo Hristov, the Bulgarian trade minister, provided a "favourable background" to further trade expansion, Sir Geoffrey said at a press conference.

Sir Geoffrey and Bulgarian ministers welcomed the return next month of the US and the Soviet Union to the arms negotiating table. But they said they were aware that progress towards arms accords would not be easy.

The UK Foreign Secretary also stressed that NATO was defensive and that Britain was not trying to

undermine the Warsaw Pact. "We all recognise that the alliance has to be taken as a reality for the foreseeable future," he said.

The Warsaw Pact treaty, signed in 1955 for 30 years, expires in May. President Zhivkov yesterday shed a little light on plans for its renewal. At 73, he is the longest serving Soviet bloc leader and, in banter with journalists, was sprightly. Although the Eastern alliance may be renewed in Sofia, it will still be the Warsaw Pact. It's a pity we cannot change the name," he said.

● Sir Geoffrey arrived in Ankara yesterday on the first top-level British official visit to Turkey since the military revolution of 1980, David Barclay in Ankara writes.

Sir Geoffrey will see President Kenan Evren and Mr Turgut Ozal, the Prime Minister, as well as his Turkish counterpart Mr Yabdi Halefoglu during a day of intensive talks today.

He is also expected to meet opposition political leaders.

Turkey and Britain have had an increasingly warm political relationship in recent years, which has to some extent offset tensions in Turkey's relations with other leading EEC countries such as West Germany and France.

Britain has consistently backed Turkey against its critics in the European Community and the Council of Europe, while maintaining a line of cautious unease about Turkey's human rights record.

Turkey is seeking Britain's help to unblock Ecu 600m (\$413.4m) of EEC aid, frozen since 1981 because of objections to its human rights situation.

Britain is also eager to learn Turkish views on the future of the Cyprus dispute, though diplomats here stress that Britain does not want to get in the way of existing efforts by Sir Javier Perez de Cuellar, the United Nations Secretary General, for a settlement.

It is still unclear whether Britain wishes to retain its guarantor status in any future settlement.

From the British point of view, however, Turkey is now chiefly interesting as a market for weapons. In 1983 Turkey agreed to purchase 36 Rapier missiles at a cost of over \$100m and a further purchase on the same scale is now being contemplated.

EEC moves to align industrial standards

By Paul Cheeswright in Brussels

THE EEC is likely to take a significant move towards creating a freer internal market by the middle of the year by adopting a new approach to industrial standards.

Trade ministers meeting here yesterday gave a generally warm welcome to the first initiative of the new European Commission in this area. The spread of common EEC industrial standards would enable goods to be traded more easily by eliminating national technical barriers.

"My guess is that it's got a very good chance of getting through next time," said Mr Paul Channon, the British Trade Minister. The next meeting of ministers concerned with the internal market is expected in May.

The Commission has been instructed to produce a concrete proposal to bring the policy into operation. This will provide for the general establishment of a Community standard based on health and safety for any particular group of products.

Detailed technical standards would be settled at national level but once a product met the Community standard it could be freely traded throughout the ten.

Another initiative to make it easier for Community citizens to cross frontiers, ran into difficulty, however. This would replace existing controls with spot checks on the basis that Community citizens would have free movement by attaching a green disc on their cars or waving a European passport.

"We feel very strongly that if you only had a spot check system, you would have very many more animals smuggled in and you would have problems with immigration and security," said Mr Channon.

High tech boost for French universities

By David Marsh in Paris

FRANCE is to bring in a modest package of university reform measures designed to strengthen links between researchers and companies in technical fields and to improve students' expertise in information technology.

The moves also aim to improve selection procedures to cut France's high university drop-out rate and to introduce an American-style system of outside grading to improve education quality.

M. Roger-Gerard Schwartzberg, secretary of state in charge of universities, who announced the plans yesterday, said 400 computer workshops would be set up at higher education establishments to ensure that students had at least 30 hours of "initiation" in computers.

The semi-professional computers for universities and technical colleges had not yet been chosen, he said, but priority would be given to French equipment when there was no more efficient material from abroad.

He announced as a "profound innovation" a new system under which university researchers and teachers will be able to take sabbaticals to deepen existing work or change to new disciplines where France faces a technological lag, especially in computers. Sabbaticals are not normally taken in France.

In line with policies being pushed by M. Hubert Curien, the Research and Technology Minister, universities and colleges are being encouraged to agree research contracts and exchanges of personnel with outside companies.

Spanish enclaves stir nationalist passions

BY DAVID WHITE IN MADRID

PROGRESS IN talks between the UK and Spain over the status of Gibraltar, the British colony at the southern tip of Spain, has rekindled arguments between Spain and Morocco, and within Spain over the future of the enclaves of Ceuta and Melilla on the North African coast. These are the only possessions remaining in Spanish hands since Morocco gained its independence.

Spain's response to the periodic repetitions of Morocco's claim to "the occupied cities of the north" has always been to insist on the "Spanishness" of both ports.

This argument rests on two pillars. One is that both towns have been Spanish since long before the foundation of the modern Moroccan state—Melilla since the end of the 15th century and Ceuta, previously held by the Portuguese, since the 17th century—and have therefore never been Moroccan.

Gibraltar, on the other hand, was Spanish for more than two centuries before a British admiral seized the rock during the War of the Spanish Succession in 1704.

The other side of the argument is that the populations of both towns are Spanish. The proportion of Arab inhabitants has been increasing, however, particularly in Melilla.

Spanish sovereignty over the enclaves is an extraordinarily delicate issue, especially among the Right-wing military, in Spain because of the role of the enclaves in the Spanish civil war. The Nationalist army revolt, led by General Franco, began in the garrison at Melilla.

Jitters among the local population have been increased by two recent developments: last year's surprise pact between Morocco and Libya and the progress in Anglo-Spanish talks on Gibraltar. The latter has raised immediate questions about the competition Ceuta will face as a free port now that the Gibraltar frontier has opened.

Officially, just as Britain insists that Gibraltar, Hong Kong and the Falkland Islands are different and unconnected cases, so Spain argues that the Gibraltar issue has nothing to do with Ceuta and Melilla.

Members of the Socialist Administration recognise in private, however, that Spain cannot both recover Gibraltar—an objective seen as taking at least 25 years—and keep the status quo in the North African enclaves. The problem today is that Spanish opinion is over-prepared in one instance and totally unprepared the other.

Sr Santiago Carrillo, the crusty former Communist leader, has already begun to stir up the issue. "Ceuta and Melilla are Moroccan territory," he declared at the weekend, "and we have to start preparing public opinion in that direction."

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Friends and foes line up behind Morocco's claim

BY FRANCIS GHILES

KING HASSAN of Morocco and his late father, King Mohammed V have never made any secret of their wish to see Ceuta and Melilla return to the mother country.

But, as with Tangiers and the two other former Spanish enclaves which lie on the kingdom's south-west shore, Tarfaya and Sidi Ifni, both monarchs have sought to reclaim sovereignty by political rather than military means.

The two enclaves belonged to the Moroccan crown throughout the Middle Ages. Ceuta was conquered by the Portuguese in 1415 and Melilla by the Spaniards in 1497. That was five years after the Spanish monarchs had retaken the city of Granada in southern Spain, the last vestige of the Moslem kingdoms which had ruled much of the Iberian peninsula for 600 years.

The conquest of Ceuta was followed in the 16th century by the Spanish occupation of Oran and Algiers and then Tunis and Jerba, the island which lies

FUREUR IN SPAIN OVER HASSAN'S TV INTERVIEW

THE EXTREME sensitivity in Spain surrounding the issue of Ceuta and Melilla was demonstrated at the weekend by the furore over a television interview with King Hassan, writes David White.

His remarks on Morocco's claims were cut out of the full version of the interview after being shown in previews. The decision to remove the offending passage, in which King Hassan linked Morocco's case to Spain's claim to recover Gibraltar from Britain, came after fierce protests from Ceuta and Melilla and the announcement of a legal action against the head of television news.

on Tunisia's Libyan frontier. The dispute over the enclaves is even more complex because which year it recaptured Tangiers, which had been an international zone. Tarfaya was retrieved in

This action is being brought by Sr Miguel Angel Roldan, Socialist Senator for Melilla, who denounced the state-owned network for broadcasting "statements menacing the territorial integrity of Spain."

The incident is a serious blow to efforts to build up the credibility of Spanish television as an independent body. But it was not immediately clear whether the decision was made out of fear of provoking a public storm or because of any specific instructions.

King Hassan also introduced a new strategic argument to back his case, saying that if Spain were to regain Gibraltar and remain in NATO, then the Soviet Union would not accept having all the key points at the entrance to the Mediterranean in Spanish hands.

In other respects he was conciliatory towards Spain. He said a solution should be sought through negotiations "in an atmosphere of peace and co-operation." He referred to his "cordial fraternal" relations with King Juan Carlos, spoke in flattering terms of the Socialist administration and expressed his belief in a project to link the two countries by a bridge or a tunnel.

1970s but not to the former Spanish colony of the Western Sahara.

When Spain left the colony at the end of 1975, the Moroccan army occupied the territory, thus prompting a conflict with the Polisario Front which, for the past 10 years, has been fighting for an independent state, with the strong backing of Algeria.

While more than 50 countries, and a majority of African states, have recognised the Polisario's self-proclaimed Saharan Arab Democratic Republic (SADR), it seems very unlikely that they will take a similar view over Ceuta and Melilla.

Most African and Arab countries view the situation of the enclaves as a colonial one; thus any progress on the transfer of sovereignty over Gibraltar emphasises the continuing presence of Spain in Africa.

Then Algeria, whose relations with Morocco are very tense because of the Western Sahara dispute is likely to support its claim.

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Europe hit by worst freeze in 10 years

LONDON - Deep freeze temperatures, affecting much of Europe for the second time this winter, caused at least 15 deaths in Britain and froze the sea off Denmark.

Strong easterly winds and blizzard conditions caused chaos throughout Britain at the weekend. Four railway workers died in South Wales yesterday when a train ran into a work party clearing snow. Nine people died in a motorway pile-up in central England on a surface of sheet ice. A boy drowned in a fall through ice and a youth died in a car crash on an icy road.

Denmark and Sweden could soon be joined by ice across the Skagerrak Sound if freezing weather with temperatures as low as -20°C continues Danish coastguards said. Around Stockholm, icebreakers battled to free ships trapped in the ice and officials said navigation in the northern Baltic was impossible except in convoys.

In what they called the most severe winter of the decade, weathermen said temperatures in the northern Baltic average -25°C to

-30°C and there was a strong Arctic wind.

In Norway health authorities told parents to keep babies indoors to avoid damaging lung tissue as temperatures plummeted to a 19-year low of -25°C in Oslo.

Organisers of next weekend's world speed-skating championships said they might be called off because temperatures below -15°C can cause breathing problems for skaters.

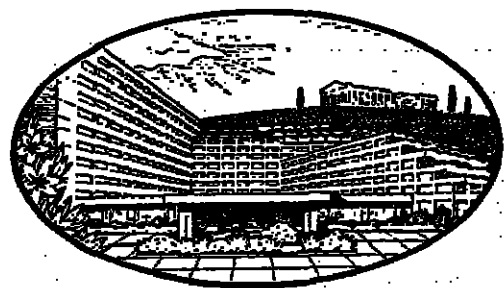
Yugoslavia was hit by the cold snap from northern Europe. Blizzards, icy rain and gales swept closed mountain roads and also disrupted traffic in the capital, Belgrade. Temperatures dropped to between -8°C and -10°C, and gales whipped the northern Adriatic coast. Weathermen forecast a further drop to -20°C until the weather eases at the weekend.

But the freeze was good news for some people. Gas oil traders in Rotterdam said fuel prices surged in morning business, with European Community gas oil trading some \$10 a tonne up from last Friday.

Reuters

In Athens there's one luxury hotel the rest are judged by

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AMERICAN NEWS

Neves moves to ease tension among squabbling supporters

BY ANDREW WHITLEY IN RIO DE JANEIRO

FRESH from a successful tour of Western Europe and the Americas, Brazil's President-elect, Sr Tancredo Neves, moved yesterday to reassure his quarrelling political backers that his government will include representatives from all the groups which contributed to his electoral victory.

The likely composition of the Government, which assumes power on March 15, is the hottest political issue in Brazil.

The acrimonious jockeying for position, which is straining relations within the recently formed Democratic Alliance, centres on the extent to which Sr Neves is prepared to make a break with the military regime of the past two decades.

Sr Neves has gone to great lengths not to close any doors to potential supporters. He courted unpopularity with his Left wing by saying yesterday

that he was even prepared to include members of the military-created Social Democratic Party within his Administration.

Much of the dispute has polarised around Sr Francisco Dornelles, head of the Receita Federal, the Brazilian Inland Revenue, who is retiring. Apart from being the President-elect's nephew and one of his closest advisers, Sr Dornelles is strongly tipped as Sr Neves' choice as Finance Minister.

For many politicians in the Democratic Alliance his choice would signify a continuation of policies associated with the military regime. Hence, the left wingers are demanding comparable influence in other key areas if he is appointed.

Key targets in the coalition's struggle for power are control of the two houses of congress, and the major spending ministries.

Mulroney concludes east coast energy pact

By Bernard Simon in Toronto

THE Governments of Canada and Newfoundland province have concluded an agreement ending the long dispute over control of Newfoundland's offshore oil and gas reserves.

The pact, signed yesterday by Mr Brian Mulroney, Canadian Prime Minister and Mr Brian Peckford, Newfoundland's Premier, illustrates efforts by Ottawa's Conservative Government to improve the capital's relations with the country's 10 provinces.

The Federal Government is also negotiating an energy accord with the producing provinces of Alberta, Saskatchewan and British Columbia. This is expected to improve returns to producers and give the federal authorities less control over energy pricing.

The Newfoundland deal includes a \$350m (£200m) development fund—75 per cent funded by a federal grant—to supply infrastructure for development of the offshore Hibernia field. Commercial production from Hibernia is scheduled to begin towards the end of the decade.

The Federal Government will have the final say in the pace of exploration and production at Hibernia at times when Canada is not self-sufficient in oil and gas or when the security of supplies from other sources is threatened.

Reginald Dale profiles Reagan's choice for U.S. ambassador to the United Nations
General Walters marches into the limelight

RETIRED U.S. Army General Vernon "Dick" Walters has long regarded it as one of his greatest assets that he can stand anywhere in the world in a crowded airport and nobody will recognise him. For his 1978 autobiography, he chose the title "Silent Missions," an accurate reflection of a long career in the army, in intelligence and as a special, often secret envoy for a string of U.S. presidents starting with Harry Truman in the late 1940s.

At the age of 68, he is finally coming out of the shadows and into the limelight, as President Ronald Reagan's choice to succeed the flamboyant Mrs Jeane Kirkpatrick as U.S. ambassador to the United Nations. The New York post is one of the least silent missions in U.S. diplomacy.

Gen Walters, however, has already made it clear that he does not plan to adopt the fiercely independent style of Mrs Kirkpatrick, who was often at odds with her Cabinet colleagues and particularly with Mr George Shultz, the Secretary of State.

"I do not intend to be just a messenger boy," he says. "But I do not intend to make difficulties for the policymakers of the U.S."

In a memoir, Gen Walters says that his army background makes him loyal to, and protective of his superiors. Although he, like Mrs Kirkpatrick, will also have Cabinet rank, he is not the type to rock the boat, certainly not in public. Mr Shultz, who was among Gen Walters' leading supporters for the job, seems to regard him as an ally.

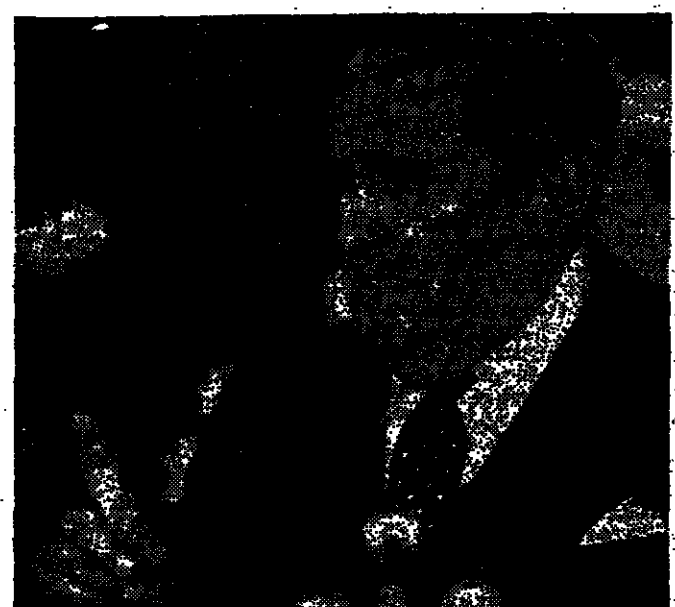
At the same time, his conservative credentials should prove reassuring to right-wingers inside and outside the Administration, who have been deeply distressed by Mrs Kirkpatrick's departure. While he has undertaken missions for presidents of both parties, his strong anti-Communist views and his contacts with foreign military leaders, especially in Latin America, have made him a favourite of conservative Republicans.

In the past four years, Gen Walters says that his missions for Mr Reagan have taken him more than 1m miles to 100 countries. Most recently, he has been in El Salvador, Sri Lanka and a number of African nations, logging an average of 10,000 miles a week on usually unpublicised assignments.

He is a firm believer in Mr Reagan's policy of "quiet diplomacy," and behind the scenes persuasion, especially on issues of human rights violations.

For almost 40 years, he has been close to or on nodding terms with U.S. presidents, world figures and foreign heads of state, often as an unofficial interpreter. He speaks at least seven foreign languages.

The pictures in his book show him at meetings with such personalities as General de Gaulle, General Franco, Mrs Jacqueline Kennedy Onassis and Field Marshal Montgomery—sometimes in the foreground, more often as a bulky 6 ft 8 in figure hovering in the background. He received his first intelligence assignment in World War Two, infiltrating a



General Walters: "not just a messenger boy"

group of suspected German spies, after joining the army as a private in 1941.

The son of an immigrant British insurance salesman, Gen Walters was educated at Roman Catholic schools in France and England, where he attended Stonyhurst College, before dropping out for financial reasons when he was 16.

Gen Walters' exploits have taken him to Latin America and the Pacific with President Truman, to NATO with the then General Dwight Eisenhower, with whom he subsequently

worked frequently as president and with then vice-president Richard Nixon on his turbulent 1959 tour of Latin America. When Mr Nixon was jostled and spat on by a mob in Venezuela, Gen Walters is reported to have translated his chief's epithets into Spanish and hurled them out of the window.

Appointed by then President Nixon as Deputy Director of the Central Intelligence Agency in 1971, he was slow to perceive the full depth of the White House's involvement in Watergate. Requested by Mr Nixon's

chief of staff, Mr Bob Haldeman, to ask the FBI to rein in its enquiries, Gen Walters wrote later: "It simply did not occur to me that the Chief of Staff to the President might be asking me to do something that was illegal or wrong."

But he emerged unscathed from Watergate—thanks to his insistence on keeping the CIA out of the affair, backed by threats to resign.

His work as a special envoy, which included undercover meetings with the Chinese and Vietnamese during the Kissinger-Vietnam peace negotiations, has been even more intense under Mr Reagan. Early in the Reagan years, he paid a secret visit to Fidel Castro, the Cuban leader, and went to South America to warn governments there of the Soviet threat to Central America.

Last year, he was sent to El Salvador to deliver a stern warning to Major Roberto d'Aubuisson, the right-wing leader, after rumours that his supporters were plotting to murder Mr Thomas Pickering, the U.S. ambassador. But he has largely kept himself to himself, and it is a fair bet that there are a number of other silent missions that have passed unnoticed by the general public.

But he contests the description "secret missions." "I just haven't sought publicity," he says. "Sometimes that's frustrating because I'm not a modest man." Assuming that the Senate confirms him in his new post, he will now have the chance to make up for that.

Coca-Cola bottling plant in Guatemala City to reopen

BY BRIAN GROOM, LABOUR STAFF

THE International Union of Foodworkers said yesterday that at least 265 of the 350 jobs at a Coca-Cola bottling plant in Guatemala City had been saved after one of the biggest international campaigns ever mounted by the trade union movement.

A local consortium has taken over the Coca-Cola franchise and will reopen the plant on March 1. If there are no hiccups that will end an occupation by members of the Stegac union which began on February 17 last year.

The sit-in has been sustained with the help of \$200,000 (£67,000) raised from 100 union contributions in 18 countries. It

began when the previous franchise holder, Egfa, announced immediate closure.

An international campaign was mounted by unions in 40 countries to bring Coca-Cola to the negotiating table. Action included strikes at Coca-Cola plants in Sweden, Norway and Mexico, short stoppages in Italy as a consumer boycott in the U.S.

At a meeting in Costa Rica in May, Coca-Cola agreed to look for a franchise holder who would continue to recognise the union. After difficult negotiations Stegac reached agreement with the consortium on February 1.

Mexico inflation rate blow

MEXICO'S consumer price index rose by 7.4 per cent in January, far above the Government's target of 3.5 per cent for the annual inflation rate, writes Ronald Buchanan in Mexico City. Last year, when annual inflation reached 59.2 per cent against a 40 per cent target, the index rose by 6.4 per cent in

January. Since the Administration of President Miguel de la Madrid took over in December 1982, the inflation rate has been reduced each year. January 2 was the first month to show an increase over the comparable month of the previous year during this Administration.

Strike shakes Dominican Republic

BY ROBERT GRAHAM IN SANTO DOMINGO

PRESIDENT Salvador Jorge Blanco of the Dominican Republic was only just spared the indignity of a general strike while hosting a meeting here last week of foreign and finance ministers from Latin America's debtor nations. Yesterday the general strike, called in protest over a series of sharp price increases, began.

Popular protest has been mounting since January 23 when a new series of austerity measures were announced by his Centrist Government.

Everywhere in the capital, and in the larger cities of the island, police patrols have been stepped up, the army sent to

guard strategic installations against sabotage and security forces have been patrolling with riot grenades creating an atmosphere of nervousness in this normally relaxed Caribbean island.

This popular protest and the difficulties of the Government graphically illustrates the problems of a small debtor country trying to face up to international recession and meet its financial obligations. The Dominican Republic has total foreign debts of \$2.6bn—small by the standards of its colleagues attending last week's meeting of the "Cartagena Group." But although smaller in scale, the problems are similar to those of a number of its neighbours especially Jamaica.

The Dominican Republic with its six million population is the biggest representative democracy among the small states of the Caribbean. Its fate is closely monitored by the U.S., for the island shared with Haiti sites astride strategic shipping lanes, and, though Spanish speaking, events here have traditionally sent ripples through the rest of the Caribbean. This year is also the 20th anniversary of the U.S. intervention on the island.

It was very much with the Dominican Republic in mind that President Reagan launched his Caribbean Basin Initiative (easing trade restrictions and encouraging investment between the U.S. and Caribbean countries).

Indeed, such has been U.S. concern for the Dominican Republic that Washington's views on the need to impose IMF orthodoxy to adjust the economy and the need to preserve the status quo here, have produced some interesting results.

The U.S. for instance put pressure on the Government of President Jorge Blanco when it took office in 1982 to accept IMF austerity measures. Yet when popular protests began to emerge the Fund was encouraged to be flexible and patient. Then when serious rioting erupted last April after food price increases, the U.S. Administration immediately changed its mind and an extra \$50m in grant aid.

The U.S. provides \$16m annually in economic assistance to the country.

The Dominican Republic's economic problems stem from its dependence on imported energy and over-reliance on



President Jorge Blanco, strongly backed by U.S.

sugar for export earnings. The 1979 price increases put the country's oil import bill up to \$470m—third of total imports. Meanwhile the collapse of sugar prices in 1982, sharply cut export earnings and pushed the trade deficit up to \$500m.

President Jorge Blanco came to office pledged to cut imports, boost exports through diversification, attract new investment, raise taxes and hold back on public spending. In 1983 agreement was reached with the IMF on an Extended Fund Facility of \$400m. The counterpart for this assistance was a tough adjustment programme that included reorganisation of the foreign exchange system, holding down public expenditure, and raising some essential prices. This programme has only been partially successful.

In terms of raising export earnings, only limited diversification has occurred but a big effort has been made to attract new foreign investment with liberalised laws.

Tourism itself has boomed, with current receipts worth \$320m. However, the collapse in the sugar price led to the highest dividend operation the Republic has seen, when last December Gulf and Western sold out its extensive sugar, hotel and resort development interests for a reported \$200m to a Florida-based Cuban family, the Van Hools.

The administration itself has moved slowly and inefficiently. For a period of over four months last year the Central Bank was near paralysis as a result of key negotiations. It has proved difficult to hold down Government current costs and the budget deficit has stayed around 4 per cent of GDP. Inflation has risen from a low of 7 per cent in 1982 to

around 30 per cent as a result of devaluations.

The agreement with the IMF broke down and has only been partially implemented. As a result of the April riots the Government has been obliged to move with extreme caution. However, there is fat in the system, borne out by a thriving informal economy. Some 500,000 Dominicans living in the U.S. are believed to remit around \$600m a year almost all of which goes into the informal economy. The Government discovered that despite petrol price increases last year consumption was still rising steadily. It was largely because of this unrecorded economic activity that the Government felt in January it could once again attempt to impose austerity measures.

The President was careful this time to put out a strong dissuasive security presence immediately the measures were announced.

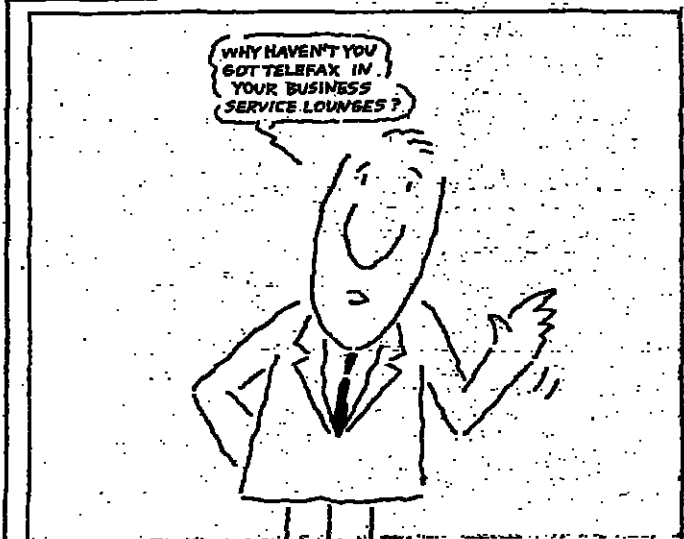
A committee of loosely organised political groups of the left have been behind the recent series of protests. The Government claims there is a great deal of spontaneity and the protests include for the first time people from among the middle classes.

Yesterday's general strikers are demanding among other things that the Government break off negotiations with the IMF, that the recent price increases especially regarding transport, are rescinded, that salaries rise in line with inflation, and a more thorough programme of land distribution be carried out.

The Government is hoping that the protest will die down and it can sit it out using the strong arm of the security system.

However if the unrest continues it is bound to have negative effects on vital tourist earnings. Americans and Canadians are the main visitors and are easily frightened away. Also the main investors now are from the U.S. and Canada, looking at opportunity in the context of the Caribbean Basin Initiative.

But in the present circumstances it is hard to see how the Dominican Republic can obtain an early agreement with the IMF and proceed with its long pending negotiations to reschedule some \$750m of public and private debt.



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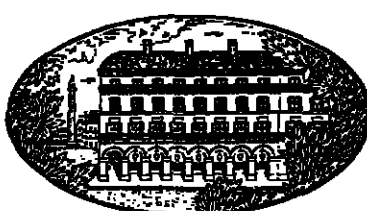


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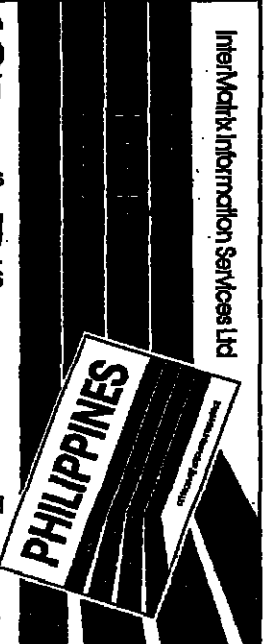
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OVERSEAS NEWS

Hawke faces wave of criticism on return home

By Michael Thompson-Noel in Sydney

AUSTRALIA'S PRIME Minister, Mr. Bob Hawke, returned home last night to face his toughest political test since gaining power two years ago.

Last week in Washington Mr. Hawke told U.S. officials that Australia would not—after all—play a supporting role in the U.S. MX missile tests in the South Pacific, even though Australia stood by the U.S. defence pact, between the U.S., Australia and New Zealand.

News of Australia's planned participation in the MX tests generated a storm of protest on the left of Mr. Hawke's ruling Labor Party, which was then replaced by opposition parties when Mr. Hawke suddenly reversed his position.

Mr. Hawke will have to act decisively to dampen Labor unrest, and answer criticism that he is formulating foreign policy on the run.

The MX episode has damaged Mr. Hawke's authority and led to renewed charges that he is courting serious trouble by trampling on the anti-nuclear sensitivities of the Left.

At a Cabinet meeting in Canberra today Mr. Hawke is expected to supply full details of his MX U-turn and plead for party solidarity.

Mr. Paul Keating, Australia's Treasurer (finance minister), said yesterday that Australia's economy was enjoying a more pronounced upswing than at any time in the 1970s.

Real growth this year would be at least 4 per cent and private capital investment was rising sharply while inflation would be held to around 5 per cent.

Dikko kidnap 'almost succeeded'

AN "outrageous attempt" to kidnap exiled Nigerian politician Mr. Umaru Dikko in London and fly him to Lagos in a wooden crate almost succeeded, the Old Bailey was told today, Agencies report.

The plot to kidnap Mr. Umaru Dikko, a former Nigerian Transport Minister, was foiled only by the "remarkably prompt action" of the anti-terrorist squad and the determination of a Stansted Airport customs officer, said Mr. Roy Amlot, prosecuting.

Asean urges military aid for Kampuchean resistance

BY CHRIS SHERWELL, SOUTH-EAST ASIA CORRESPONDENT, IN BANGKOK

THE SIX governments of the Association of South East Asian Nations (Asean), in a clear shift of public stance, yesterday appealed to foreign countries for military aid to help Khmer resistance forces fight Communist Vietnamese troops occupying Kampuchea.

The appeal came during a special two-day meeting in Bangkok of foreign ministers of the six — Thailand, Malaysia, Singapore, Indonesia, the Philippines and Brunei — and was part of a toughly-worded statement on recent Kampuchean developments.

The ministers later held a separate meeting with the leaders of the tripartite resistance coalition, which groups former Kampuchean ruler, Prince Norodom Sihanouk, Sonm Samn of the Khmer People's National Liberation Front (KPNLF), and Khieu Samphan of the Peking-backed

Khmer Rouge. The meetings coincide with Vietnam's fiercest dry-season offensive against resistance forces since its invasion six years ago ousted the Khmer Rouge from power in Phnom Penh. Over the past three months, thousands of Kampuchean civilians have fled from border encampments into Thailand and Thai soldiers have clashed directly with Vietnamese troops.

The Asean statement, apart from condemning Vietnamese incursions into Thailand, deplored Hanoi's attacks. It said Vietnam was seeking a military solution in Kampuchea, despite both its professed preference for talks and efforts by the superpowers generally to reduce international tensions.

The six also urged Vietnam to talk directly to the coalition, and reiterated their 1983 call for a withdrawal of Vietnam's



Sonm Samn, KPNLF leader

estimated 170,000 troops from Kampuchea, followed by internationally supervised elections. But the statement's last para-

graph was the most significant. It reaffirmed Asean's "strong support" for the coalition and went on: "The Foreign Ministers call upon the international community to increase support and assistance to the Kampuchean people in their political and military struggle to liberate their homeland from foreign occupation."

Asked afterwards if this meant Asean was soliciting direct military aid from foreign countries, Air Marshal Siddhi Savetalla, the Thai Foreign Minister, said emphatically: "Yes." The resistance forces could not fight with their bare hands, he said, while Moscow sent tanks and weapons to Vietnam.

This is the first time Asean has collectively "gone public" with this view, although in substance its position is unchanged because the resistance has long received military supplies —

from China in the case of the Khmer Rouge, and mostly from certain Asean countries in the case of the two non-Communist groups.

Asean hopes the appeal will encourage other countries at least to supply non-lethal military aid, food and money to the two groups it backs. Asean's view has long been that there cannot be a political resolution of the Kampuchean problem without increased military pressure on the ground.

Though portrayed as a logical escalation which signals a hardening of position to Hanoi, Asean's appeal comes at a delicate moment.

Last month, the Vietnamese slashed wiping out most of the KPNLF's camps on the Thai border, and now Khmer Rouge strongholds further south are coming under military pressure.

Khmer Rouge forces, numbering more than 80,000, are nevertheless reported to have launched successful raids in the interior to cut vulnerable Vietnamese supply lines. At the same time, the KPNLF, the larger of the two non-Communist groups, is planning its own campaign of guerrilla warfare, which Asean hopes will change the character of the non-Communist resistance.

Ministers, meanwhile, say there has been no Soviet response yet to their joint démarche to Moscow last week when for the first time Soviet ambassadors were simultaneously called in to hear Asean complaints about recent Vietnamese actions.

The move was part of the general effort to maintain pressure on Hanoi, but ministers cautioned that their strategy will take years to bear fruit.

South-East Asia's oil and gas sector set for strong growth

SOUTH-EAST Asia's petroleum industry can expect heightened investment and a further strengthening of its competitive position over the next few years, according to a major study about to be released by Petroconsultants of Geneva, Chris Sherwell reports.

The 980-page study "deals with oil and gas exploration, production, refining, marketing and services for the Association of South East Asian

Nations (Asean), which groups Indonesia, Malaysia, Brunei, Thailand, Singapore and the Philippines. All six countries are heavily involved in the industry.

One of the report's significant estimates concerns natural gas. Asean's remaining recoverable reserves are put at 120 trillion (million million) cu ft, the vast bulk (84 per cent) in Malaysia and Indonesia. By 1992 the region is forecast to produce the gas

equivalent of 1.58m barrels of oil a day, up 40 per cent from present levels and almost half of all Far East production.

LNG exports are projected to reach 4.08m cu ft a day by 1990, with South Korea and Taiwan joining as customers in what is currently a "Japan-driven" market. Asean is thus expected to keep its premier position in the LNG market in the 1990s.

On oil, the study says

Asean has one-third (11.8m barrels) of the Far East's remaining recoverable reserves of crude and condensate. Almost half is offshore, and future offshore services in the Far East will therefore concentrate in South-East Asia.

The study says six of Asean's 51 basins have "high" potential, while another three are "moderate". There are nine known "giant fields," mostly under U.S.

corporate ventures. Asean petroleum production in 1982 is projected at around 2.34m barrels a day, 10 per cent more than at present.

Asean will also have more than 290 exploration wells (58 per cent of the Far East, including China) and 465 offshore development wells (70 per cent of the Far East).

In 1994, Asean is expected to take about one-third (US\$99m-US\$109m) of the total US\$256m which is expected to be invested in exploration and development in the Far East, including China and Australia.

The study says Japan's oil policy in the region will continue to be critically important, while the U.S. is likely to go on dominating exploration activity.

Corporate oil strategies and country risks: Asean in the 1990s. Petroconsultants of Geneva (8-10 Rue Michel, 1211 Geneva 6, Switzerland; Sufr 14,000).

Citibank unlikely to see cut in S. African business

BY JIM JONES IN JOHANNESBURG

CITIBANK, the world's largest banking group's decision to terminate all business with the South African Government is unlikely to lead to a reduction of the bank's South African business, particularly as Citibank is actively expanding its private sector business.

The decision to cease business with the South African Government followed legislation in New York preventing the city from doing business with banks which deal in krugerrands or which make loans to the South African Government or state bodies.

Mr. Tim Wood, Citibank's managing director in Johannesburg, says that Citibank has made no loans to the South African public sector since

1980 when it participated in a consortium to provide finance for black housing, school programmes and hospital services. Mr. Wood adds that Citibank had few if any dealings with the South African Government agencies as this market was largely held by German and Swiss banks.

At present Citibank has about 250 corporate clients in South Africa. Until recently the bank's principal focus was the lending of dollars. However, since the past two years has been to develop full service banking facilities.

Chase Manhattan, the other major New York bank with a representative office in Johannesburg, does not deal with the South African public sector.

Minister hints at tough budget

By Our Johannesburg Correspondent

THE South African Government will spare no effort in implementing the fiscal controls necessary to deal with the country's economic and financial problems, Mr. Barend du Plessis, the Finance Minister, said in Cape Town yesterday.

Introducing his Part Appropriation Bill, popularly known as the mini-budget, which is the prelude to the main national budget due to be presented on March 18, Mr. du Plessis reiterated Government's guidelines for sound fiscal policy and at the same time indicated that this year's budget will be tough.

Government's basic targets are:

- No increase in real Government spending in fiscal 1985-86 above the R27.2bn (£13bn) estimated for 1984-85;
- Eliminating the use of loan finance for current account expenditure which will reverse the practice of the past two years;
- Limiting the deficit before borrowing to about 3 per cent of gross domestic product.

Mr. du Plessis told Parliament that the mini-budget should be seen as indicating the direction to be taken in the main budget.

● A demonstration by about 3,000 black schoolchildren in the back township of Seisoville near the Orange Free State town of Kroonstad was dispersed yesterday morning by armed police.

Shell offshoot finds oil in Syria

BY MICHAEL FIELD

AN IMPORTANT oil discovery has been made recently, near the town of Deir ez Zor in eastern Syria, by the Petroleum International Company, a subsidiary of Shell Oil of the U.S.

The find, which has been the subject of rumours in Damascus for some time, has now been confirmed unofficially by the Syrian Government.

On the evidence of three successful wells drilled so far it is thought that the field may eventually be able to produce 100,000-150,000 barrels a day of light, high quality crude. It is expected that work is beginning on linking the field to the unused oil pipeline which runs from Iraq past Deir ez Zor to the Mediterranean coast.

The field is by far the most useful discovery made in Syria in some 30 years of exploration. Three small fields in the east of the country were brought on stream in the later 1960s, but their oil is low quality and expensive to produce. Their total



output last year was about 170,000 b/d.

The new discovery has been made in an area where there has been considerable exploration recently. Pecten made its first find by drilling deeper on acreage relinquished by a Syrian-American subsidiary of the Coastal States Gas Corporation.

There has been speculation that the find will radically change Syria's economic and political situation.

At present the country exports almost all of its production and imports a similar amount of crude at a concessionary price from Iran to refine for domestic consumption.

Whether the oil from the new find will be sold abroad or used for domestic consumption, it will make Syria a significant net exporter of oil for the first time. Oil revenues of possibly \$1.2bn would be equivalent to more than 20 per cent of the 1984 budget and two-thirds of exports.

Syria's political stance on the Gulf war is unlikely to change even if it ceases importing Iranian oil. The country's support for Iraq has been determined less by Iranian aid than by President Assad's hatred of the Iraqi regime, which in the 1970s tried to subvert his Government.

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DEPRECIATION OF CURRENCY

IMF blames Lebanese Government's deficit

BY RICHARD JOHNS IN BEIRUT

RESPONSIBILITY FOR the depreciation of the Lebanese pound is blamed on the Government's increasing budget deficit as a result of the worsening security situation in a recent confidential report by the International Monetary Fund.

The IMF estimated that government spending amounted to 333 per cent of revenue last year—meaning that the state's actual income only covered 30 per cent of expenditure.

The IMF staff report dated January 4 this year calculates that the Government's interest payments on domestically held debt absorbed 51 per cent of total revenue last year compared with only 6 per cent in 1979.

Based on consultations held with senior Lebanese officials early in November in Cyprus the gloomy document says the mission "emphasised that the depreciation of the pound was fundamentally linked to the destabilising impact of the large fiscal deficit brought on by the deteriorating security conditions."

When the talks took place the exchange rate was about L£7.5 to the dollar. At the close of trading last Friday it settled at a buyer-seller range of 14.14-50 having at one point reached 14.80-50.

The tendency here has been to blame the rapid depreciation on speculation. Mr. Rashid Karami, Prime Minister, has even hinted darkly of a "conspiracy".

The IMF mission report says that "the mission expressed serious concern about the size of the fiscal deficit, and especially about increased reliance on central bank borrowing to finance it—which has been a major cause of mounting inflation now reckoned by observers here to be running at an annual rate of 50 per cent or more."

Figures for 1984 released by the Bank of Lebanon, the central bank, showed that Government borrowing from it increased last year by L£5.01bn to L£19.13bn and outstanding Treasury bills to commercial banks rose by L£3.27bn to

L£11.92bn at mounting rates of interest of more than 18 per cent now for paper of 12 months maturity.

Saying that "efforts must be made to prevent any further deterioration of the IMF team referred to the 'perilously low' level of the country's foreign exchange reserves citing the end-November figure of \$725m which, it said, was enough for two-and-a-half months' imports."

At that rate they should now be more or less exhausted but are believed to still be about \$300m.

The IMF report is strongly critical of the way in which the central bank has been meeting requirements (not the least from arms though it does not say as much) from its own reserves, rather than from the foreign exchange market. It is believed that corrective action on this front may have exacerbated the problem of the Lebanese pound as well as slowing down the rate of rundown of foreign exchange reserves.

On that score the IMF team asserted that the Lebanese authorities therefore had no alternative but to let the "exchange rate carry the bulk of the adjustment burden."

On the foreign exchange here at the moment, the IMF team's bewilderment and some resentment was caused when Societe Financiere, the country's only discount house, suddenly lowered its dollar quotation by 35 cents and closed prematurely for business. Owned by 33 of the commercial banks operating here, Societe Financiere is believed to have been handing 75-80 per cent of dealings here since the foreign exchange crisis blew up.

It was established initially to develop a secondary market in Treasury bills and only expanded its foreign exchange dealings as a result of the bank's "gentleman's agreement" to calm down speculation. The immediate reaction of some dealers to last week's strange move was to say that "they would rely more on inter-bank dealings in future."

S. Korean election produces an outbreak of free speech

By Steven R. Butler in Seoul

SOUTH KOREAN voters will go to the polls today to elect a new National Assembly. A substantial majority are expected to vote for opposition candidates, as they did in the last election in 1982. Because of the election law, however, it is virtually a foregone conclusion that the ruling Democratic Justice Party will retain its majority of seats in the Assembly.

But despite the lack of any real opportunity to overturn the government, the campaign has provoked intense excitement in South Korea, and some are calling it a political watershed.

"I have never seen an election in Korea as wide open, where the controversy is so clear, the criticism as intense," says a diplomat with long experience in the country. "The emotions of the people exploded like a bomb," says an opposition candidate.

Up and down the nation, millions of South Koreans have attended emotionally-charged open-air election rallies where all candidates try to single out a district address the crowd one after another. And from the opposition parties—especially the New Korea Democratic Party (NKPDP)—for the first time in years they have heard sharp and unbridled attacks on the Government.

Last Wednesday, president of the NKPDP, Mr. Yi Min-U made an emotional plea for an end to military rule in South Korea before a crowd of 100,000 people in downtown Seoul. A fair number of candidates are openly questioning the legitimacy of the Government, and they are, for the first time, publicly talking about the Kwangju uprising of May 1980, in which at least several hundred people died.

"People are sending a strong message to the army to get the hell out of politics," says a diplomat.

The campaign is also a testament to the enduring popularity of Mr. Kim Dae-Jung, South Korea's leading opposition politician, who returned to Korea last Friday from two years of exile in the U.S. Opposition candidates throughout the country have appealed to voters by pointing out their similarities with Mr. Kim.

The soule at Seoul airport after Mr. Kim stepped off the aircraft has provoked a row between the South Korean and U.S. governments, but it has little impact domestically. Mr. Kim says he does not want to make an issue out of the incident, and news of the affair has so far been kept out of the South Korean Press.

The Government has tolerated this outburst of free speech, although newspapers and especially the Government-run television network has kept much of it out of the news.

A South Korean political scientist says the outpouring of criticism has "broken a taboo." He expects people to continue speaking about controversial issues more openly after the election, even if they do not have the large audiences provided by the joint rallies.

Mr. Kim Dae-Jung says he finds the openness of the campaign "very hopeful. Yet it is unclear how Mr. Kim will fit into all of this, despite his towering reputation."

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The legend grows

A tax privilege conundrum for the Chancellor

From 1940 onwards, the scale of the concession and the arguments for it changed beyond

It goes without saying that the broader approach to tax neutrality for savings—the expenditure tax advocated by the Meade Committee—would be far too radical to be tolerated within the present Government's narrow tottemistic tax rate objectives.

brought home to the half of the working population who are scheme members and voters. The pension industry can be relied upon to encourage truth in political sloganeering, and the Chancellor might find a continuous chorus of protest, as pension fund contributions are increased (or benefits reduced).

Also, since 1978, the quality improvements necessary for contracting out of the state earnings-related pension scheme have substantially increased the cost of occupational savings. The tax reliefs remain as a major incentive for employers organising old age savings. (The reforms of 1956 and - the - further - changes

This is not to say that the pensions industry can view the process by which its privileged tax position was built up over the decades with a conscience.

There followed several decades of trying to restrict this manifestly unreasonable concession by limiting its explicit ex-

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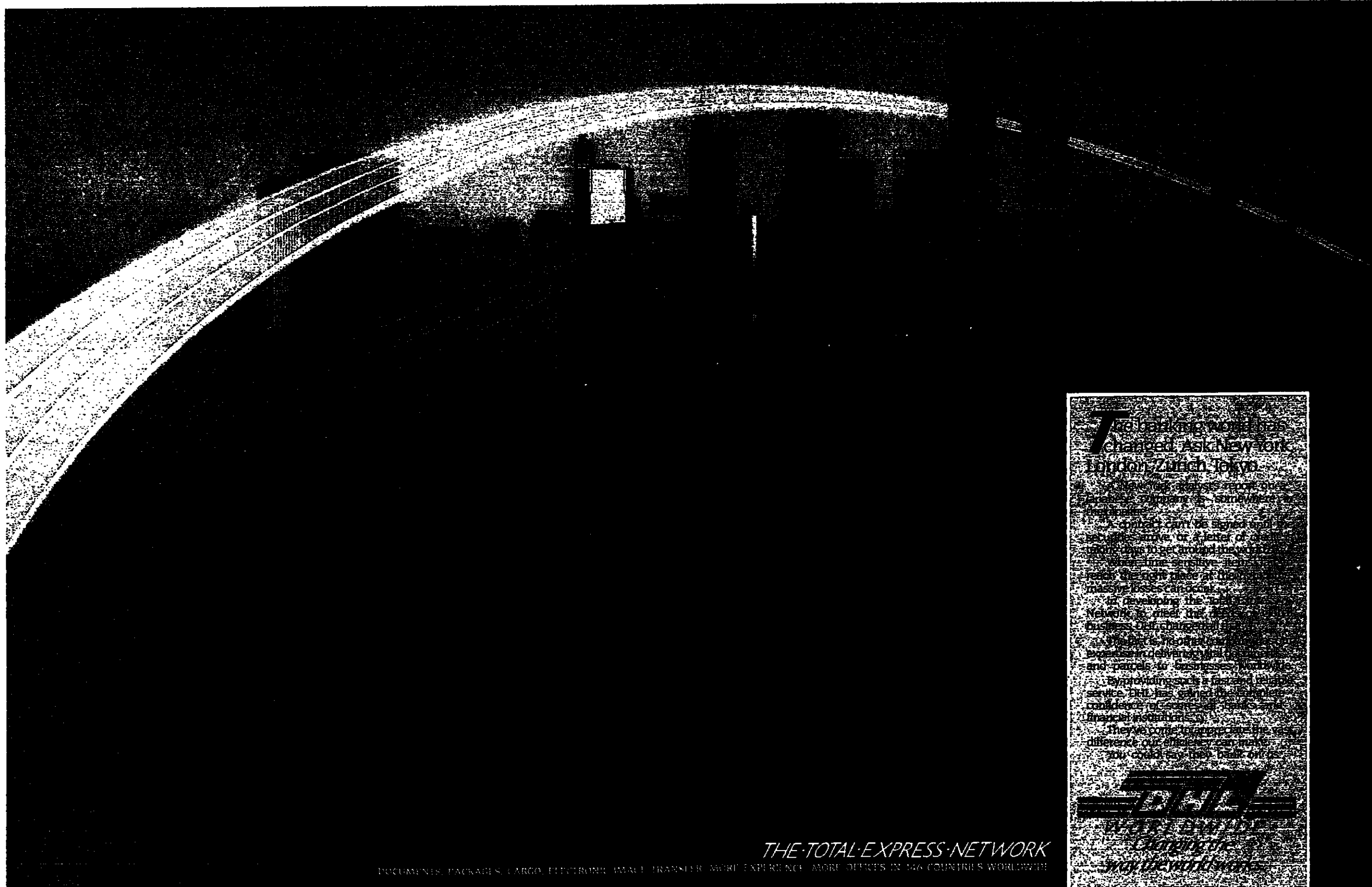
The prospects for rational reform of the economy from inflation are then no better than they were before when the issue was botched in 1947, 1956 and 1970. The Chancellor may, then, be faced with the anguished choice of doing nothing or doing damage, unless, of course, he wishes to fix his sights on long-run rather than short-run reform.

Leslie Hannah is Professor of Business History at the London School of Economics, currently on leave as visiting professor at the Harvard School of Public Health. His latest book, *Investment of pensions in Britain, 1800-1914*, will be published by Cambridge University Press early next year.



Hugh Rutledge

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U.S. MOTOR INDUSTRY

Ford recovery still leaves Petersen no time to rest on his laurels

By Kenneth Gooding, Motor Industry Correspondent

FORD last week threw the most lavish party in its corporate history. At the cost of about \$1.5m it hired one of the sound stages at MGM's Hollywood studios—where part of "Gone with the Wind" was filmed—and invited more than 1,000 guests to celebrate the issue of "HARRY DARE" in the magazine "HARRY DARE" are here again.

Ford pretended the occasion was the "roll out" (figurative) of two important new car models, the Ford Taurus and Mercury Sable. But these cars will not be launched until October and nobody at the company's headquarters in Dearborn, Michigan, was in any doubt that the party was to celebrate the issue of "HARRY DARE" in the magazine "HARRY DARE" are here again.

Yet, as Ford executives will tell you, Mr. Caldwell has supervised the biggest turnaround in corporate history since he took the helm only five years ago.

In 1980 Ford chalked up what was then the biggest annual loss in U.S. corporate history: \$1.5bn. (The record was to stand only a few weeks until Chrysler reported). Ford following with losses of \$1.1bn for 1981 and \$650m for 1982. It trimmed the dividend in 1980 and eliminated it completely in 1982.

Yet for 1983 the company produced a record \$1.8bn net profit—which was topped by a considerable margin last year. Wall Street expects the group to report profits in the region of \$2.9bn.

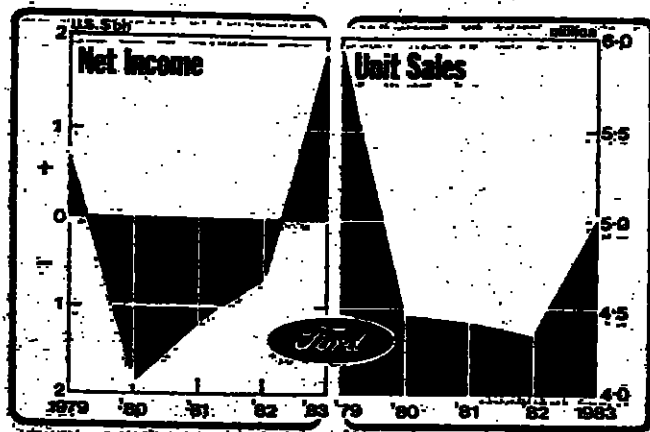
In 1979 Ford was an exceptionally strong company financially. There was \$4.7bn of cash in the balance sheet and the company's net worth was \$10.6bn. By 1982 the hemorrhage of losses had cut the cash pile to only \$1.3bn and the net worth to \$6bn. Since Ford bounced back it has rebuilt cash to a \$5bn mountain and the net worth to \$17.5bn.

And in the U.S. car market Ford's share almost doubled as it lost money. It fell from 22.6 per cent in 1978 to a low of 16.6 per cent in 1981. Last year the company clawed its way back to an 18.8 per cent share, a full 1.5 percentage points above the 1983 level.

While the statistics tell a great deal, they do not reveal the full story. There is still a great deal to be done by Donald Petersen, who succeeds Mr. Caldwell as chairman.

"When you look at where Ford used to be and where it is today, it's pretty impressive. When you look at where Ford ought to be today, that's a different story," says James Womack, of the Massachusetts Institute of Technology.

There are questions to be answered about Ford's new cars and whether the North American customers will take wholeheartedly to their purposefully aerodynamic shapes; about Ford's ability to cope with General Motors' aggressive and revolutionary approach to car manufacturing in the U.S. and about Ford's position



in Europe, much the corporation's big money earner but now a loss-maker.

In the Far East Ford came time ago turned what seemed endemic losses into big profits by having its cars built in low-cost Japan—by its 25-per-cent owned associate Mazda—rather than high-cost Europe.

Five years ago it was the North American operations which were giving Ford concern. In the mid-1970s the U.S. Government "completely unsettled" the motor industry with a wave of legislation covering fuel economy, environ-

mental protection and safety. Cars were designed and produced to meet the regulations, not to please the customers.

The reputation of U.S.-built cars in general suffered when they were compared with the quality of the imports which came flooding in, particularly from Japan.

Ford suffered more than its major rival, General Motors. Henry Ford II had vetoed a programme to produce small cars with a dismissive "small cars mean small profits." (But he gave way to the weight of evidence which showed the company needed a small car in Europe and the Fiesta project was set in motion).

At the same time Henry Ford II experienced the first bouts of the heart trouble which has plagued him ever since and began to relax his firm grip on the company.

In the autumn of 1978 the redoubtable and flamboyant president of the company Lee Iacocca was fired by Henry Ford with the blunt, but inadequate explanation that "things just didn't work out."

Mr. Iacocca has explained recently that Henry Ford felt that the president was threatening his (Ford's) power base within

the company. Many observers at the time saw the dismissal as simply another personality clash. There were nearly enough ex-Ford presidents, fired by Henry Ford, to form a club: Ernest Breech in 1960, Arjay Miller in 1968 and "Sunkie" Knudsen in 1979 had all abruptly departed before Mr. Iacocca.

But when Henry Ford named Mr. Caldwell as his successor—the first chairman who was not a member of the family which founded the company in a Detroit wagon factory in 1903—it signalled that he thought the company needed someone with very broad, world-wide experience at the top to run the business in the 1980s.

Mr. Caldwell is a model of the

wide between 1980 and 1984 and on research and development, \$9bn in the same period.

In the summer of 1980 Ford introduced its new, small, "world" car, the Escort and in 1983 launched the Tempo/Topaz into the medium sector, where it had been weakest of all.

Ford's recovery in North America was so impressive that rumors began to circulate last year that Mr. King might succeed Mr. Caldwell as chairman, "leapfrogging" the president, Mr. Petersen.

In the event there has been a calm and orderly hand-over of power.

Mr. Petersen is 58 and a bright (MBA member) executive with an MBA from Stanford university who joined Ford in 1949. In public he has an amiable easy manner which contrasts with Mr. Caldwell's rather austere qualities.

Mr. Petersen is a "hands-on" executive who has attempted to impart to other Ford people that cars can be exciting to drive. Mr. King, on the other hand, is much more out of the Caldwell mould, with a background in finance.

There is no doubt that Ford has regained its financial balance. Dr. John Hammond, of the DRI consultative group, points out: "In 1976 Ford produced 5.3m vehicles and made \$1bn net. In 1983 it made 6m vehicles and made \$1.8bn. During Caldwell's tenure costs were reduced so significantly that the company could withstand practically everything the sales cycle could throw at it."

Mr. Petersen will have no time to rest on his laurels.

Nobody expects any significant changes in direction following the change in senior management and much of the strategy is in place. The problems in Europe are being attended to by Bob Lutz, who reports directly to the president. Mr. King is expected to take over again as chairman of Ford of Europe.

In North America, Ford has given up matching GM's model for model and gone its own way with aerodynamic styling for the Tempo/Topaz which Europeans recognise instantly as being closer to that of the Sierra.

However, just as Europe has not taken wholeheartedly to the Sierra, so many U.S. customers are wary of the new Ford styling. The Tempo/Topaz is by no means a failure but so far it has not been as successful as Ford hoped.

In the U.S. there are some doubts about Ford's ability to match GM on the manufacturing side of the business. GM has five new or completely revamped plants, using all the very latest technology. GM has teamed up with Toyota, Japan's largest car maker, for a joint project and to share mutual lessons.

GM has its highly publicised Saturn project to produce a small car profitably in the States by using a revolutionary approach.

Ford has no new or completely revamped plants in the U.S. Yet it must get its productivity up and costs down even further.

According to DRI's Dr. Hammond, the \$2,000 difference in production cost of a small car between Japan and U.S. increases with the size of the vehicle: to \$4,500 for medium-sized cars for example. He believes that if GM matches the cost of small Japanese cars with Saturn, the Japanese will simply move upmarket and GM will have sacrificed profitable medium cars for unprofitable small ones. Ford would not escape this change.

Ford's reluctance to speak up for itself on this issue might well be because it does not want to spell out its various options too clearly.

It certainly does not make good reading for the U.S. union, the UAW. Some observers are convinced that by the late 1980s Ford could be filling about 25 per cent of its car requirements in the U.S. from "offshore" subsidiaries.

Ford has been working on its global strategy for years with the aim of getting more efficient use from its design, engineering and other resources around the world and co-ordinating the efforts of its far-flung subsidiaries.

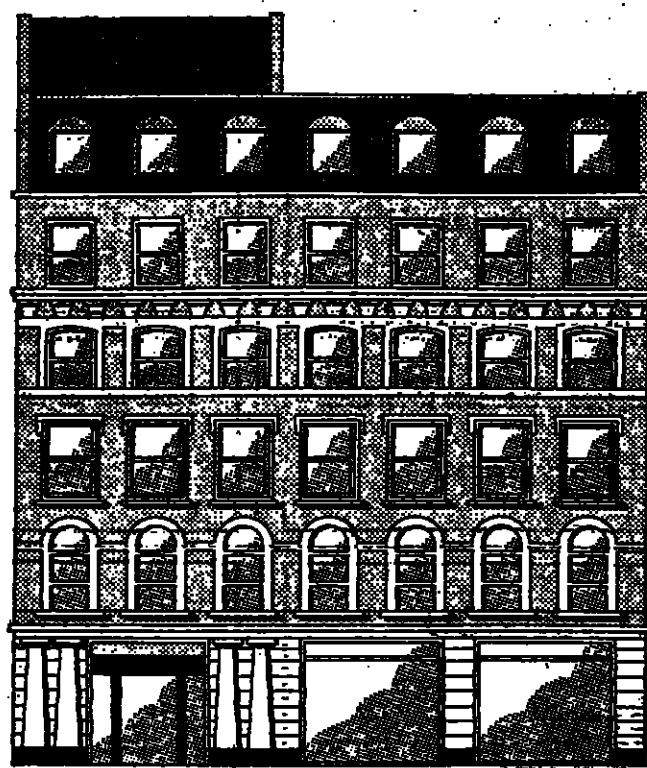
Bob Lutz dubs the approach "doing things only once." For example, in crude terms it seems that Ford's design and develop small cars in Europe and Japan, through its links with Mazda which are getting ever closer in the so-called Alpha project, similar to GM's Saturn. Big cars will be developed in the U.S.

Mr. Petersen says that Ford's "world truck," built in Brazil with European panels, a North American chassis and a diesel engine developed by Ford's agricultural tractor organisation, could possibly point to the shape of things to come and illustrates the way the company can draw on the best from its resources anywhere in the world.

He has been carefully putting this strategy into place for several years. There is nothing to suggest that he does not intend to follow it through, now he has moved into the chairman's seat.



Mr. Caldwell (left) and Mr. Petersen.

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APPOINTMENTS

Unilever makes changes

Mr Guy Walker, at present chairman of Batchelors Foods, will move to Van den Berghs & Jurgens, to take over as chairman from Mr Ian Grant during April. Mr Grant has been appointed a member of UNILEVER'S overseas committee.

Prior to joining Batchelors Foods almost three years ago, Mr Walker was marketing member of Unilever's food and drinks co-ordination.

Mr Roland Staeheli has been appointed head of the new representative office in London of the Lugano-based BANCA DELLA SVIZZERA ITALIANA. Mr Staeheli joined last December from Swiss Volksbank, where he was London representative.

Mr Roger Dunn, managing director of Arcontrol, has been appointed chairman of the low voltage controlgear systems section of GAMBICA. He succeeds Mr G. F. (Fred) Webster, of GEC Industrial Controls.

Mr John M. Guilbert, controller of general accounting services of CENTRE-FILE, has been appointed a director of the company, computer services subsidiary of National Westminster Bank.

BAYER UK has appointed a new chief executive to head its rubber division, based at Newbury. Mr Juergen Linnemann, who also becomes a director of Bayer UK, takes over from Mr Ray Kaufman, who is preparing to take over another key role in Bayer UK's management.

The FRIZZELL GROUP has appointed Mr Roland Sperry-Jones, as managing director of the international broking division. He joins from Jardine Insurance Brokers where he was deputy chairman of the North American non-marine division of Jardine Glanville.

Mr Chris Pettitt, managing director of Peakdale, has been elected chairman of the ALUMINIUM FOIL CONTAINER MANUFACTURERS ASSOCIATION in succession to Mr Ron Cook, managing director of Bacofoil Containers.

Mr Stephen J. H. Maud has been appointed chief executive of Thomas Preston Manchester (TPM), a member company of SMURFIT print and packaging division. Mr Francis Ellet has been appointed chief executive of Swain's Packaging, a newly-acquired member of the division.

NORTON OPAX, Harrogate, has appointed Mr Philip Cushing as marketing director and Mr Norman Flinnigan as personnel director. Mr J. S. Heaton is to retire as a non-executive director although he will retain his links

with the company in a consultative capacity. Mr Cushing joined as group marketing manager in 1984 from Modular Systems, where he was managing director. Mr Flinnigan was group personnel manager.

ALEXANDER HOWDEN UNDERWRITING has appointed Mr A. K. Giles as underwriter jointly with the present underwriter Mr G. K. Knight of Marine Syndicate 831. Mr Giles was deputy underwriter.

Mr Michael Keenill has become managing director of ARROW PLASTICS. He was joint MD with Mr Stanley Brain, chairman and company founder. Mr Richard Oliver is promoted to deputy managing director in addition to his responsibility as director of manufacturing.

Mr Mike Elmes has been appointed technical director for MASSTOR SYSTEMS. He was with Honeywell as branch systems manager.

Mr W. Brian Griffin has been appointed to succeed Mr Norman Reeves as chairman of THE BUILDER GROUP in October. Mr Griffin is chief executive.

Board posts at Gateway

Mr P. G. Petridis, Mr D. Reid, Mr M. J. Sommers and Mr A. Thomson are joining the board of GATEWAY FOODMARKETS.

Mr J. F. Ridgwell joins Gateway as assistant store operations director in the enlarged operations structure, and Mr J. T. Shieldrake is appointed company secretary of Gateway. Mr Alan Thomas, currently trading director, has been appointed deputy managing director of Linfood Cash & Carry, and Mr Charles Collins, currently trading manager, becomes buying director. All are Dee Corporation companies.

FLO-PAK (UK), part of the Macfarlane Group (Clansman), has appointed Mr Peter Connor as managing director. He was director in charge of sales and production.

RENDEL PALMER & TRITTON has appointed a new managing director to its subsidiary firm RPT Economic Studies Group (ESG). He is Mr R. E. G. Smith, an independent economic consultant, and ex-deputy managing director of the Economist Intelligence Unit. Mr Smith has been working with ESG since 1983 as a transport economist.

Mr John P. Baldry has been appointed managing director of MONENCO ASSOCIATES, Bristol, part of the Monenco Group.

He has been with Monenco since 1965 holding positions in Canada and Jamaica.

Mr Charles Lenox-Conyngham has been appointed managing director of PRICE & PIERCE GROUP, a subsidiary of Sears World Trade Inc. He was an executive director of Ocean Transport & Trading and managing director of its marine division.

Mr Michael Green and Mr David Tellow have been appointed to the board of HMT COMPRESSED AIR SERVICES, Burnwood. Mr Green was general manager, and with the company, which he joined in 1977. Mr Tellow was group service manager.

Mr Steve Baverstock has been appointed sales director of WEY DISPLAY MATERIALS. He was sales manager. Wey Display Materials is a subsidiary of the Pollock & Searby Paper Merchandising Group.

Mr Graham Moss has been appointed director, operations (designate) from February 25 at WELBECK LEASING SERVICES. He was with H. & H. Factors as financial director. Welbeck Leasing Services is a wholly-owned subsidiary of Welbeck Finance.

Mr R. J. Whitehouse has become director of BACOL FINE BLANKING, Bromsgrove, a Metaltrax Group company. He was commercial manager with responsibility also for purchasing and production control.

Dr Mauro Beltrandi and Dr Herbert Westerhausen have been co-opted to the board of PREMIER CONSOLIDATED OIL-FIELDS. Dr Westerhausen was managing director of Deminex UK, the German national oil company, and Dr Beltrandi was vice-president for foreign exploration of Gulf Oil.

The ROYAL INSTITUTION OF CHARTERED SURVEYORS has appointed Mr Michael A. Pattison as secretary-general from July 8 when Mr Robert Steel retires. Mr Pattison is head of establishment and organisation department of the Overseas Development Administration.

Mr Jerry Williams has been appointed senior vice-president for INTERNATIONAL OIL INC in London where his new responsibilities include exploration in Europe and Africa.

Mr David Adams, Mr Paul Hunt and Mr Gordon McCall have been appointed directors of R. M. PATEMAN UNDERWRITING AGENCIES.

Mr Tony Wicks has been appointed a director of UNITED CITY MERCHANTS. He is

managing director of the trading division.

Mr Michael Caherty has been appointed marketing and projects director for COMPUTER FIELD MAINTENANCE, the third party computer maintenance subsidiary of the IAL group.

Mr Bruce A. Darning has been appointed managing director of BASTIE ELECTRICAL AND MECHANICAL SERVICES, a newly-formed subsidiary of Babble Shaw & Morton. He was with the Scottish Development Agency.

NUFTIELD HOSPITALS has appointed the Earl of Airlie and Sir Peter Lane to the board. Lord Airlie was until recently chairman of Schroders. Sir Peter is senior partner of Binder Hamlyn.

Kenning Group sales chief

Mr T. F. (Terry) Ward has been appointed group sales development director, and Mr R. P. (Bob) Frost has been made divisional director of KENNING CAR AND VAN HIRE. Mr Ward, who was divisional director will be responsible for co-ordinating the sales development activities of all the divisions of the Kenning Motor Group.

Mr J. Burnett-Stuart has resigned as chairman of ROBERT FLEMING INSURANCE BROKERS and as a director, and has been succeeded by Mr E. L. B. Stoddart. Mr J. D. Drysdale has been appointed a director.

Mr Geoffrey A. McHugh has been appointed to the board of TDC CIRCUITS as production director. He was production manager.

HIGGINS & DOBLE, Lloyd's underwriters, has appointed Mr Alan G. Lloyd, Mr Gregory F. Gault and Mr Geoffrey D. Wilding as directors.

Mr Peter G. Pollock has been appointed financial director of ML HOLDINGS from March 4.

Mr Brian Parsons has been appointed sales director of ANTON DOMESTIC APPLIANCES. He was marketing manager. Anton is a Unigate subsidiary.

Mr Geoffrey A. Ball, group managing director of The City of Aberdeen Land Association, has been invited to join the board of STENHOUSE WESTERN as a non-executive director.

Mr G. K. Wick has been appointed director of audio visual and inter-active technology services at BRITISH PRINTING & COMMUNICATIONS CORP. He was managing director of Molinare Holdings.

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UK NEWS

Producer prices rise by nearly 1% over month

BY MAX WILKINSON AND MICHAEL PROWSE

PRICES PAID by manufacturing industry rose by 0.9 per cent between December and January and by 8.4 per cent over the year to January. This compared with a rise of 9 per cent in the 12 months to December.

Figures, from the Department of Trade and Industry, showed some slight acceleration, however, in the rate of increase in industrial selling prices, from 6 per cent in the 12 months to December to 6.2 per cent in the year to January.

For manufactured products other than food, drink and tobacco, the 12-month increase in selling prices rose from 5.7 per cent in December to 6.3 per cent in January.

Although these figures do not appear to show any substantial increase in inflationary pressure in recent months, the Government remains anxious that the recent fall in sterling will tend to put upward pressure on prices this year.

The rise in manufacturers' buying prices is also uncomfortably high in comparison with the domestic inflation rate, which was 4.6 per cent in the year to December and is projected by the Treasury to remain at about that level this year.

In the last two years, manufacturers have been able to absorb part of the rise in materials and fuel prices and the 8 to 9 per cent rise in average earnings, through higher efficiency. This has meant investment

in labour-saving machinery and shedding jobs, however.

Spending in Britain's shops fell sharply in January from record levels in December.

Provisional figures from the Department of Trade and Industry show the index of retail sales volume down 3.9 per cent from December at 112.6 (1980 = 100), the lowest since last August.

Officials said the decline in retail sales was broad-based, with food sales showing more resilience than other categories of retail trade.

The Retail Consortium, which represents 80 per cent of UK retailers, said it was not too concerned about the January figures. Seasonal adjustments were unreliable around the Christmas period and the average volume of sales in December and January combined was still a record - 5 per cent higher than last year.

"A January decline is normal and should not be taken to imply an end to the consumer boom," it said.

Weak sales volume in January may also have been caused by snow in some areas which caused early closing. The John Lewis Partnership chain of department stores, which is regarded as a barometer of retail sales, said that business in the four weeks to February was "above estimate" and up 13.6 per cent.

Over 1,100 miners abandon strike but trend slackens

BY PHILIP BASSETT, LABOUR CORRESPONDENT

THE NUMBER of miners abandoning the 11-month strike to return to work for the first time fell markedly yesterday.

The National Coal Board (NCB) claimed that 1,190 broke the strike compared with a record 2,318 for the same period last week.

NCB managers were blaming a number of factors for the sharp fall, although officials of the National Union of Mineworkers (NUM) were claiming that the reverse was a significant one.

Bad weather deterred many miners from coming back yesterday, according to the NCB, which pointed to the fact that many parts of the coalfields were snowbound.

The NCB also said that the regional days of action sponsored by the Trades Union Congress (TUC) in support of the miners had also had an effect, not because they were successful in attracting many

demonstrators but because the possibility of such demonstrations might have had a deterrent effect on those thinking of going back to work.

NCB managers thought that demonstrators taking part in the days of action had swelled the coalfield picket lines in some areas.

West Yorkshire police confirmed this, and said picketing throughout the country had been "heavy," with perhaps an estimated 3,000 pickets in operation overall.

The single largest picket was at Embsay pit, near Wakefield in Yorkshire, where there were an estimated 350 demonstrators. Two people were arrested for public order offences, with two more arrested at Glasshoughton colliery near Castleford.

Senior NCB officials also thought that last week's public link between the NUM and the pit deputies

union Nacods might have raised some hopes of a breakthrough in talks. Others discounted this, claiming that few miners had much faith now in the prospect of further negotiations.

The slump in the numbers returning was general, apart from in the predominantly working area of Nottinghamshire.

Mr Tony Benn, a leading left-wing MP, claimed last night that the miners were "on the eve of a major victory," and called for a "really big extension of industrial action" to support them.

Mr Benn, a former Energy Secretary, told a TUC rally: "The tide of public opinion is at last turning in favour of the miners."

"Mrs Thatcher's vicious plan to veto talks and her hopes of humiliating the NUM have backfired on her in a big way. The vast majority of miners are still out."

Judge bans mass picketing

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

MASS PICKETING of five South Wales pits was banned by a High Court judge yesterday in an important judgment on the law governing picketing in industrial disputes.

Mr Justice Scott ruled that no more than six people could picket each colliery gate. He added: "There is no legitimate distinction between the pickets standing close to colliery gates and so-called demonstrators who stand nearby."

The judge said those organising picketing had a duty to see that pickets did not threaten violence and that the use of threatening language did not get out of hand.

He was ruling on claims by 20 working South Wales miners for temporary orders stopping the National Union of Mineworkers (NUM), its South Wales area, and 19 national and area officials encouraging, assisting or organising illegal picketing.

He refused to make any orders against the NUM, the members of its national co-ordinating committee or the South Wales officers. But he granted an injunction restraining the South Wales union from "inciting, procuring, assisting, encouraging or organising" more than six NUM members or others to "congregate or assemble" at or near the entrances to the five collieries, other than for the purpose of peacefully communicating information or peacefully persuading people not to work.

Doubts that ended Sleipner gas deal

IT IS one year ago, almost to the day, that British Gas and Statoil of Norway signed a commercial contract for the import to the UK of gas from Norway's Sleipner field.

At the time it looked as if British Gas had scored a considerable coup, tying up 15bn cubic metres (bcm) of gas a year over 15 years and at a price considerably lower than earlier European gas contracts - \$4.15 per million British Thermal Units (Btus), compared with a reported price of \$5.28 per m Btu paid by the West German utility Ruhrgas for gas from Norway's Statfjord field in 1982.

By the time, however, that Mr Alec Buchanan-Smith, the UK Energy Minister, arrived in Oslo on Sunday to deliver the Government's verdict on the proposal, there was no chance that this week would see a birthday celebration for the Sleipner contract.

It has been a curious story and one with far reaching implications for the world gas industry, for which Sleipner has been the biggest talking point these last 12 months.

The Sleipner saga began almost three years ago, when Mr James Alcock, British Gas's director of purchasing, started to talk to the Norwegians about how Britain could replace its supplies of gas from Norway's Frigg field. These currently account for over a quarter of UK supplies.

British Gas never doubted that it needed a source of imports to replace Frigg, and Norway looked the obvious choice. The alternatives were ruled out on a variety of grounds: Dutch gas because it was not available in sufficient volume; Algerian gas on price; Soviet gas because the Government did not like the idea.

When British Gas presented its draft contract to the Government, the corporation expected speedy agreement. The Department of Energy had been kept informed in some detail and matters like the negotiation of a treaty to cover the pipeline and taxation arrangements on Sleipner's associated gas liquids were regarded, essentially, as formalities.

It took a number of weeks before anyone realised that the deal had encountered political problems in Whitehall. Norway announced - and then allowed to be broken - a series of deadlines beyond which, it was said, the Sleipner development could not be approved by the Norwegian Storting (parliament) in time to meet commercial requirements of the contract.

IAN HARGREAVES reports on why the Government vetoed what would have been the biggest trade contract in UK history

The root of Sleipner's problems, undoubtedly, was in the Treasury, which had sore memories of the 1974 Frigg contract. Mr Nigel Lawson, the Chancellor of the Exchequer, still fresh from his stint as Energy Secretary, had all too clear a recollection of the hull in exploration and development in the UK's southern gas basin in the late 1970s - a result, it was argued, of British Gas's cushion from Frigg.

The Treasury cared passionately about this matter because it knew that as tax revenues from oil started to turn down later this year, it would be increasingly reliant in the 1980s upon taxes on gas production. Sleipner suddenly looked like becoming a big hole in future budgets.

On top of that the Treasury was worried that British Gas would use Sleipner, as it was alleged to have used Frigg to hold down the price it paid to suppliers from the UK continental shelf.

Last year, British Gas was offering 23p a therm for UK supplies. Even at an exchange rate of \$1.50 to the pound, Sleipner translated into over 27p a therm. As sterling slid, that comparison - misleading though it is in some respects - has looked worse and worse. Today the sterling price of Sleipner is over 35p a therm.

At first, it looked as if the Energy Department was to see, or lose, on British Gas's side, Mr Peter Walker, the Energy Secretary, played characteristically fluent hand in Cabinet and won agreement for British Gas to go back to Statoil with a proposal to reduce the Sleipner peak offtake from 15 bcm a year to under 12 bcm a year. Even at that level, the deal was worth \$30bn - the biggest trade deal in UK history.

As late as last autumn the signals from the Energy Department, and the signals picked up by British Gas and the industry, were that Sleipner was a certainty.

It seems to have been the Energy Department's anxieties about exports - whose prices it feels would be difficult to police - which started to tip the scale against Sleipner. If that was the *quid pro quo*, the Energy Department, interventionist by nature, did not want to play.

Export agency deficit 'could rise to £1bn'

BY CHRISTIAN TYLER, TRADE EDITOR

THE BRITISH Government's export insurance agency could see its £400m overdraft rise to £1bn over the next few years, MPs were told yesterday.

The new estimate of the Export Credits Guarantee Department's (ECGD) peak borrowing needs was described as "very disconcerting" by Mr Robert Sheldon, chairman of the House of Commons public accounts committee.

MPs had pressed Mr Jack Gill, ECGD secretary, to put a figure on the department's future cash deficit arising out of Third World debt rescheduling and commercial failures during the recession.

Mr Gill agreed that it was "a sombre picture" but he said he hoped the deficit with the Consolidated Fund could be reduced by bank refinancing under ECGD guarantee.

What Mr Gill described as his "base case" assumes that the debt problem will be contained and that the £110m of ECGD assets in central banks abroad will flow back. It takes into account an ECGD liability of some £400m on trade debts outstanding from Nigeria, whose request for refinancing has been held up by lack of agreement with the International Monetary Fund.

Ponting case verdict boosts campaign for open government

BY RAYMOND HUGHES

THE EIGHT men and four women in the Old Bailey jury who yesterday unanimously acquitted Mr Clive Ponting of an offence under Section two of the Official Secrets Act, have almost certainly sounded the death knell of the controversial section and struck a resounding blow for the campaign for more open government.

It is hard to see how any more prosecutions can be brought under the section, which has long been criticised, even though it would be theoretically possible so long as the section remains on the statute book.

The jury's apparent rejection of the trial judge's narrow definition of "the interest of the state" in the section as meaning the interest of the government of the day suggests that they regarded a civil servant's duty as being to Parliament as a whole rather than to the possibly political interest of his minister or department.

Mr Ponting was charged that, having in his possession or control information obtained by him, or to which he had access, owing to his position as a person who held office under the Crown, he "communicated such information to a person other than a person to whom he was authorised to communicate it, or to whom it was, in the interest of the state, his duty to communicate it."

The prosecution argued that an MP such as Mr Tony Benn, to whom Mr Ponting sent two documents concerning the sinking of the Argentine cruiser the General Belgrano, was not authorised to be given the information.

And, the prosecution said, the "interest of the state" meant that which reflected the policies laid down by recognised organs of government.

Mr Bruce Laugland, QC, for Mr Ponting, made it clear from the outset that the central issue was whether a civil servant could, without committing an offence under section two, pass on information to an MP.

He argued that the interest of the state must include Parliament in the "organs of government." In his summing up to the jury, Mr Justice McCowan made it clear that he preferred the narrow view expressed by the prosecution.

His directions on the law appeared clearly to be pointing the jury in the direction of a guilty verdict.

Mr Ponting's claim that he leaked the documents out of his duty to the state was no defence in law to the section two charge, he said. Mr Dalrymple was not a person to whom Mr Ponting had been authorised to give information. Mr Ponting's duty was the official duty imposed on him as a servant of the Queen - and it was a duty to preserve documents in the interests of the state.

In law, the judge ruled, the interest of the state meant the policies of the state i.e., the government of the day. He warned the jury that they should not concern themselves with political debates about the section.

While no-one can say what prompted the jury to acquit Mr Ponting, their decision must be regarded as a straight rejection of Mr Justice McCowan's directions.

They appear to have decided that MPs, as the representatives of the people, are to be counted among those authorised to receive disclosures from civil servants - particularly when the disclosures concern the apparent misleading of parliament by government ministers.

The catch-all nature of section two has been roundly condemned by supporters of all political parties, as well as extra-parliamentary critics, for many years.

In 1972, a committee headed by Lord Franks investigated the Act and described section two as "a mess," with an "absurdly wide" scope. Between 1916 and 1979 there were 34 prosecutions under the Act, which had been introduced in 1911. Most were for section two offences.

Since 1979 there have been 16 cases - the most recent before Ponting being last year's prosecution of Miss Sarah Tisdall, a Foreign Office clerk sentenced to six months' imprisonment for a section two offence of leaking documents concerning national security to The Guardian newspaper.

In the Ponting case there was, as the prosecution acknowledged from the start, no national security element; all that was involved was a breach of confidentiality.

That and the fact that Mr Ponting leaked to an MP and not a newspaper, and that he did not do so for money, combine to make his case a particularly powerful weapon in the hands of those who wish to see section two consigned to legal history. Editorial comment, Page 16.

Atomic authority to be more commercial

THE GOVERNMENT has plans to reorganise the UK Atomic Energy Authority on a more commercial basis and set its financial guidelines from 1986, David Fishlock writes.

The research body employs about 14,000 at nine sites in Britain. Its budget - £375m last year - is to be run on semi-commercial lines, known in government circles as a trading fund, with research programmes paid for on a customer-contractor basis.

It will be the Government's first experience of applying the trading fund to research and development activities. The authority already has experience of the practice, which was used in the mid-1960s to put the manufacture of nuclear fuel and of radioactive substances on a more commercial footing.

PLANS for direct broadcasting by satellite (DBS) have suffered another setback. The BBC and independent television (ITV) companies which form 80 per cent of a DBS consortium have been told that negotiations with United Satellites (Unisat) have failed to find a viable deal.

Unisat - formed by British Aerospace, British Telecom and GEC-Marconi - reduced its price during the talks from £80m a year over eight years for a three-satellite system to £73m a year. The consortium is being advised, however, that it cannot get a return on such an investment.

BRITISH Shipbuilders (BS) announced a £7m order to build a fisheries research vessel for the UK Government, bringing merchant ship orders for the state-owned company so far this year to over £80m.

BS trading losses, which were £181m in the year to April 1984, are expected to decline to about £50m in 1984-85.

MRS MARGARET THATCHER, the Prime Minister, celebrated 10 years as Conservative Party leader. She said, "the next anniversary, one would hope, would be 10 years as Prime Minister. I would like that very much."

Mrs Thatcher became Prime Minister in May 1979.

THE BRITISH drank 15 per cent more French wine last year, a total of 171m litres. Champagne sales rose by 22 per cent and red Bordeaux by 41.4 per cent.

NOTICE OF DEFAULT

To All Holders of

REFINEMET INTERNATIONAL N.V.

3 1/4% Gold Indexed Bonds due February 1, 1996

Continental Illinois National Bank and Trust Company of Chicago, as Trustee (the "Trustee") under the Indenture, dated as of February 1, 1981 (the "Indenture"), hereby advises the holders of Refinemet International N.V. 3 1/4% Gold Indexed Bonds due February 1, 1996 (the "Bonds") issued under the Indenture that:

1. Under Section 2.03 of the Indenture, Refinemet International N.V. (the "Company") is obligated to make annual installment payments of interest to Holders on each February 1. The annual interest payment due on February 1, 1985 has not been made as of the date of this Notice and thus is in default. Further, the Company has informed the Trustee that due to its financial condition, it is unable to make the annual interest payment which was due on February 1, 1985. The annual interest payment due on February 1, 1985 has not been made as of the date of this Notice and thus is in default.

2. Under Section 5.01(a) of the Indenture, a default in the payment of any installment of interest when due and payable which continues for 30 days constitutes an "Event of Default." Under Section 5.01 of the Indenture, if an Event of Default occurs and is continuing, the Trustee or the Holders of not less than 25% in Face Amount of the Bonds then outstanding may declare the Principal Amount of all the Bonds then outstanding to be due and payable immediately.

3. Under Section 5.03 of the Indenture, immediately after a declaration of acceleration of the Bonds, the Trustee is (i) to use its best efforts to collect all the Collateral and (ii) to distribute all moneys and Gold bullion collected by the Trustee to the Holders as soon as practicable after the 150th day after the date of declaration of acceleration (the "Default Distribution Date"). Notice of the Default Distribution Date is to be given by the Trustee to the Holders not earlier than 105 days and not later than 135 days after the date of declaration of acceleration.

4. All Collateral under the Indenture and related Security Agreement consists of Gold bullion (including Negotiable Deposit Receipts).

5. The Bonds are guaranteed on a subordinate basis jointly and severally by R.M.I. Refinery, Inc., the parent of the Company ("RMI"), and by Refinemet International Company, the parent of RMI ("Refinemet").

6. This Notice constitutes a Notice of Default to the Holders as provided for in Section 5.09 of the Indenture.

7. The Company has requested that Holders be notified that further information regarding the Company and the Bonds may be obtained by contacting the Company's representative in London at telephone 01-588 6371 or Telex 8956352.

8. In order to facilitate future communications between the Trustee and Holders, as well as any distributions, the Trustee requests the Holders to identify themselves by sending to the Trustee a letter or postcard stating the Holder's name, address and telephone number, and listing the Bonds held by them and the numbers and denominations thereof. The letter or postcard should be addressed as follows: Continental Illinois National Bank and Trust Company of Chicago, Attention: Corporate Trust Division, 30 North LaSalle Street, Chicago, Illinois 60697.

Continental Illinois National Bank and Trust Company of Chicago as Trustee for the Refinemet International N.V. 3 1/4% Gold Indexed Bonds due February 1, 1996

February 12, 1985

NOTICE

To the Holders of

REFINEMET INTERNATIONAL N.V.

3 1/4% Gold Indexed Bonds due February 1, 1996

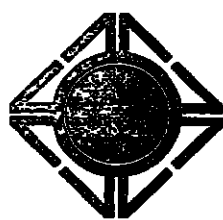
Continental Illinois National Bank and Trust Company of Chicago, as Trustee, has given notice that we have defaulted in the payment of interest due February 1, 1985.

Under procedures outlined by the Trustee in its Notice to Holders, distribution to Holders of money and Gold bullion from Collateral will not be made before September, 1985. In all likelihood, such distribution as Principal Amount and interest, after the payment of costs and expenses of collection and reasonable compensation to the Trustee, will be less than 100% of the Principal Amount. Of the original issue of Bonds for 100,000 Ounces of Gold, there now remain Bonds outstanding for only 36,380 Ounces of Gold.

We urge Holders to contact us to discuss their options, including a proposal by us that may be more attractive to Holders than results under the Indenture. YOU MAY CONTACT OUR REPRESENTATIVE IN LONDON AT TELEPHONE 01-588 6371 OR TELEX 8956352.

Refinemet International N.V.

Dated: February 12, 1985



EGOLI

Egoli Consolidated Mines Limited

("Egoli")

(Incorporated in the Republic of South Africa)

31st Floor, Trust Bank Centre, 56 Eloff Street, Johannesburg, 2001, Republic of South Africa

Directors: J M R Berardo (Chairman) (Portuguese), D M Grant-Hodge CA(SA) (Deputy chairman), P B Gain CA(SA) FCA, A G Netto BSc (Min.Eng.) GDE, J N Sharland

Alternate directors: H A McNeil, A C Nash (British), G M Fenske BComm CA(SA)

Announcement to shareholders

It was announced on 30 November 1984 *inter alia* that negotiations were taking place with an Australian and a Canadian company for the rationalisation of Egoli's West Rand operations with certain associated assets, subject to approval of the Egoli shareholders, the Johannesburg Stock Exchange and the South African Reserve Bank.

The South African Reserve Bank has approved the proposed transactions relating to the rationalisation.

Egoli and a Canadian company, Laurasia Resources Limited ("Laurasia"), listed on the Toronto Stock Exchange, each owns 50% of the issued shares of Belafina (Pty) Limited ("Belafina") which in turn owns all the share capital of West Witherand and Gold Mines Limited ("WWGM") a company engaged in mining and reclamation of gold and other precious minerals on the West Rand. Johannesburg Mineral Corporation Limited ("JMC") a wholly-owned subsidiary of Egoli has a surface dump treatment plant on a property which abuts the land occupied by WWGM and JMC is also engaged in the recovery of gold and precious minerals from surface materials. The land on which JMC's plant is situated is owned by West Witherand Mineral & Mining Corporation Limited ("WWM") a wholly-owned subsidiary of Egoli, and certain of the materials treated through JMC's plant are owned by Krugersdorp Stone Crushers (Pty) Limited ("KSC") which is a wholly-owned subsidiary of Incorporated Management & Finance Limited ("IMF") the shareholders of which are all directors of and shareholders in Egoli.

Laurasia has entered into an agreement on 1 February 1985 with Jimbertana Minerals N.L. ("Jimbertana"), an Australian company listed on the Sydney Stock Exchange, in terms of which *inter alia* Jimbertana will acquire the 50% interest in Laurasia in Belafina.

It is intended that the rationalisation will take the following form:-

1. Egoli will sell to Jimbertana with effect from 1 March 1985, 10% of the issued share capital of Belafina for R292 070, payment to be made on 31 March 1985;
2. JMC will sell to WWGM with effect from 17 February 1985, all of JMC's plant and mining claims and dumps owned by it in the Krugersdorp and Randfontein area, Republic of South Africa, for a purchase price of R10 000 000, in respect of the plant and R1 000 000, in respect of the mining claims and dumps;
3. Egoli will sell to WWGM with effect from 17 February 1985, its shares in and loan accounts against WWGM for a purchase price of R4 000 000;
4. IMF will sell to WWGM with effect from 17 February 1985, its shares in and loan accounts against KSC for a purchase price of R1 000 000.

The total purchase price payable by WWGM in respect of the foregoing transactions is R16 000 000 which will be partly satisfied as to R8 000 000 by shares and funds to be provided by way of loans by Jimbertana through Belafina to WWGM as follows:-

- a. Jimbertana will transfer to Egoli 1 500 000 issued shares in Laurasia, having an agreed value of R1 000 000;
- b. Jimbertana will allot and issue to Egoli 3 800 000 shares having an agreed value of R1 700 000;
- c. Jimbertana will pay the sum of R5 000 000 in cash as to R2 600 000 on 31 May 1985 and R3 000 000 on 31 December 1985.

The 1 500 000 shares in Laurasia and 3 800 000 shares in Jimbertana will vest in Egoli which will be paid the balance of the purchase price amounting to R1 300 000 due to it in cash. The remaining cash received from Jimbertana will be used to settle the purchase price due to IMF and R3 600 000 of the purchase price due to JMC. The balance of the purchase price due to JMC, namely, R7 400 000 will be secured by a surety first mortgage bond to be passed by WWGM over its immovable property and by a notarial bond to be passed by WWGM over the plant owned by it.

Jimbertana has previously lent and advanced Belafina the sum of R1 000 000 so that the total loan account of Jimbertana against Belafina will be R9 600 000. Until the loan accounts of Egoli and its subsidiaries against Belafina have been reduced to 40% of the aggregate of all the loan accounts owing by Belafina to its shareholders, excess funds will be utilised to make payments on account of Belafina's indebtedness to Egoli and its subsidiaries, and thereafter excess funds will be paid in reduction of the loan accounts of Egoli and Jimbertana, on a pro rata basis.

The rationalisation will be conditional upon the agreement between Jimbertana and Laurasia becoming unconditional and the closing of all the transactions set out therein, the approval of the Johannesburg Stock Exchange, the approval of the shareholders of Egoli and Jimbertana and all applicable authorities in South Africa, Australia and, in regard to the agreement between Laurasia and Jimbertana, in Canada.

The directors consider that the proposed rationalisation will be of great benefit to Egoli and its subsidiaries in that:-

- (i) Higher grade gold material will be secured for processing through the West Rand reduction plant where it is considered that in the longer term, the quantities of surface materials available are limited;
- (ii) There will be a saving in expenses by the rationalisation of the Egoli West and WWGM reduction plants;
- (iii) The short presently owned by WWGM will be used in conjunction with the three mining claim areas presently owned by the Egoli Group and will consequently lead to further economy;
- (iv) It is considered that the cash injection provided will enable the Egoli Group to expand and develop other areas of operations.

After fulfillment of the conditions upon which the rationalisation is conditional, detailed documentation will be prepared and forwarded to shareholders.

By order of the board

Investment & Technical Management Limited
Secretary
per: D T J Lonsdale
Johannesburg
8 February 1985

Registered office
Investments and Technical Management Limited
31st Floor
Trust Bank Centre
56 Eloff Street
Johannesburg, 2001

Transfer secretaries
Hill Samuel Registrars
(SA) Limited
101 Market Street
Johannesburg, 2001

A 1721

UK NEWS

Imported models help GM gain record sales

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

GENERAL MOTORS, the Vauxhall-Opel group, produced fewer cars in Britain last year than in 1983, even though it increased sales to record levels.

Other car companies in Britain also produced fewer vehicles, but BL, the state-owned group, remained well ahead of Ford as the UK's biggest producer.

While GM's sales rose by 8 per cent to 282,835 cars last year and its market share went up from 14.6 per cent to 16.1 per cent, output from its UK factories dropped by 7.4 per cent to 117,114.

This will be embarrassing for GM, which has been under pressure from the British Government to build more cars in the UK in view of its success in the market. Its market share in 1981 was only 8.5 per cent.

Some of the fall in production was expected because GM last year switched production from the old to the new Astra at the Ellesmere Port plant on Merseyside, and there is always a decline in output when a factory is disrupted for a model change.

The unexpected element in the poor GM performance was the six-week strike of metalworkers in West Germany, which cut supplies

of components and the number of car kits sent by Vauxhall's sister company, Opel.

Strikes in two plants operated by Austin Rover, BL's volume car subsidiary, in May and June cost the company output of 38,000 to 40,000 vehicles last year.

A decline in exports to continental European markets also contributed to the 14 per cent drop in Austin Rover's output in 1984, compared with the previous year.

Ford also blames a strike for much of its fall in output. A dispute among sewing machinists cost about 40,000 cars towards the end of 1984. Compared with 1983, Ford's car production fell by 44,907 cars, or 14 per cent.

Of the major UK-based companies, Talbot UK suffered the worst experience with a 21 per cent drop in production caused partly by snags in the provision of finance for the car kits it sends to Iran. The Peugeot group subsidiary, however, also had a difficult struggle to sell the Horizon Alpine and Solara models it builds in the UK factories.

The statistics, to be published shortly in the Society of Motor Manufacturers and Traders' Monthly Statistical Review, confirm that UK car output dropped below 1m

UK CAR PRODUCTION

	1984	1983
Austin Rover	371,427	433,183
Range Rover	11,297	12,181
BL	383,524	445,364
Ford	273,767	318,574
Talbot	95,122	120,503
GM - Vauxhall	117,114	126,524
Peugeot	1,621	2,171
Jaguar/Daimler	32,342	27,877
Lotus	637	642
Peugeot	447	447
Reliant	135	165
Rolle-Royce	2,201	1,586
TVR	397	291
Others	586	778
Total	908,906	1,044,587

* Included in others

Source: Society of Motor Manufacturers and Traders

again in 1984 after reaching that psychologically important level the previous year for the first time since 1979.

The 13 per cent fall in production to 908,906 cars was entirely due to the "big four". Britain's smaller companies nearly all raised their output considerably - the most impressive improvements coming from Rolle-Royce, up by more than 40 per cent, TVR, in excess of 36 per cent, Lotus, up 30 per cent, and Jaguar-Daimler, up 19 per cent.

General Mills seeks buyer for £80m British toy business

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

PALITTOY, Britain's biggest toy company, is up for sale - not for all the usual reasons which have led to the disappearance of so many famous names in the toy world in recent years, but because of a decision by General Mills in the U.S. to pull out of the cyclical world of toys.

Palitoy is a subsidiary of General Mills, which also owns Parker Brothers in the U.S., the company which introduced Monopoly to the world as well as the more recent best-selling game, Trivial Pursuit.

General Mills, however, is at present "reconsidering" its involvement in toys in both the U.S. and Britain along with its troubled fashionwear business. "We want to concentrate our investment and management resources on our consumer foods and restaurants activities," a General Mills spokesman said.

"We will be spending the next 60 to 90 days exploring the sale of our toys and fashion operations."

General Mills' view of the toys and fashionwear business has become jaded in recent years by the vagaries of consumer demand. The company has built a well-earned reputation for the successful marketing of many successful food products - such as Quaker cereals or Betty Crocker cake mixes, which have been best-sellers for decades.

The group has not, however, appeared equally adept at maintaining its marketing flair with either its Alligator-brand fashionwear nor the toys and games business, especially the video and electronic games sector.

Late last year, the company announced significant cuts in the workforces of its food and toys divisions in an attempt to restore profitability. This move preceded a 32 per cent drop in last year's second-quarter net income, announced just before Christmas, to \$55.6m.

General Mills was caught out by the phenomenal popularity of its 100 sportsman in the late 1970s when it was greatly in demand among young people. General Mills was slow to capitalise on the surge in demand for the fashion sportswear with its distinctive "le Crocodile" motif and was overtaken by other design houses.

Its growing disenchantment with toys was not helped by Parker

Brothers' experience in the video games market - a record year in 1982 was followed up, against expectations, by a much poorer performance in 1983 and 1984. That experience, according to industry sources, might have brought sharply home to General Mills' executives the volatility of the toy trade.

Ironically, the UK's Palitoy - bought by General Mills in 1968 - has exhibited some of the market fall in recent years that General Mills normally reserves for its food operations.

At the start of the 1980s, Palitoy was struggling, like most other UK toy companies, to come to terms with the recession, the implications of a declining birthrate and the strength of sterling.

While other famous names - such as Dunlop-Marx, Lesney and Meitoy - fell by the wayside, Palitoy's response was to bring in a whole clutch of marketing men headed by Mr Peter Waterman, who became managing director in 1982.

All the new marketers have a background in fast-moving consumer goods. Marketing director Mr John Harper came from Procter & Gamble, UK marketing manager Mr Duncan Billing from Birds Eye Walls and European marketing manager Mr Andrew Low came from Cadbury Schweppes.

Those marketing executives brought their expertise in selling groceries and soap powders and applied it to the toy business.

The result was to revitalise the way in which toys were sold in the UK - for example more promotional expenditure and more emphasis on establishing consumer needs and filling the market gap.

Palitoy's marketing thrust, however, has not been without competition, mainly from other U.S.-owned toy companies operating in the UK such as Mattel and Hasbro Bradley.

Palitoy, which employs some 500 people at its factories just outside Leicester and has retail sales of £80m a year, is wary of what may happen if and when General Mills finds a buyer for its toy operations.

The likelihood remains that a buyer will be found for the whole toy division, which remains profitable, rather than selling off Palitoy and the other companies piecemeal.

Peter Marsh on a Cambridge success story

University city becomes hi-tech 'boom town'

THE UNIVERSITY city of Cambridge in East Anglia, traditionally a backwater in industrial terms, has become a high-technology "boom town" in a transformation worthy of a film script.

The stars of the show are the dashing figures who have combined technological expertise with entrepreneurship to establish the city's best-known enterprises. Names such as Sir Clive Sinclair and the brothers Jack and Charles Lang (founders of Topexpress and Shape Data respectively) are prominent.

In the background is the influence of the centuries - old university which, over the past couple of decades, has provided its academics either to start their own businesses or form relationships with the industrial community.

There are walk-in parts for Lord Wilson, whose rhetoric when Prime Minister in the 1960s about the "white heat of technology" did much to persuade the university of the soundness of this approach, and Mr Tony Benn, the left-wing MP who, in his days as technology minister, was instrumental in setting up a government computer centre on the edge of the city.

The story even contains a whiff of impending disaster, as a result of the present tribulations of Acorn Computer, the Cambridge company that makes BBC computers. After selling its first machine in 1979, Acorn registered sales of £90m in 1984 but appears at the moment to have lost the confidence of computer pundits and the stock market.

Despite such "rags-to-riches-to-rags" possibilities, the tale of the Cambridge high-technology phenomenon is one of success. The area contains about 300 science-based companies, the majority of which started life in the past decade and employ fewer than 30 people.

Most of the employees are engineers, scientists or clerical workers. The Cambridge companies do little of their own production, preferring to sub-contract to other businesses.

A report published this week by Segal Quince and Partners chronicles the growth rate of high-technology companies in Cambridge - an average of 20-25 a year over the past five years - and explains how this is related both to the influence of the university and to the ease with which in the city people find it

easy to leave existing companies to form new ones.

Segal Quince compares the performance of Cambridge with Britain's two other boom areas for high-technology companies - the "M4 motorway corridor" between Bristol and Berkshire in southern England and the Scottish lowlands. It says there are significant differences.

Cambridge, which has a population of 100,000, has mainly small companies which heavily emphasise research and development. They have a spread of technical interests from medical hardware to engineering instruments.

In the M4 corridor, by contrast, the predominant influence comes from businesses involved in the marketing, distribution and production aspects of technology. The UK subsidiaries of multinational electronics companies are the strongest feature of Scottish high-tech industry.

The emergence of small, science-oriented companies around Boston and San Francisco in the U.S. is more akin to the Cambridge pattern, the report says. Both these phenomena are longer established and on a bigger scale but are strongly related to developments at two academic institutions, the Massachusetts Institute of Technology and Stanford University.

The Segal Quince study suggests that one reason behind the growth of Cambridge's high-technology companies is the special nature of the city, which is a small, lively place in which the university dominates. A core of skilled people in technological disciplines associated with the university has produced a "critical mass" of men and women who greatly influence the city's life.

Segal Quince also emphasises other factors:

- The role of the university. Unlike many other British academic institutions, Cambridge University is permissive about letting its staff work for industry on a consultancy basis.

- A flexible labour force. Cambridge has virtually no history of heavy industry, creating "a labour market and a general psychological attitude in which flexibility and individualism have never been suppressed."

- The actions of key individuals. The formation in 1980 of Cambridge Consultants (by a group of academ-

ics) was important in setting the tone for industrial activities in the city for the next 20 years. People left the company to start new technological enterprises, a trend that was repeated elsewhere.

- Encouragement of moves to start companies. The report says that Cambridge contains many hidden social networks by which articulate, confident and technically minded entrepreneurs communicate.

- The attitudes of the financial community and other "service providers." In 1979, for example, a Cambridge branch of Barclays Bank formed a computer group whose members included people from local industry. As a result, Barclays staff understood the needs of new companies in technical areas.

- The nature of technological development in the 1980s. At a time of rapid advances in technology, small companies close to the places where these advances take place (either in university departments or in existing enterprises) are well placed to commercialise the innovations.

This is particularly in the kind of esoteric, limited-market technologies in which Cambridge companies have specialised, in areas such as instruments and biosciences.

Segal Quince says there is no reason to suppose the flow of good ideas from Cambridge University and the existing companies will dry up. The Cambridge phenomenon could, however, enter a new era as a result of the attention that big, established companies are paying to the region.

The big companies that have set up offices in Cambridge in recent years include Schlumberger (a French-American company involved with drilling technology), logica, IBM and the pharmaceutical enterprises Napp Laboratories and Warner Lambert.

Although there may be some changes as a result of more acquisitions by big companies, Cambridge's technology-based industry will continue to be dominated by small companies, the report says. "We suspect that the Cambridge management style... is at its best in organisations that do not get too big."

The Cambridge Phenomenon, from Segal Quince and Partners, 42 Castle Street, Cambridge, CB1 6AA.

Ford close to participation deal

BY BRIAN GROOM, LABOUR STAFF

FORD IS on the verge of reaching agreement with unions representing its 10,000 UK white-collar staff to introduce a pilot programme of employee participation, similar to that begun six years ago in the U.S.

According to the unions, the proposals will allow individuals and groups of staff to take part in the "managerial process", including planning, setting goals, problem-solving and decision-making.

Ford has so far failed to interest the manual workers' unions in the scheme, however. They fear it would become a device for exporting people to work harder, undermine the union negotiating structure, and cut across the existing suggestion scheme.

Hostility from manual unions prevented the introduction of "qual-

ity circles" in Ford's British plants four years ago.

The white-collar unions include the Association of Scientific, Technical and Managerial Staffs (ASTMS), the engineering staff union AUEW-Tass and the staff section of the Transport and General Workers' Union.

ASTMS said the scheme might have a fundamental effect on industrial relations in Britain. Its progress would be closely watched by companies, unions and the Government.

A further meeting with the company will take place today. If agreement is reached, a joint working party will be established to decide where and how to set up the pilot projects. "Participation groups" will be formed.

As part of the scheme, manag-

ment will supply regular information and encourage discussions on the role of Ford plants in Britain and in the company's European and worldwide operations.

Ford claims considerable success for the U.S. programme which includes manual workers and was set up by agreement with the Union of Auto Workers (UAW). Schemes vary from plant to plant.

UK staff unions say they will not allow the participation groups to supplant union organisation. Any proposals that would impinge on union procedure agreements would be referred to normal union-management negotiations.

A 27-strong union team visited the U.S. and found that employee participation could work if staff had strong union backing.

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THE ARTS

Renoir, Hayward/William Packer

The pleasure of paint

There are painters even of the greatest reputation who have suffered nevertheless by a certain critical neglect of their work, as if it were that for a period it had shifted somewhat out of focus and become impossible to see clearly, calmly and whole. What it might be that should blur the image so varies from case to case: its advanced nature perhaps, or its safe conservatism; its subject matter or its manner of statement; its technical intentions, or its lack of these qualities; even at last, perhaps, its more general popularity and success. Not the least of Renoir's peculiarities is that he should have managed to lay down around himself, artlessly and unwittingly, a generous fog of prejudice and contradiction.

The manufacturer will not put on his chocolate box an image that will not help to sell his sweets, and the association with sweetness becomes fixed, cloying the judgment, and far too sweet for our cleaner, drier, modern palate. An honest, open, hedonism declares itself, and we look beneath its surface for an armature of programme or critique, for how otherwise, in an analytical age, can it support and justify itself. And yet how difficult are those later paintings, how awkward and inept, gone the dappled sunlight on firm young flesh for something altogether hotter, ripier, more overblown. The thought that a painter need sustain himself by nothing more than a love of nature, light, pretty girls—in Renoir's case—and most of all, paint itself, seems always to take a long time to sink in, save among painters themselves.

Yet at length it does sink in, if only by a little, and the air does clear. Only a few years ago a great Renoir exhibition could have been excused only by special pleading on grounds of popular appeal and commercial certainty: today we have the Arts Council mounting a magnificent, serious and substantial study of his life's work without apology (sponsored by IBM: at the Hayward until April 21, then on to Paris and Boston). It comes at a good time, looking as handsome as it seems necessary, stimulating all sorts of fresh thought and qualification about his place among his contemporaries, and picking up the most unexpected and intriguing resonances with



Renoir's Caillebotte children portrait

later, even the most recent of current, activity.

For just as we have lately come to see that Impressionism as a movement can no longer sustain the critical coherency for so long wished upon it, indeed is no more substantial under scrutiny than a Cheshire Cat, so the individual artists most closely associated with it likewise have come to be nothing more for their work on its own terms, and their collective identity a creature more of time and place than of common aim. Of course, most of them lived to be Post-Impressionists, which likewise has come to be nothing more exclusive than a temporal description. The problem with Renoir, however, has been that of them all, his has been the last name to have shaken from the label of that first narrow category, and though by the later 1880s he was no longer any more a true impressionist than were Cézanne or Gauguin or Degas, so strong by then, as we can see with hindsight, was the forward pull towards Expressionism and the Fauves, his work even of some 20 or 30 years on was still seen, almost until yesterday, as a kind of desperate yet failed Impressionism, awkward as I have said, and inept.

But take away the simple expectation that goes with category and kind and Renoir's work over his career becomes altogether more interesting and, very far from a case of from promise to good to indifferent bad, he is never anything less than himself in his work, but is

also clearly something of a creative chameleon, absorbing into his work not so much the substance as the apparent colouring and favour of that of his working friends and associates, yet in the process making it entirely his own. And this would seem to be not at all a matter of looking for and accepting influence and direction, which would suggest a critical programme of sorts and some introspection: rather it is that Renoir is a natural and instinctive painter, interested of course in whatever is about him, aware of what other painters are up to and as responsive to it as it were any other feature of the natural world. Certainly there is no critical pattern to be drawn from the influences, echoes and reflections apparent in his work other than their near contemporaneity and the game is endless: Delacroix, Courbet and Manet for the young man, Monet, Sisley, Pissarro and Degas as he grows a little older, hints of Cézanne and Gauguin, and even the young Matisse as he gets older still. And in the staturesque style of the last few years, is there not something of the ponderous simplicities that in their several ways Picasso and Braque were to exploit within a year or two?

Which works us back simply to the works themselves, for themselves. Renoir, like so many natural and prolific painters, is not so much inconsistent in performance (for there has never been a painter who has not made bad or unsatisfactory

work from time to time) as in acceptance, and here as one might expect, are pot-boilers and dud paintings, what most prolific painter friend of mine would call an absolute bezer or two. But they hardly matter, doing no more than point the interval between the wonderful things from all periods of Renoir's life, the great reclining nudes at the one extreme, the last, and at the other his friend Bazille at work in his studio, the large still-life of potted plants, Parisian women in Algerian fancy dress, or simply the fresh and funny skaters in the Bois de Boulogne. Always it is where he draws into the surface, beyond the mere reading of the image, that he is at his most fascinating and particular, which only serves to make his curious magic more potent, as the delicious nude beneath the trees dissolves in a flurry of feathered brush strokes and rich paint. A wide and lovely landscape resolves itself out of lush blobs and sweeps of pigment, green, yellow and violet, and falls away again as we move forward to indulge the sense, the touch of the surface, albeit at a necessary remove. The shift slips by in the sunshine, bright orange on deep blue. And as for the girls together at the piano, an enchanting sequence, for their sakes we can forgive any number of artificial and fondant nudes and portraits. For painting is an immediate and physical business, however delicate the suggestion, and Renoir is one of the most directly affecting of painters, if only we free ourselves of our prejudices and allow his work to be itself, for all its sweetness and sentiment.

The upper galleries at the Hayward are occupied by a generous selection of recent work by the English painter, John Walker, which is too important a show to write off here in a paragraph. But in her introduction to its catalogue, Dore Ashton, the distinguished American critic, refers to the secret and mysterious language of painters. "Every true painter, though, knows that other language... but there is Chardin telling us: 'But who told you one painter with colours? One uses colours but one paints with feelings'; and didn't Delacroix say: 'Painting doesn't need a subject'?" Renoir once put it with genial vulgarity, that he painted, if you will excuse me, with his prick.

And well may Maurizio Billezza look melancholy and bewildered, for, although he is at least accorded a couple of workmanlike solos, he is, indeed, a poor creature in this production.

Zefferelli follows Tom Schilling's East Berlin version (and others) in dividing the great double role. Odette, the temptress, appears in various guises: in red, as a gypsy, in Act 1; in cream in Act 2; in pale blue (in a costume identical to Odette's) in Acts 3 and 4. I have adhered to the traditional numbering, although—like Nureyev in his new, Paris, production—Zefferelli divides the work into two parts only.

Most of the dancing is swamped by the relentless busyness of the production. Only Carla Fracci is allowed real prominence,

everywhere, in every scene, even (most scandalously) after Odette's death and the famous pas de deux in Act 2, when she dances with the Prince to a reprise of the music of his melancholy solo in Act 1.

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Dennis is a suburban rebel and the fun he plays lies in the absurdity of his fantasies of resistance and the passion with which they are voiced. While his parents

telephone for instructions on how to negotiate Beethoven Close and Mahler Crescent (they never, in fact, arrive) Dennis launches a vituperative crusade against Spanish holidays and Tupperware.

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Nash Ensemble/Wigmore Hall

David Murray

Like other concerts in the current Nash "Italian" series, Saturday's began with a *Sequenza* by Berio, one of his solo studies for contemporary virtuosi. This one was *Sequenza IX* for clarinet, the most recent, and Michael Collins explored it with communicative insight and all due expertise. Unlike some earlier, jocular *Sequenza*, no. IX makes little play with *outré* effects (the "chords" that the

clarinetist has to produce in the middle). The burden of the piece is purely musical, not theatrical.

Rewarding to hear and follow, and obviously also to play — for those few who can: the Cui performance was so assured, and so scrupulously lyrical, that no technical hazard distracted. By comparison, Mendelssohn's op 113 *Concertstück*

for clarinet, basset horn (Angela Malabry) and piano (Ian Brown) sounded like a show-off piece, though it was attacked with high spirits. Amiable accounts of the late Haydn Trio in G, and of Boccherini's String Quartet, op 37 were perfectly balanced. On a big modern piano Brown had to rein back his Haydn part; and Christopher van Kampen visibly relished the

important first-cello part. Felicity Palmer's contributions to the programme, in a group of Bellini and Verdi songs and Berio's early *Chamber Music* after James Joyce, were frankly over-projected. The Palmer mezzo is these days a formidable operatic instrument, and in the Wigmore the sheer quantity of voice blotted out differences between her songs.

Vigilantes/Arts

B. A. Young

"Asian!" says Gita. "It's a silly word. It isn't even a skin colour." As a line in a play put on by the Asian Co-operative Theatre, this is a pointer to an argumentative evening.

Farrukh Dhondy's play at the Arts Theatre, WC2, directed by Penny Cherns, is about the Bangladeshi who live around Bethnal Green, and if anyone thinks there is a good prospect of their becoming integrated into our society, Mr Dhondy has something to tell them. They aren't even integrated among themselves. On the one hand, we have feminist lawyer Gita (Sheila King), an attractive young lady who believes in all the egalitarian hopes of liberals of any colour.

On the other hand, we have Garry (Vijaya Jones), who is assisting a television director on Channel 4 with a programme that is to show how much of the Bangladeshi misfortunes are due to themselves. When there is a famine in Bangladesh, there is theft of rice provisions.

There is of course a plot to carry all this background painting, but it is not in itself particularly interesting, except in so far as it reveals the family difficulties that afflict people whose social customs are so much stricter than ours. It concerns the parentage of a young man whose mother is British, and whose father is supposed to be looking after the few acres of land that he owns in Bangladesh, until it is revealed that, during the battles between the East Bengalis and the Pakistanis, he had been a spy for the Pakistanis.

The plot is less worthy of attention than the display of Bangladeshi life in Bethnal Green (which I dare say is not all that different from, say, Pakistani life in Birmingham), and this is very interesting. The author is not himself a Bangladeshi, but he clearly knows what he is talking about, and he has a pretty line in dialogue.



Bhasker (left) and Kishore D. Chauhan in Vigilantes

Swan Lake/La Scala, Milan

Freda Pitt

After three postponements, the first performance of La Scala's much publicised new production of *Swan Lake* finally took place at the beginning of this month. It is rare for this ballet to make news in Italy, where the only performance to cause at all comparable excitement (if on a most limited scale) was the first appearance together in the central roles of Margot Fonteyn and Rudolf Nureyev, with the then Royal Ballet Touring Company, at the 1962 Nervi Festival. At least on that occasion the emotion was caused by the dancing and interpretation.

In the current extravaganza at La Scala, on the other hand, the choreography, which takes a more forthright view, Franco Zeffirelli's scenery and production, Anna Anni's costumes and Lorin Maazel's conducting of the score—the one positive feature of the evening.

What in the first place differentiates this "remake" from its many predecessors is that it is not the work of a choreographer. Zeffirelli is famous for

his work in films, opera and the straight theatre; his knowledge of ballet is minimal. However, since he was, it seems, determined that his concept should prevail throughout, he had to employ a choreographer who would obey his behests. He found this collaborator—or rather accomplice in the attempted assassination of the best-loved ballet in the whole classical repertoire—on the spot, the person of Rosella Hightower, at present director of the Milan dance company.

Apprehension induced by her mishandling of *The Sleeping Beauty* and, above all, *The Nutcracker*, during her Paris Opera tenure, proved all too well founded. No fewer than three notes in the Scala programme inform us of deficiencies in the traditional version, which is pronounced to be boring and inconsistent, above all its dramaturgy, or the person of Rosella Hightower, at present director of the Milan dance company.

Under James Blair the YMSO played it with a good deal of vigour, even if some details failed to make their mark and there was sometimes a lack of rhythmic sharpness. The orchestra went on to give an enthusiastic and noisy account of Respighi's noisy and enthusiastic *Roman Festival*, a real pot-boiler most notable for an outrageous rip-off from *Petrushka* in its concluding section. Between the two showpieces Vovka Ashkenazy was the soloist in Schumann's piano concerto, brisk and efficient.

connected, antiquated and non-sensical production could hardly be conceived. The blame should be shared among all three perpetrators since while Zeffirelli bears the overall responsibility, the nullity of the shapeless choreography must be at least in part due to Hightower, whereas the dramatic and, above all, the ugly and line-destroying long nightdress-like costumes for Odette and what used to be Swan Maidens must be attributed to Anni.

For Zeffirelli, Odette and her companions are part female, part spirit when they regain their human shape at night, his great "discovery" being that all resemblance to swans belongs to a spurious tradition. This argument might bear some weight if Ivanov's choreography were not so closely linked to the idea of swan maidens. But in Milan there is little Ivanov and less Petipa—and tutus are abolished.

Odette is totally sacrificed to Odile: spiritual love to carnal love, good to evil, exciting the final moments, Odette pops up

everywhere, in every scene, even (most scandalously) after Odette's death and the famous pas de deux in Act 2, when she dances with the Prince to a reprise of the music of his melancholy solo in Act 1.

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One for the Road/Croydon

Michael Coveney

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Mullova/Barbican Hall

Dominic Gill

When I last heard the Soviet violinist Viktoria Mullova she was a finalist in the Sibelius Violin Competition in Helsinki in 1981. Her accomplishment, presence and command ranked her head and shoulders above all the other competitors (and it was as it happened an unusually strong list): there was no question in anyone's mind, least of all the minds of the jury, that she should, as she did, win the first prize.

Out in the real world, of course, the focus is still more intense, the competition tougher and more demanding, and the pitfalls wider and deeper. But it would appear that Miss Mullova is so far taking this real world in her stride. Her British debut in the Chalkovsky concert with the London Symphony Orchestra under Maxim Shostakovich on Saturday night was an exceptionally promising affair, confident, disciplined, sure-handed, carried off in style. It is too early yet to call her a star; but she is already a very notable young violinist indeed.

The tone is large, well-rounded and unfailingly beautiful; the platform presence is irresistible—gentle, with a quiet humility, yet powerfully assured. The clarity of articulation and bowing are remarkable: every detail of the first movement's rushing semi-quavers and arpeggios, a few of which at least are traditionally thrown to the winds, was perfectly defined. She was evidently nervous (the path of television cameras stationed almost within reach of her bow cannot have helped); but the nerves never strained or ruffled her sound.

Nerves on the other hand could have accounted for a certain coolness and reserve to the interpretation: whether that is so, or whether it is a more fundamental characteristic, we can't judge until we know the playing is better. I liked her calm and unmanipulated treatment of the Canonetta, sweetly and elegantly turned, but without a trace of cloying; and the firm bravura of her finale—loose-limbed and agile.

Young Musicians' Symphony

Andrew Clements

Henze's *Heliogabalus Imperator* has been played once before in London, when Solti and the London Philharmonic introduced it soon after the Chicago premiere in 1972. It formed the first item in the programme of the Young Musicians' Symphony Orchestra on Wednesday at the Festival Hall: a timely revival, for it is in many ways one of the more colourful and appealing of Henze's scores from the 1970s. Like most recent Henze it is uneven, but the proportion of worthwhile music to sheer padding is higher than in a number of pieces that could be mentioned.

At almost half an hour it is a third too long, and without some of the pages of freely notated gestural writing which, as usual, seem only to mark time, the work might seem more tightly organised. There is an attractive passage near the opening for the strings, its tonality

nice blurred (though in the YMSO performance the harp decorations were entirely inaudible) and some ear-catching percussion later on. Most imaginative of all are the military-march interjections that represent the army mustering to overthrow Heliogabalus, cross-cut with the main orchestral argument in an almost Ivesian collision.

Under James Blair the YMSO played it with a good deal of vigour, even if some details failed to make their mark and there was sometimes a lack of rhythmic sharpness. The orchestra went on to give an enthusiastic and noisy account of Respighi's noisy and enthusiastic *Roman Festival*, a real pot-boiler most notable for an outrageous rip-off from *Petrushka* in its concluding section. Between the two showpieces Vovka Ashkenazy was the soloist in Schumann's piano concerto, brisk and efficient.

Richard III/Paris

Nicholas Powell

It has become virtually obligatory in France over recent years, even within the respectable walls of the Comédie Française, to revamp classical theatre. Working within that tradition Georges Lavaudant's production of *Richard III*, playing at the Theatre de la Ville in Paris after being acclaimed at last year's Avignon Festival, wavers between invention and gimmickry.

Some of Georges Lavaudant's ideas work remarkably well. Ariel Garcia-Valdes as Richard delivers his first monologue from a trap-door in the stage and emerges painfully to reveal an iron brace on his leg. The brace transforms movements into an awkward hobble, an evil, jubilant dance when he rejoices over his misdeeds. Outrageously blond, white-faced and lipsticked, Ariel Garcia-Valdes invests his character with a range of sinister grimaces and ticks, a consummate villain from the outset. The lines "Cheated of nature by dissembling nature/Deformed unfinished" are delivered—in the same tone as the rest, making Richard's deformity just a symptom of his inner corruption, rather than a casual element.

An ominously grey stage with convenient traps and occasional backdrops serves as an admirably multi-purpose set to sustain the play's rhythm of

carnage. The rest of the cast, in striking, brightly coloured costumes and wig, verge on the surreal—an atmosphere reinforced by curious background snatches of the tune "O sole mio".

Georges Lavaudant slips into the grotesque, however, by having the vituperative Queen Margaret played in drag, and bad drag at that. Philippe Morier-Genoud, whose voice falters between something bass baritone and badly mastered falsetto, is more of a refugee pantomime dame than a vindictive former sovereign.

A similar misplaced sense of vaudeville creeps into the murder of Clarence, whose clown-like assassins in black sequined shirts and white gloves tease rather than threaten. Instead of reaching the horror of the scene, the device deflates it.

Georges Lavaudant has Richard, as he hears of the arrival of his enemies, line up glass after glass of red wine on a table. The scene would have been more effective if Ariel Garcia-Valdes had changed emotional key, instead of playing the part like a passionless automaton heading for military disaster.

The last fatal clash between Richard and Richmond is admirably staged. Elsewhere there is insufficient grip on the text, and too many tricks, including that most obligatory instrument, the stroboscope, to compensate.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Feb 8-14

Opera and Ballet

WEST GERMANY

Berlin, Deutsche Oper: Handel's *Messiah* will be presented in a scenery vision by Achim Freyer. The cast includes Harald Stamm, Cheryl Sander and Ruthild Engel. Tosca is sung in Italian. Salome brings together Lisbeth Belsone, Ruth Henze and Jagwar Wist. Der Troubadour is a Herbert von Karajan production. (34.381).

Hamburg, Staatsoper: Ballet: Hommage à George Balanchine (in memory of George Balanchine) Die vier Temperamente, Mozart 358, Tchaikovsky's Pas de Deux choreographed by George Balanchine and John Neumeier; three ballets: Regener, Kirschenbaum and Mahler's fourth symphony choreographed by John Neumeier. Soloists are Alessandra Alberici, Lynne Charles, Chantal Lefevre and Eduardo Bertini (33.151).

LONDON

Royal Opera, Covent Garden: A second viewing of this season's new production of *Der Rosenkavalier*, which opened on December 1, a lightweight, not fully worked staging by John Schlesinger which receives more than its due in the conducting of Georg Solti. For the first performance the principals are the original ones—Kiri te Kanawa, Agnes Baltsa, Barbara Bonney, Anne Haugland; thereafter, Anne Howells

takes over as Octavian. Also, La Traviata, with Ileana Cotrubas as Violetta and Colin Davis conducting. (240.1066).

English National Opera, Coliseum: Iain Hamilton's Anna Karenina, which the ENO successfully staged a couple of seasons ago, returns for its first revival: Lois McDonnell again takes the title role, alongside newcomers David Hillman and Roger Roloff (the American bass-baritone making his British debut). Jonathan Miller's updating of Rigoletto to the early 1950s in a New York setting, probably the ENO's most celebrated production for many years, is back in the repertoire in excellent shape. (836.3161).

Alexander Dargomyzhsky's *Le Convive de Pierre* based on Pushkin's version of the Don Juan myth is an opera essentially vocal and rarely performed. Conducted by Jean-Claude Casadesu in an Otmar Krejzra production, Don Juan is sung by Allen Catehart, Donna Anna by Mariana Niculescu/Heleno Garetel and Laura by Clive Lince/Eva Saurova. Salle Favart-Opera Comique (2.96.08.11).

Tristan and Isolde conducted by Marek Janowski in a new production, co-produced with the Cologne Opera with Tristan sung by René Kollo/William Johns, Isolde by the Venzing/Gwyneth Jones and Brangäne by Nadine Denize/Waltraud Meier at the Paris Opera (742.57.50).

ITALY

Rome: As part of the celebrations this year, to mark the 300th anniversary of his birth, Handel's opera *Giulio Cesare*, conducted by Gabriele Ferro with Margarita Zimmermann singing the role of Caesar and Kaaren Erikson as Cleopatra (taking over from Monica Cappelletti's role). The costumes are by William Orlandi and the scenery by Anne and Patrick Poirier. (46.17.55).

Turin: Teatro Regio: A new production of *Manon Lescaut* conducted by Michelangelo Veltri, with scenery and costumes by Pasquale Grossi, with the soprano Maria Chiara making her Italian debut in the title role (54.80.00).

NETHERLANDS

Diaghilev programme from The National Ballet, Les Biches (Nijinska), Apollon Musagete (Balanchine) and Petruska (Fokine). Amsterdam, Stadschouwburg (242.311); Groningen, Stadschouwburg (182.333); Utrecht, Stadschouwburg (310.241).

The Netherlands Opera in Orlando directed by Filippo Sanjust. The Radio Chamber Orchestra under Nicholas Kraemer, with Jard Van Nes in the title role and Ann Dawson as Angelica. Amsterdam, Stadschouwburg (242.311).

VIENNA

Staatsoper: Raymond as Petipa, Nureyev and Giamonov: conducted by

Schirmer; Wozacek conducted by Hollreiser with Armstrong, Jahn, Berry, Moser; Die Fledermaus, conducted by Kulke with Ghazarian, Hintermeier, Gruberova; Tosca conducted by Arena with Dimitrova, Pavarotti, Wixell. (53.24/626.57).

NEW YORK

Metropolitan Opera (Opera House): James Levine conducts the premiere season of Nathaniel Merrill's production of *Porgy and Bess*, designed by Robert O'Hara, with soprano Grace Bumbry and Myra Merritt, bass Simon Estes and baritone Charles Williams, Gregg Baker and Bruce Hubbard. James Levine also conducts Lehergria, with Anna Tomowa-Sintow, Eva Marian and Plácido Domingo and the last seasonal appearances of Wozacek, with soprano Hildegard Behrens and baritone Christian Bensch. The week includes Plácido Domingo conducting *La Bohème*, with Catherine Malfitano, Norma Jeany conducting Eugene Onegin, with Key Griffel and Leo Nucci. Lincoln Center (382.6900).

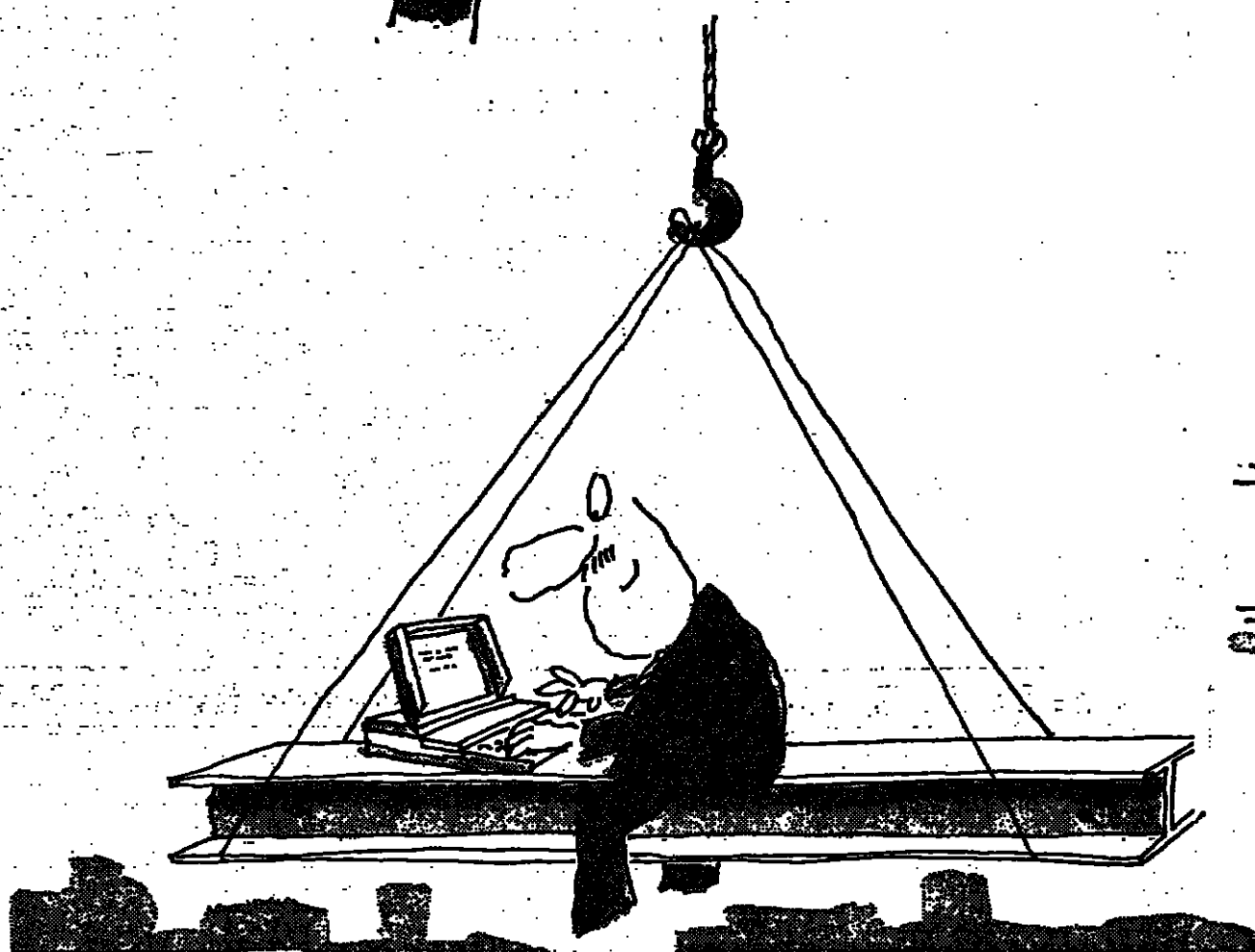
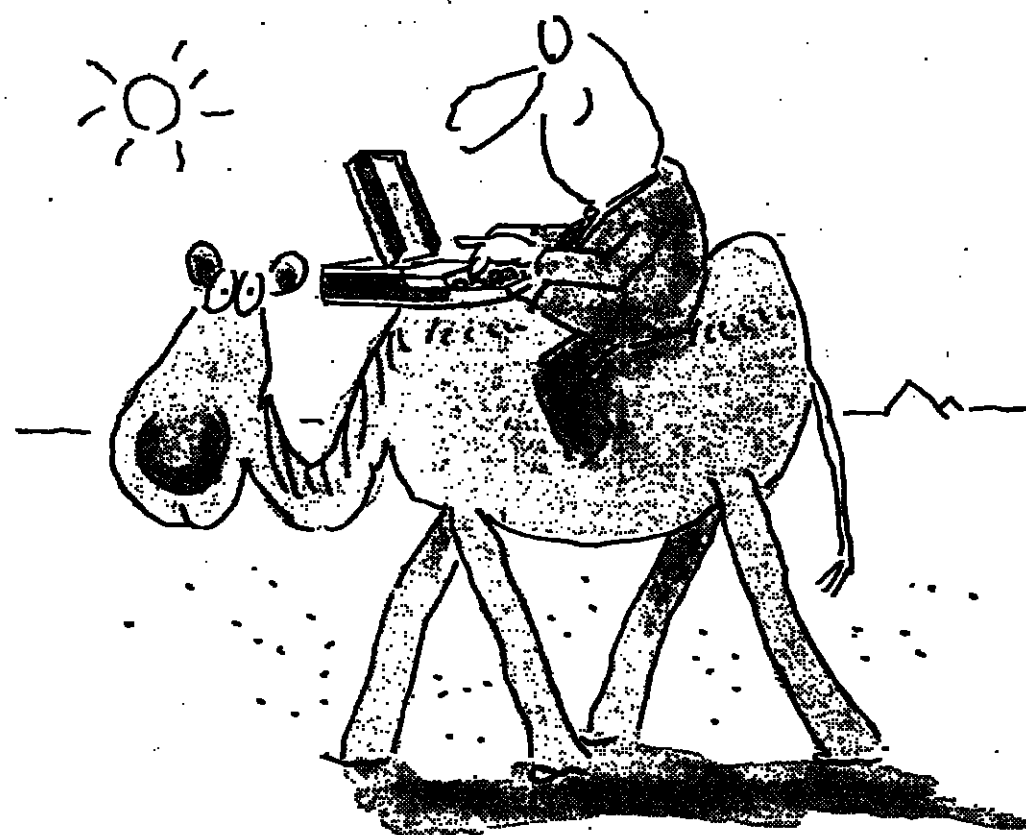
TOKYO

Japanese Classical Dance: Some of the leading dancers including Han Takehara, Yachiyo Inoue (honoured by the Japanese Government for his dedication and skill), celebrate the 30th anniversary of the Association of Classical Dance. National Theatre (Wed, Thur). (533.9456).

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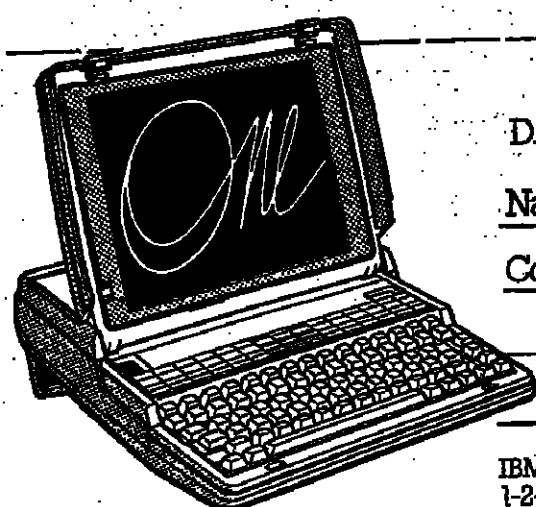
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Tuesday February 12 1985

The law is an ass

THE fundamental function of the often maligned jury system is ultimately to apply sound common sense to the theatrical and legalistic rhetoric of courts of law. The jury of eight men and four women in the Clive Ponting case yesterday performed that function admirably: after 11 days of trial during which it became clear that the judge's interpretation of the law would have required a conviction, they took less than three hours to reach a unanimous verdict to acquit.

This welcome verdict raises a host of fundamental issues, the two principal ones being the future of Section Two of the 1911 Official Secrets Act and the rules governing the behaviour of public servants.

Mr Ponting, a Ministry of Defence official with detailed knowledge of the sinking of the Falklands War, believed Mr Michael Heseltine, Defence Secretary, was misleading Parliament about what really happened. He therefore sent two confidential and one unclassified, to Mr Tam Dalyell, the Labour MP pushing the Government for information.

The jury accepted the defence that Mr Ponting's principle duty as a servant of the state was to the supremacy of Parliament rather than to an individual minister.

More than anything else the verdict again highlights the shortcomings of Section Two of the Official Secrets Act. This makes it an offence to supply an "official" information which the Government does not want disclosed to an "unauthorised" person.

In 1972 a committee chaired by Lord Franks declared that Section Two was a "mess", its catch-all provision being "save from absurdity only by the sparing exercise of the Attorney-General's discretion to prosecute." Between 1916 and 1979 there were 34 prosecutions; but since 1979 there have been 16. Mr Leon Brittan, Home Secretary, thinks should be amended; Sir Michael Havers, Attorney General disapproves of it—yet has used it more than any Attorney General since its introduction.

The problem, faced and ducked by the government since Franks, is to find something to replace a repealed Section Two. To save itself further embarrassment, the Government might now usefully make a serious attempt to find an answer.

Whatever else, any long-overdue reform needs either to avoid or refine closely the phrase "interests of the state." Mr Justice McCowan's original inclination to direct the jury to

convict, rejected by defence and prosecution alike on Wednesday, apparently stemmed from his view that the interests of the state are synonymous with the policy of the government of the day. The jury appears to have concluded correctly that the state embraces a much wider range of institutions, including the crown, judiciary and church. It is equally difficult to see how the national interest can be served by a minister misleading Parliament.

These issues are not confined to Britain. The U.S. Sarah Tiddell and Clive Ponting could never have faced trial, the Freedom of Information Act making "leak" trials possible only where crime or espionage is alleged. Daniel Ellsberg accused the Nixon administration by leaking Pentagon papers on the Vietnam War to the New York Times but could only be accused of illegally possessing government documents.

Investigation

But even under a much-needed freedom of information measure to allow disclosure of and access to a much wider range of official information, some system of internal discipline and procedure would be needed for public servants. Governments would still require some matters to be confidential, and civil servants would need a framework within which to work if they felt that the higher authority of Parliament was being misled or abused.

The U.S., which carefully defined rules in both the Freedom of Information and the Civil Service Reform Acts, again shows one possible way forward. The British civil service unions suggest another with a code of conduct, making a civil servant's first line of approach through departmental head, permanent secretary and head of the civil service who has access to the Prime Minister. Ministerial responsibility to Parliament is such as alleged against Mr Heseltine, could be reported to departmental heads who could report to either the Ombudsman or the MP chairman of the appropriate Commons select committee. These ideas merit further consideration.

It is not likely that the special circumstances surrounding the Ponting case will let loose a torrent of sensitive leaks from government departments. More to the point is that the Government is not likely to be crassly further, allowing eventually another Section Two prosecution, it will be abrogating its duty under any definition, except perhaps Mr Justice McCowan's, of the wider national interest.

A new kind of bus service

BUSES are clearly an emotive subject, as anyone who ever travels in one or waits for one will know, though their use has declined dramatically over the years. Since 1953 bus and coach passenger miles have gone down by half and the bus share of total travel in Britain has descended from 42 per cent to 8 per cent. At the same time, the costs of operating the services—at least as most of them are presently run—have risen way beyond the rate of inflation, and way beyond the rise in the cost of running a private car or using a taxi or minicab. The fares have risen sharply, too, despite subsidies.

The result has been that rural bus services have diminished and that subsidies in urban areas have become unacceptably high. Precisely because buses are such an emotive subject, however, the Government's attempts at reform are facing considerable opposition, not least from its own back benches—as no doubt today's debate in the House of Commons will show.

Yet the proposed legislation is a perfect micro-illustration of what the Thatcher administration at its best is trying to do. Unlike some of the Government's other ventures, such as abolition of the metropolitan authorities and the Greater London Council, it has also been quite carefully prepared. There was the Transport Act of 1980, for example, which did away with road service licensing for long-distance coach services (over 30 miles). It was much criticised at the time, but the new services introduced have become a way of life and fares have fallen.

The new Transport Bill is an attempt to go much further by extending competition to all bus services outside London. Opposition to it seems largely to be based on the fact that it is a break with tradition. That is what is good about it.

There is no obvious reason why buses and bus services should remain what they used to be. The usual concept is of a vehicle of a certain size,

travelled established routes at scheduled (though in practice irregular) times. All that could be changed. Buses could be smaller, some of them much smaller. They could operate as large taxis carrying more than one set of passengers, as has been the successful practice in Mexico City. The traditional routes are not necessarily the right ones. There might be a need to establish new ones linking high-population areas with out-of-town shopping centres. There could be a requirement for more frequent services which would fit well with smaller vehicles. This has already happened in Exeter.

Subsidies

The trouble with the present system of regulation is that there is virtually no incentive for change—only a continuing loss of passengers accompanied by a rise in subsidies and in fares. Competition would provide flexibility. It might also meet popular demand, for there must be many people who would prefer to take a bus rather than their car provided that they knew there was a reliable service. Not least, competition would open the way to productivity agreements on a company-by-company basis which would reduce operating costs. The experience of the long-distance coaches has demonstrated that; so have the limited experiments in deregulating urban services so far.

It has been suggested that an interim solution lies in putting the services out to franchise. It might save some money, but the evidence produced by the Department of Transport indicates that it makes sense to go further. The Government has one other point to answer. It is feared that deregulation would mean some rural services being abandoned altogether. On the contrary, the aim should be to subsidise those services which are socially necessary. The subsidies should become much more discriminate. Mr Nicholas Ridley, the Transport Secretary, should make it absolutely clear that that is his intention today.

FEW other countries in Western Europe conduct their politics with such a sense of theatre as does France. Currently opening out the French stage is a long playing electoral drama that will last at least until well into next year.

The prelude is provided by the local, cantonal, elections for which the French go to the polls in two rounds on March 3 and 10. The denouement will come with the Parliamentary elections in the Spring of 1986. It is equally impossible that the performance will end with such a rout for the Socialists next year as to drive President Mitterrand from the Elysee in its wake. More probably, the result of the 1986 elections will be less conclusive leaving a messy situation in which a right wing National Assembly is in conflict with a Socialist President—thus depriving France of effective government until the Presidential elections in 1988. Betwixt and between lies a plot thick with surprises.

On any cold analysis of electoral strength, it is difficult to see how the left can avoid electoral defeat in 1986. At the last test of strength in the European elections of June last year, the left (including Socialists, Communists and minor left wing groups) gained only 40 per cent of the vote against the 60 per cent marshalled by the combined opposition (the neo-Gaullist RPR, the centrist UDF, the extreme right wing National Front and various minor right wing parties). That represents a gap almost unprecedented in French electoral history where victories have tended to be won by narrow margins.

Both the Socialists and President Mitterrand have recently had more bounce to their stride. But there is nothing in the present situation of France running an economic growth rate lower than that of her European partners, of unemployment hovering close to 10 per cent, and of a Communist Party transformed from ally into virulent opponent (as was shown in the 25th Congress of the party which ended on Sunday) to suggest that the Socialists can claw back that gap.

Nonetheless the message from the Elysee is that the outcome of the battle next year is by no means certain. The Elysee bases its confidence on three factors. The first is the major changes in French society and attitudes that have occurred in recent years and which make voting patterns more unpredictable.

The second is that the Government has plenty of ammunition up its sleeve from improvements in the economy and the reform of the divisions among its opponents. This could be enough to deprive the right of the outright victory that it needs in 1986.

For if the Government cannot hope to maintain absolute continuity in the economy, it can hope for an Assembly sufficiently divided—and above all one in which the classic right has to depend on the support of the racist supporters of M Jean-Marie Le Pen's National Front, to ensure that the right is not sliding to a footnote role in French history; it is preoccupied more with local family issues than national dramas (the outcry over the quality of education, jobs, delinquency and attitudes that have occurred with its politicians (which explains in part the rise of M Le Pen); but it values those with a reputation for clearheadedness and intellectual honesty (hence the popularity of Raymond Barre, the former Prime Minister).

It is a country that has become impatient of its ageing moonshots, like the trades

France's electoral marathon

Mitterrand: now the real battle has begun

David Housego in Paris reports on the President's bid to capture the middle ground

more power than any other western head of government. But it is also a country that has become far more aware of international economic realities and the logic of international competition which has produced a growing consensus over economic policy and an acceptance of the disinflation of wages.

Some of these changes show up clearly in public opinion polls. One published last week showed that 59 per cent of the French believe that liberal economic policies will encourage economic growth—an extraordinary turnaround from the trend in 1981 that brought to power a government committed to large-scale nationalisation. Nearly all of the changes push in the direction of a conservative or liberal direction.

Since 1983 Mitterrand has adjusted his political sights accordingly. In the summer he replaced as Prime Minister M Pierre Mauroy, a generous-hearted Socialist who believed in the locomotive role of the state, by M Laurent Fabius, who makes a virtue of being liberal and non-interventionist.

In M Jean-Pierre Chevènement he now has a Minister of Education who is enforcing in the schools the conservative values of merit, effort and patriotism. In industry, the sacking of M Bernard Hanon as head of Renault was a symbolic move against a man who mistakenly gave priority to good relations with the unions over the achievement of another transformation.

In a speech in Aquitaine in October he said that it was clear that the French were not enchanted with the [Socialist] film they are watching today. But they were more taken by the previous (right wing) performance. "Is it possible," he asked, "to construct another scenario? And could it be with the same actors or with others?"

In other words, against the extremes of both left and right and against the faded charisma of former President Giscard d'Estaing or M Jacques Chirac, the head of the RPR, M Mitterrand is seeking to stake out a new middle ground that will rally all Frenchmen of sound sense and good will.

There is no reason why French voters should accept this more centrist tilt from a man they are already signs that the Socialist programme—and perhaps they never will. But what is clear is that they will not have had time to make the adjustment by the spring of next year when the Parliamentary elections are due.

Mitterrand needs to do two things between now and 1986 if he is to achieve the divided National Assembly that could give him and the Socialists a second wind in 1988. Both are difficult but not impossible.

He needs to maintain a sufficiently large Socialist representation in the National Assembly so that they could be a component in a new government after 1986. He also needs to maintain the division between the RPR and the UDF (the orthodox parties of the French right) while ensuring that the extremist National Front is also well represented in the Assembly. Thus if the UDF and the National Front are to come on their own to form a government in 1986, they will be forced to choose between the devil and the deep blue sea—between a coalition with M Mitterrand or with M Le Pen.

In the hope of achieving this goal, M Mitterrand intends to bring in proportional representation for the Parliamentary elections instead of the present system of single constituency majority voting. But even with this tipping of

the scales—the left wing *Nouvel Observateur* magazine calculated this week that under the present voting system, the Socialists would be cut down to about 50 seats in the Assembly from their current strength of 269—the Socialists have no easy task.

Their share of the vote has slipped from a peak of 39 per cent in the Parliamentary elections of 1981 to only 21 per cent in the European—and they expect to do badly in the cantonal elections as well. Against this, the strength of the Government's case is their tenacity. They opted for an unpopular economic policy and they are now beginning to reap the first signs of success in a falling inflation rate, an improvement in the balance of payments and healthier corporate profits. The Elysee is confident that unemployment will start to flatten out and then fall some time this year.

Between now and the election, there are nonetheless still plenty of banana skins on which they could trip—the result of having their room for manoeuvre reined in by a still substantial budget deficit, the upward pressure of interest rates, a volatile dollar and a sizeable foreign debt. Any over-generous pre-electoral giveaways would quickly show up in renewed pressure on the franc.

The opposition starts from the advantage that on the basis of the European elections it commands 60 per cent of the votes—but they are votes divided between parties as diverse as the liberal UDF and the racist National Front and whose leaders have a long political record of stabbing each other in the back. It is because

of the damage this squabbling has done to their credibility and the fear that M Mitterrand would be able to exploit their differences in a new Assembly, that the orthodox right are now making such determined efforts at unity.

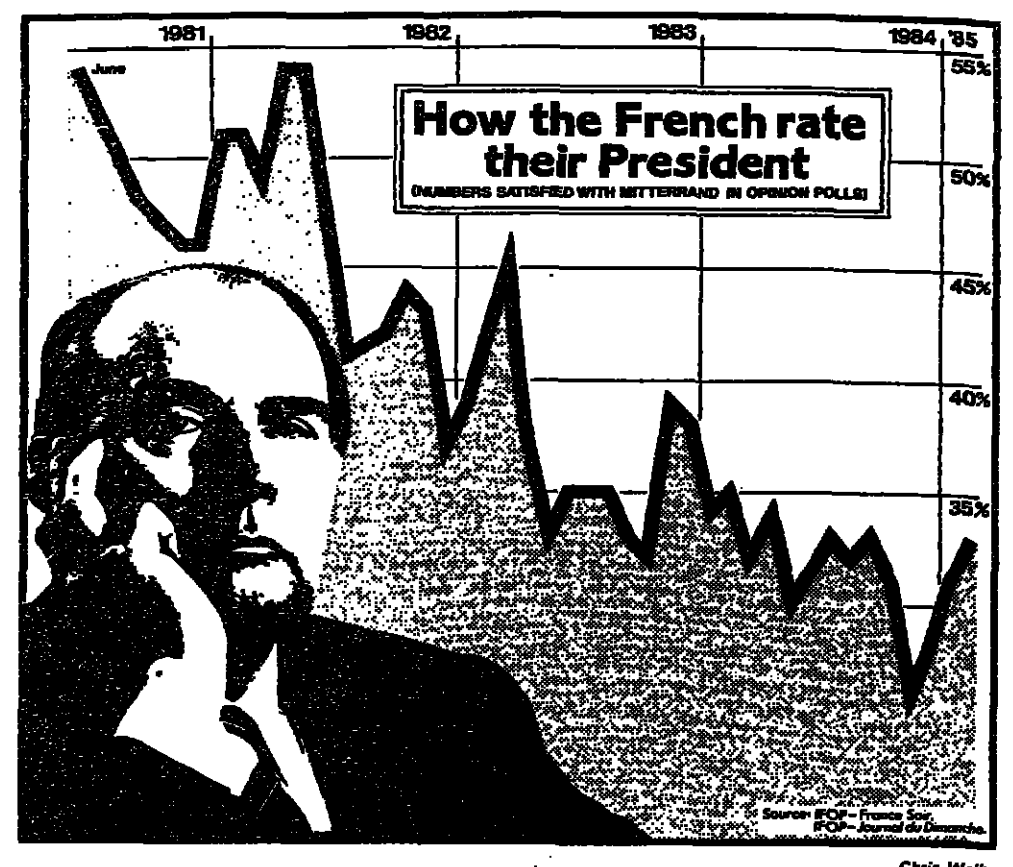
The Socialists cannot hope to do well electorally unless M Mitterrand recovers more of his popularity. After looking downcast at the end of last year, and being projected in the Press as a pale figure on the way out, he has recovered his punch.

The battle over the coming month promises to be hard. M Mitterrand (and the Socialists) face what is likely to be another humiliating defeat in the cantons; a major row over proportional representation; and another nasty controversy over the future of New Caledonia.

Mitterrand's staff at the Elysee believe he will stay on as President whatever happens in 1986 and that he will not allow himself to be pushed aside as a figurehead, as the Opposition clearly intends if it cannot get rid of him.

They point to the immense powers of the President, to his right to dissolve the National Assembly, and to the continuing economic problems that will beset the opposition's path as they try to implement their own programme. Most of the opposition is also working on the assumption that they will have to deal with M Mitterrand after 1986.

The exception is M Barre who fears that firm government will be possible between 1986-88 in the event of a conflict between a right wing Assembly and a Socialist President and that France could be condemned again to the political confusion of the 4th Republic. He thinks that M Mitterrand will have the decency to step down to protect the honour of the Presidency and that the left should suffer an overwhelming defeat. If he were right, M Mitterrand could be entering his last 400 days.



Chris Walker

Industry of Grantham girls

Grantham, Lincolnshire, is winning a special reputation as a cradle of the well-powered women. The latest dynamic female to emerge from the home town of Margaret Thatcher is Jean Parker.

Mrs Parker, aged 51, becomes vice-chair of the Confederation of British Industry's smaller firms council and will become chairman next year. She is well equipped to crusade on behalf of Britain's entrepreneurs. Not only was she at Grantham Girls' School at the same time as Mrs Thatcher (although several years junior to the future pm) but she also runs her own 25-year-old collection of family companies called Langpark Group.

Her diverse range of businesses includes Minerva Fine Arts, a gift marketing company, and a property group which develops small workshops. Mrs Parker has only met Mrs Thatcher once in the last ten years. And she staunchly denies that their schoolgirl connections mean that she will have an extra-warm welcome at Number 10. But it would be surprising if they do not and their paths crossing more frequently in the future.

When they do meet Mrs Parker will have plenty to say to her fellow Granthamite, who is particularly worried about the pound's weakness, for instance. She says: "I don't think that the Government always realises what repercussions their actions throw on to small businesses."

Road safety

That shrine of racing drivers, the Bugatti circuit at Le Mans, France, is to be the setting for an unusual business seminar in May. Instead of attending themselves, however, a number of the very rich and very famous will be sending their chauffeurs. A five-day course will be devoted to teaching top people's drivers how to keep their employers safe from bandits, terrorists, hijackers, common

Men and Matters

criminals, and other impediments to untroubled passage along the roads.

The Office de Recherche d'Organisation et de Sécurité, which is organising the course, says "the times are long past when a chauffeur was just had simply to be devoted and well brought up."

As well as being taught to spot a criminal type at long range the chauffeurs will be instructed in driving in true Le Mans style to get out of a tight corner.

All admirable preparation for London's rush hour traffic.

Fortune's wheel

Investing in casino companies like Aspinall Holdings, as managing director John Aspinall has made clear, is not to be recommended for widows and orphans.

So there were no anxious murmurs among shareholders when he advised them to expect wide swings in the "luck factor" at the Curzon casino in London's Mayfair. The national average hedge take is 10.5 per cent of the "drop"—just about the Curzon's take last year—but it could vary in any year between 15 and 25 per cent.

"At one point we were minus 3 per cent after a few weeks," Aspinall said.

But he abhors small-time gamblers as much as small shareholders. "We're a little ashamed of anyone who's not capable of losing £3,000 a night."

Apart from backing director Sir James Goldsmith's ventures on the U.S. stock market, Aspinall is going in search of other high-rollers with a casino in Darwin, in Australia's Northern Territory. That may seem an unlikely place to find them—but Aspinall sees it as a future haven for big gamblers from



"More complaints—you're not an MP travelling on a second class ticket are you?"

all over South East Asia, once more direct flights have been arranged. Wealthy punters in the region are starved of gambling opportunities, he believes. "They trust Englishmen who look like me—maybe to their cost," he joked.

Indian hat-trick

India's ministry of defence production secretary, M. C. Sarin, who has gone on leave six months before retirement because one of his staff is named in the country's spy scandal, insists that he has left voluntarily.

And that would be a hat-trick for Sarin. He has quit twice before after rows with ministers during a long and distinguished public career. In 1971 he was one of four executive directors of India's state trading corporation who left when the com-

merce minister of the time tried to dictate whom Sarin should employ and promote.

In 1979 he resigned as Indian Airlines chief executive because the government failed to defend his chairman who was under political attack.

This time, although the government says he was asked to go on leave, he insists he has vacated his office in protest at the government's refusal to comment on newspaper leaks and court confessions on the spy scandal.

His crime in the government's eyes is that he did not stop his office staff leaking photocopied documents to the spy ring. As a precaution, his photostat machine was kept in his room rather than an outer office. "The problem is that you never think of locking up a photostat machine when you leave the room," he says at his Delhi home as he looks forward to hours of freedom on his beloved hobby—growing 200 varieties of cactus.

Without number

Old habits die hard at British Telecom. A colleague has been lent a car telephone by Cellnet, the new cellular radio service, which started last month. He turned to it with some relief when he got stuck in a traffic jam on London's Embankment, late for a meeting at the Howard Hotel.

He phoned directory inquiries and asked for the hotel's number. "That's not a mobile is it?" asked the operator. "We don't have any directories for land lines at the moment and I can't connect you to the main inquiry service."

With BT investing millions in the new service, you might have thought it would consider a directory inquiry service vital for anyone trying to telephone from a car.

Word of warning

Graffiti at the entrance to a West Midlands Labour Club: "Beware of the dogma."

Observer

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Letters to the Editor

Real wages and unemployment

From the Vice President,
Director of Economics—Europe
—Middle East Area
Chase Manhattan Bank

Sir,—In his article on unemployment and pay (February 6) Professor Nickell points out that real wages are not determined solely by nominal money wage but depend on the price level; and, further, that the relationship between money wage behaviour and real wage behaviour depends on what happens to the price level. In part, on the level of nominal demand. In concluding from this that there is no particular aggregate relationship between real wages and employment, he seems to be suggesting that the mark-up is solely a residual in the equation. While this may well be true in the short run, it is hardly likely to be true in the long run.

In the short run, faced with a money wage explosion, firms may have to accept a temporary cut in their mark-up, so that for a given level of nominal demand, employment may be unaffected although real wages have risen. In the longer run, however, it seems probable that firms have an objective for their mark-up (related to desired return on capital etc.). Sooner or later they will try to adjust the mark-up back towards its initial or desired level. For the same level of nominal demand, real

demand will now fall and so will employment even though the real wage will also be fall. To conclude from this episode that there is an arbitrary relationship between real wage and employment would clearly be fallacious. It is evident that the attempt of labour to force a rise in its real wage provides the fundamental cause of the eventual rise in unemployment.

The Government is perfectly right to stress the need for real wage as well as money wage moderation even though they are not easy to achieve. Clearly, an increase in nominal demand will have a greater impact on employment, the smaller the rise in both the price level and the average productivity of labour across the economy as a whole. The smaller the rise in money wages, the less need there is for productivity to rise to keep down inflation; while the less real wages rise, the less the pressure on employers to raise labour productivity. Thus real wage moderation no less than money wage moderation is required to bring about an increase in employment.

Of course, this leaves open the question whether the Government is presently over-restricting the growth of nominal demand.

(Professor) Geoffrey Maynard,
Woolgate House,
Coleman Street, EC2.

Pension—a practical problem

From the Pensions Manager,
Norwich Union Life
Insurance Society

Sir,—Your leading article "The taxation of pensions" (February 5) smoothly ignores at least one practical problem. Should the investment income of pension funds be taxed when it is not being paid to pensioners?

If the employer is unable to pay because of lack of resources or because he is now out of business, to cover the cost of the taxation then the expected pensions of those who have yet to reach retirement must be reduced. Either way it will be necessary for the Government to pass legislation relieving trustees of pension funds of the possibility of being sued for breach of trust.

In the case of pensioners being paid by insurance companies there is the alternative of the insurance company stealing the pensioners' money from other policyholders. Of course, if pensions represent a high proportion of an insurance company's business then it may have no alternative but to declare itself insolvent.

Perhaps we could now have a further leading article discussing your preferred solution to the plight of the pensioner.

Am I to assume that unfunded public sector pensions will not be affected by a tax on investment income and that the whole burden will, therefore, be borne by the private sector? E. J. Brister,
P.O. Box 4,
Survey Street, Norwich.

Schmidt's external politics

From Mr K. Wentzel

Sir,—It has taken me some time to respond to Peter Jay's comments (February 2) on Jonathan Carr's book, Helmut Schmidt: Helmsman of Germany.

I hope, however, that Mr Jay feels much better now that his "review" has appeared in your paper, in which it seems that he has afforded all of his personal frustrations concerning Schmidt's external politics, but completely failed to review the book. Thank goodness that we

have journalists like Jonathan Carr, who have a considerably better understanding and analytical capabilities than the ambassador to Britain in Washington.

Mention the name Helmut Schmidt, and everyone has a clear understanding of a great statesman; but then who is Peter Jay? Having worked my way through his article, I cannot wait to get Carr's book. K. Wentzel,
15, Ashlone Road, SW15.

Competition and freesheets

From the Editor,
In Business

Sir,—Jan Hamilton Faze's case against freesheets (Lombard, February 1) deserves a reply.

His defence of "local rags" as "an inextricable part of democracy" is praiseworthy, but the competition provided by a free newspaper has often shaken those managing and editing the paid-for variety from a state of monopolised torpor into a greater awareness of the needs of their local community and advertisers.

While agreeing that the editorial content of many freesheets is appalling, I am not sure that the answer is either to charge for the product or to engage more journalists in order to increase revenue and editorial standards.

If income is a measure of a newspaper's worth, then many paid-for weeklies, and dailies, are worthless, even if they are staffed by more journalists than those employed by freesheets. It would be more to the point to question the quality of the

journalists concerned. Mr Faze pays no attention to the wide range of commercial and business publications—among other specialised areas—many of which are free and which provide advertisers with the audience they require.

Such publications exist to inform a particular audience with readable stories and features relating to their particular interests. They also provide advertisers with an opportunity to reach a particular market. Doubtless they are "rammed through people's letter boxes," but they happen to be the right letter boxes.

I believe that at the end of the day market forces, the consuming public, dictate what a newspaper is. As I think John Osborne (no relative) who once described one national newspaper as "written by people who cannot write, and read by people who cannot read." The newspaper is long since dead.

Colin Osborne,
The Old Forge, Ripple,
Teakelbury, Glos.

Extending VAT and losing jobs

From the Secretary,
Hot Take Away Action Group

Sir,—Much of what Michael Prowse argued, (January 28) "Why VAT makes good sense" does indeed make good sense. This, as Michael Prowse points out, however, is only true if the tax is extended on the basis of "fiscal neutrality"—the doctrine that "taxes should not unnecessarily interfere with personal or corporate decisions."

A good example of not following this doctrine was applying VAT at 15 per cent to hot take-away food—but not cold take-away food or indeed all food.

This has resulted in a mas-

sive shift of business away from hot take-away food shops by customers unable or unwilling to pay a 15 per cent price increase, in turn causing the loss of 30,000 part-time jobs and 7,000 full-time jobs.

Another point which becomes clear from the hot take-away food case, is that it is plain stupid to ask an industry to increase its prices by 15 per cent during a period of inflation running at 5 per cent per annum. It would have been much wiser to introduce the tax in sensible stages.

A. J. Lanchbury,
403 London Road,
Camberley, Surrey.

Closing pits in South Wales

From the Deputy Director
(Administration)
South Wales Area,
National Coal Board

Sir,—Mr Glyn (February 6) finds the response of the NCB (S Wales area) to his report "wholly unconvincing." Well, UK would not be? After all, you don't ask a barber if you need a haircut; but, in describing why he is unconvinced, he misrepresents our case. We are not arguing that our collieries in South Wales are "protected from closure because of the specialised coals they produce." If Mr Glyn re-reads our response he will find that we can only realise the benefits which our specialised fuels confer "provided (we) continue to cut costs." Our strategy is designed to do just that and to do it without swingeing closures and without compulsory redundancies.

If Mr Glyn doubts our ability to deliver he might consult his well-thumbed copy of the NCB report 1983-84. At Schedule 7 he will find that in that year despite inflation, an overtime ban and start of present strike, South Wales collieries reversed the trend of decades and actually produced coal at lower unit cost than in the previous year; and if Mr Glyn consults Table 5 of his own report, and overcomes his obsession with "the biggest loss-makers in the country," he will find that Betws Colliery is, on his own figures, the second most profitable colliery in the UK and that two other South Wales collieries, Marine and Deep Navigation, feature in his "top twenty." In brief, we do

not enjoy some form of natural immunity from competition. Our destiny is in our own hands. Cost reduction, not protection and providence, will keep out imports provided the present dispute has not irretrievably soured our markets.

Mr Glyn displays the merest hint of intellectual arrogance when he claims that we ignore the "central point" of his report. In Cardiff, if not in Oxford, the central point of his report is that assertion that 20 collieries in South Wales will close to make way for English power station coal planned to come on stream over the next six years. The intellectual size is beginning to show when Mr Glyn argues that our strategy of about half a dozen closures in the next two years "is consistent" with his 20 closures in the next six years.

Is it a natural law of economics that what happens in the short-term (two years) can invariably be projected into the longer term? To put it in another way, if two pints of beer make one of Mr Glyn's students feel good, do 10 pints of beer make said student feel five times as good? The intellectual sticking-points are glimpsed when Mr Glyn argues that "continued silence would indicate that the NCB have no answer." Mr Glyn should consult the example of Count von Moltke who, while contributing decisively to events, "stayed silent in seven languages."

R. Proctor,
Coal House,
Ty-Glas Avenue,
Llanishern, Cardiff.



The future of smaller mines

From Shirley Pickett

Sir,—In considering the time-scale of the proposed closure of uneconomic mines, it might help to resolve the current deadlock between the National Union of Mineworkers and the National Coal Board, if the concept of "immediate" closure could be shifted to "phase out."

While this is probably not feasible from the NCB's point of view of large-scale operation, if the mines concerned could be de-centralised from the NCB and re-created into small and medium-sized individual units then it might be possible to run them until the coal eventually runs out.

The mechanism to achieve this could be the creation of miners' "worker-co-operatives," with the miners given the opportunity to take-over or effectively "buy-out" their mines. The areas affected could be declared "coal redundancy areas" and as small and medium sized enterprises the worker-co-operative mines might attract funds from the

European regional development funds for consultancy, common services, help on technological innovation and information, and for facilitating access to risk capital. At the same time a co-ordinating company could be set up to help the co-operatives to create enterprise trusts and through them possibly attract selective financial assistance from the Department of Trade and Industry on preferential terms.

The time gained through the natural course of attrition and gradual phase-out of the so-called uneconomic mines would allow miners in mid- or late-career to retain their jobs until retirement. It would give younger miners the opportunity to transfer to an NCB mine, or Treasury papers during the late spring and summer. Even then, it was recognised that the scope of the exercise would be limited by fierce lobbying, so that the chances of making a significant cut in the basic rate would be small.

The Prime Minister flatly vetoed the idea of putting VAT on basic foods, as she had earlier quashed the Treasury's plan to let inflation gradually destroy the value of mortgage

Next month's UK Budget

Lawson's shrinking options

By Max Wilkinson, Economics Correspondent

PLUMS FOR THE PICKING?



PENSIONS

Taxing funds income at 30 per cent (net fig.)	£ million
1,350	
Taxing lump sum benefits (1994 fig., assuming phased change)	500

VAT

Food	£ million
4,250	
Fuel, light, power	1,500
Children's clothes	450
Books and newspapers	275
Public transport	425
Exempt items	525

Sources: JFS estimates

A YEAR ago Mr Nigel Lawson, the Chancellor, was calculating his chances of bringing off a spectacular Budget for 1985.

The political prize would have been a really major reduction in the burden of income tax. Part of the money for this would have come from a shift towards indirect taxation, which would itself have brought important economic benefits. The other part was from the £2bn of room for "fiscal adjustment" which he expected to have in 1985-86.

Since then, the political and financial options have been closing off one by one. As one senior Whitehall official observed: "The Treasury was asked to make a study of fundamental reforms in the tax system, but then it was told that large chunks of it could not be changed for political reasons."

At this time of year, of course, officials are issued with regulation (long faces to wear in public (though they are forbidden to speak to anyone), to give the Chancellor his best hope of springing a pleasant surprise on the day. However, it is also clear that the financial landscape has become genuinely more overcast.

The original idea — and it was never more than an idea — was to extend VAT to as much as possible of the 44 per cent of sales which are at present zero rated. In theory, this could have brought in an extra £7bn of revenue to add to the present £18bn. This would be comfortable enough to reduce the basic rate of income tax from 30 to 25 per cent.

Although any practical reform would have been trimmed down it is easy to see the advantages of this grand strategy. A cut in the basic rate would improve incentives and at the same time reduce the cost of the black economy and the value of tax privileges for house buyers and pension funds.

So much for theory, as it was being turned over in a pile of Treasury papers during the late spring and summer. Even then, it was recognised that the scope of the exercise would be limited by fierce lobbying, so that the chances of making a significant cut in the basic rate would be small.

The Prime Minister flatly vetoed the idea of putting VAT on basic foods, as she had earlier quashed the Treasury's plan to let inflation gradually destroy the value of mortgage

interest relief. More recently, Mr Lawson has been forced to make a rather cryptic pledge that he will not take any "retrospective" action to tax pensioners' lump sum payments.

By the autumn there was a growing realisation in the Treasury that a substantial shift towards indirect taxation was not on. Mr Lawson seems to have moved back to the gloomier view of his predecessor, Sir Geoffrey Howe, that his party—and the country at large—were just too conservative to accept major reforms of personal tax.

Taxing basic foods at 15 per cent could have raised £4,250m, but it would have hit the elderly and the poor disproportionately hard. Even if some of the extra revenue had been used to raise the incomes of the poor, it would have been a difficult package to sell: surveys show that people persistently over-estimate price increases, and tend to under-estimate the rise of their real incomes.

However, the clinching argument was that 15 per cent VAT on basic foods would have raised prices by almost 3 per cent, pushing the inflation rate this year up to 8 or 9 per cent.

The option of a lower rate on food, say 5 per cent, was considered, but fairly quickly ruled out. Why face a political storm for the sake of "only" £1,400m, the Treasury argued.

Similar arguments applied to the idea of extending VAT to other items including children's clothes and books, where emotions run high. By Christmas the Treasury consensus appeared to be that if the switch to indirect taxation couldn't be done with a big

bang, it was not worth doing at all.

Now, after a sterling crisis, and a general increase in uncertainties, Mr Lawson may again be considering how to get a £100m or so from VAT extension, but this is more in the traditional Treasury spirit of combing the park for butt-ends than out of an ambition to reform.

The Treasury's examination of pension funds has also come up against major difficulties. At present contributions from employers and employees attract tax relief at the marginal rate, and the funds' investment income and lump sum payments are also tax free.

Mr Lawson's first problem was that the economic justification for removing these privileges is slim. There are good reasons for keeping the proceeds of long term saving and investment tax free, particularly when they represent private prudence and provision for old age.

It would be more in accordance with Conservative philosophy to extend tax concessions to all forms of saving, rather than to reduce them.

On a more practical level, it is difficult to see how the Treasury could change the tax regime for pension funds without affecting the pensions prospects of existing contributors. If Mr Lawson literally means that he will not take retrospective action the gains to the Treasury would be very slow in accruing.

With limited cash available there was an overwhelming argument for raising personal tax allowances rather than cutting the basic rate, mainly to

improve the work incentives of the lower paid. Each 1 per cent cut in the basic rate costs £1bn. For the same money all the personal tax allowances could be increased by 54 per cent in real terms (in addition to the rise needed to keep pace with inflation).

However, even at the turn of the year there was a general air of optimism in the Treasury that Mr Lawson would be able to put together an attractive Budget package. Buoyant oil production and the steady rise of the dollar combined to boost the value of North Sea tax revenues, so that there was a hope they would be substantially more than the £12bn estimated in the Treasury's Autumn Statement.

If Mr Lawson could not produce major reforms, at least he could still hope to make a significant dent on the income tax burden with enough left over for a series of measures to help small businesses and the unemployed, and possibly reduce the burden of capital taxes.

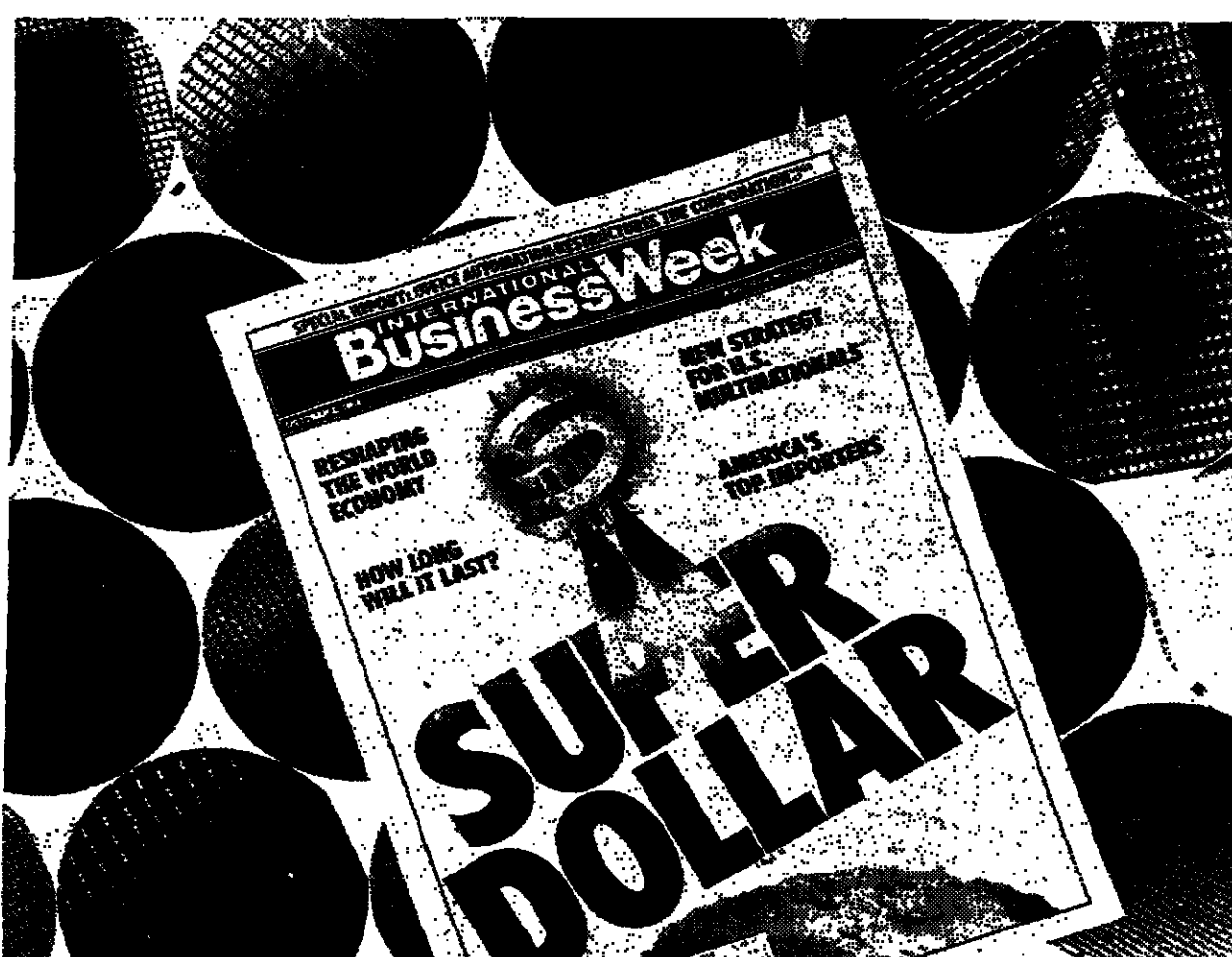
January's slide in sterling, with a rise in interest rates to 14 per cent, has made the outlook far bleaker, though it may not have made much difference to the actual arithmetic of the Budget.

The fall in sterling has made the inflationary risks appear more acute, with the Treasury's forecast probably pointing to a 54 per cent rather than a 44 per cent rise by the end of the year. This makes a switch to VAT even more unattractive.

More importantly, Mr Lawson's first priority has shifted to the need to restore financial confidence to prevent further pressure on sterling without excessive interest rates. Unfortunately it is very hard for him to judge which way the markets would jump in the event of a "bold" Budget on March 19. Would a tightening of fiscal policy be interpreted on the foreign exchanges as a sign that interest rates were set to fall, and therefore as a reason to sell sterling, or would it inspire confidence in the currency?

In an atmosphere of high volatility Mr Lawson may well think the best plan is to sit tight, with perhaps a slight squeeze of his public borrowing target from £7bn to £6bn, and a total "give-away" of £1bn to £1½bn.

He can always hope to do more next year (1986-87) when the Treasury's Financial Strategy projects a £45bn tax cut. But next year is always going to be better.



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Peter Bruce in Bonn looks at the turbulent family behind a successful aircraft maker

Dornier ejects its pilot without warning

NEXT to the Dorniers of Friedrichshafen, southern Germany, the Dallas Ewings seem positively angelic. Herr Manfred Fischer discovered that early on Sunday morning when he was dismissed, without notice, as chief executive of Dornier GmbH, the family-owned aerospace business.

Herr Fischer is not a newcomer to the fickleness of family ownership in German business. He left a post as chief executive of Bertelsmann, one of the world's largest media concerns, at the end of 1982 after a row with the controlling family. But that it took a mere five months for the Dorniers to hire him, grow weary of him and fire him must nevertheless have come as a surprise.

On the face of it Dornier is a quiet, successful company founded more than 50 years ago by Claude Dornier, who learnt the flying business designing airships for Graf Zeppelin. It made profits of some DM 26m in 1983 on a turnover of DM 1.26bn (\$344m) and expects even better for 1984. The company is involved in West Germany's most

successful trainer aircraft since the second world war, the Alpha Jet, and was a pioneer in short take-off and landing (STOL) aircraft.

Claude Dornier died in 1969 leaving six sons and a widow, Anna. The sons, he had decreed, would run the business and take equal shares, while the biggest lot, 37.8 per cent, went to Anna although she was unable to vote them. He failed, however, to leave behind any hint of who should actually be in charge, an omission that Herr Fischer is now probably regretting.

The six sons, Claudius, now 70, Peter, 67, Silvius, 57, Justus, 47, Christoph, 45, and Donatus, who died in a motor accident in 1971, immediately showed signs of restiveness. Part of the problem was that Claudius and Peter were born of a first marriage; the others were Anna's. The early battle for control split badly along those lines.

Donatus tried to reconcile them all by suggesting that none of the brothers had anything to do with management of Dornier and that they engage professionals. Two days after they had agreed, in

principle, to do so, he was killed, with his share going to his widow, Ellen.

Claudius, pulling rank as the eldest son, then combined with Silvius to oust Justus from the main board. Why Silvius sided with his half-brother against Justus - he still does - probably has more to do with his formative years than with business strategy.

Peter then upset the applecart by selling some of his holding company shares to buy himself more influence in the family textile machinery business, which he was running. That gave Justus the break he needed. With Ellen and Christoph he now controls 38.4 per cent of the stock. Claudius and Silvius each own 12.8 per cent, which, with Peter's share, reduced to 8 per cent, gives them only 33.6 per cent.

Claudius was swiftly removed, in 1981, as chief executive, taken off the supervisory board and even off the shareholders committee. He left to set up his own aircraft company, leaving his ageing stepmother, Anna, somehow to hold the other together.

Anna died in the last week of August 1984, just days before Herr Fischer was due to come in as chief executive. His own appointment had not been smooth, with opposition coming from workers' representatives on the supervisory board. Nevertheless, he was Justus's man and looked secure.

Justus, however, appears not to have reckoned with Herr Fischer's rapidly developing a few independent ideas of his own about the business. Given the secretive nature of the place - and old Claude Dornier's autobiography was never published, but simply circulated among the family - those ideas have not yet emerged. But by the end of the year Justus had apparently had enough. He told the chairman of the supervisory board, Dr Hans-Otto Thierbach, that Herr Fischer would have to go.

Dr Thierbach, a Deutsche Bank employee, presided over the supervisory board meeting that dismissed Herr Fischer and the Dornier sales director at the weekend. But he had not, it is claimed, told his deputy, a union representative, what

the Justus bloc had been planning. The workers' side walked out of the meeting in protest and it is possible that the validity of the dismissal, without the full board's being present, will be challenged in the courts.

Dr Thierbach is himself likely to be the target of a putsch by the minority shareholders at a full shareholders' meeting called by Silvius for Thursday. Claudius, Peter and Silvius are likely to try to replace him with Prof Hans Thümmel, Anna's lawyer. She died intestate, and he has control over her 27.8 per cent until a shareout can be resolved.

Prof Thümmel's allegiances are vague at the moment but he is thought to disagree with Justus over moving Dornier's successful medical equipment operation out of Baden-Württemberg to Bavaria.

Sharing out Anna Dornier's stake is also bound to be complicated by Claudius's wish to sell his 12.8 per cent to finance his own new business. None of the family want to buy and the prospect of an outsider's entering the business cannot be ruled out.

THE LEX COLUMN

Not so fast food from Dalgety

If the Government has indeed been authorising phone-taps in the foreign exchange markets, it will have nothing much to show for its efforts except a large telephone bill. Yesterday the markets ignored any bleeps on the line and sent the pound smartly through the \$1.10 level, triggering heavy gilt-edged sales as it went.

Dalgety

The spectacular rating at which Hillsdown Holdings begins its public life on Thursday is a source of palpable grief to Dalgety. Having performed dogged feats in transferring its business from one hemisphere to the other, it might just as well have concentrated on supplying farmers in Wagga Wagga for all the London financial institutions care: the share price has badly underperformed the market in the past 12 months and the company is still rated below the food manufacturing sector on prospective earnings.

Yesterday's six-month results to December certainly did not justify a second thought, with the interim dividend unchanged and pre-tax profits up a modest 6 per cent to £33.2m, including a million or two in net translation gains. There are prospects of second-half improvement in the animal feed business and in Canadian lumber, but it is difficult to get excited about a full-year performance of £72m or so.

Perversely, the splendid performance of Martin-Brower in the U.S. has merely underlined the stolidity of the rest of the group despite the better quality of earnings with the retreat from the Antipodes. As a supplier and distributor for McDonald's, Martin-Brower improved volumes by 23 per cent in the six months and can continue in this vein so long as Americans go on gobbling fast-food. Having showed it can run food-service industries in the U.S., Dalgety is being asked to repeat the show.

With the move to minority status in Australia, probably before the

end of this calendar year, Dalgety will be showing net debt to equity of under 50 per cent. Given Dalgety's cash-generating business this should leave room for a U.S. acquisition. The experience of the Spillers' takeover probably rules out a big paper takeover in the UK even if the rating, at under nine times prospective earnings, could support one.

Share buy-ins

The idea of buying in equity is at last being treated with the respect it deserves in the UK. Yesterday Nottingham Manufacturing added its name to the list of companies seeking shareholders' approval for the practice, while Charterhouse J. Rothschild celebrated its imminent change of name with the announcement that it had bought 3.75m of its own shares at 100p apiece.

These companies are natural candidates. More than half Nottingham's market capitalisation is represented by liquid assets, leaving the rest to trade on a rather humble multiple of garment manufacturing earnings. For CJR, which has issued an abundance of equity in the recent past, offering to buy some of it back is just plain courtesy. The 3.75m shares were bought in at 100p each, which represents a discount of around 15 per cent to a conservatively stated net asset value.

So CJR has provided an easy way out of the market while enhancing the assets per share of those who stay in. Although it is encouraging to see other companies following the GEC precedent, many are still conspicuous by their absence. BP, for example, might do wonders for its share price by buying shares from the Government. At last night's price of 558p, BP equity trades at not much above half its net asset value, while the £500m or so it would cost to buy a 5 per cent stake from the Government is easily within the company's scope.

The greatest impediment to the buy-in is an unnecessarily re-

strictive rule-book. There seems little point in limiting a company's open market purchases to 5 per cent of its equity over a 12-month period so long as the buyer stands in the market and takes shares from all and sundry. The alternative, a tender offer, can have all kinds of awkward drawbacks - as British Land has discovered to its cost. Equally, it is unduly punctilious to insist that a company makes no purchases in the two months leading up to its results. Apart from anything else, the company can make a mockery of the rules simply by delaying the results.

Nottingham Mfg.

In last year's fierce UK retail stores' battle for women's fashion spending, not even the manufacturers emerged unscathed. Big retailers such as Marks & Spencer have ensured that at least part of the fall-out has landed on their suppliers. When, like Nottingham Manufacturing, the suppliers rely on M & S for half their business, they can do little more than cover their heads.

Nottingham's pre-tax profits for 1984 were down £3m to £21m, well below the most cautious of analysts' forecasts and disappointing enough to send the share price scudding down 31p to 215p yesterday. The culprits were margins, down a full 2 percentage points to 5.6 per cent. Both M & S and the company apparently made mistakes on colours and designs in women's knitwear, resulting in costly write-downs. Then the warm autumn scuppered sales, the stores demanded lower prices, and the miners' strike proved the final straw.

But the root of the problem is that today's woman is more conscious of fashion and design. Not only are shops expected to stock the right goods at the right price - new products must be turned over fast, too. The lumbering Nottingham will need quicker reactions and trendier goods just to maintain its market share.

Komatsu close to securing U.S. plant

By Terry Doldworth
in New York

KOMATSU, the Japanese earth-moving equipment company, is aiming to acquire a site for a U.S. manufacturing plant at Chattanooga in Tennessee within the next few months.

The Japanese group, main competitor for Caterpillar of the U.S. in international markets, disclosed yesterday that it was "in the final stages" of negotiating the purchase of a manufacturing facility, which would be converted to a Komatsu plant. It said that its final decision would be subject to the conclusion of institutional financing for the operation.

Komatsu is known to have been looking for a manufacturing site in the U.S. for the past year or so, mainly concentrating its research on states in the southern "Sunbelt". Many U.S. engineering companies have migrated to the Sunbelt in recent years and have been followed by foreign corporations attracted by the minimal level of unionisation and sizeable labour pool.

Mr Eli Lustgarten, an analyst at Paine Webber, the New York securities house, said yesterday that Komatsu's move was expected, since the company had less of a presence in the U.S. than elsewhere in the world. "If you want a major presence in a market, you have to manufacture there," he said.

Komatsu is believed to have about 8 per cent of the U.S. earth-moving equipment market, although its penetration varies depending on the specific equipment involved. It has recently been faced by an aggressive counter-move by Caterpillar, the dominant market leader, which has hit back at imports and its domestic competition through a policy of heavy price-cutting.

Caterpillar Tractor has joined 18 other companies in a complaint to the European Commission about the marketing practices and alleged dumping by some of their Japanese competitors.

The company said that it had selected Tennessee for the manufacturing site because it liked the political climate, the Tennessee work ethic and the central location "relative to markets for our products". It would not say yesterday what products it would make in the U.S., or what sort of volumes it anticipated at the Chattanooga plant. But analysts expect a fairly ambitious enterprise because Chattanooga is one of the leading industrial cities in the region and the company has selected a sizeable site used formerly for heavy industrial plant.

The decision will give Tennessee its second large Japanese plant following the Nissan facility at Smyrna, about 120 miles from Chattanooga.

Wörner says U.S. must give full access to 'star wars' technology

BY RUPERT CORNWELL IN BONN

EUROPE should only accept the invitation to take part in the U.S. strategic defence initiative (SDI) if it had full access to the technology involved, Herr Manfred Wörner, the West German Defence Minister, indicated yesterday.

At the high-level "Wehrkunde" defence conference in Munich at the weekend, Chancellor Helmut Kohl had signalled - with some caution - Bonn's readiness to participate. But worries had already surfaced there that Washington might not be prepared to open up research to European industry.

Herr Wörner has now brought the misgivings further into the open. "When you co-operate, there should be no secrets between participants," he said, pointing out that Herr Kohl himself had stressed the need for greater detail on the research involved before Bonn made

up its mind.

The whole "star wars" issue had long drawn sharply differing reactions in Bonn. Fears that to go ahead would not only be a new step in the arms race but pull spending from conventional defence, have been matched by concern that for Europe to turn its back on the scheme - at least in its initial research stage - could drive a new wedge between the U.S. and its allies and let slip a big opportunity of advancing its own space technology.

Speaking alongside Herr Wörner yesterday after inspecting a newly-installed Patriot air defence missile unit, Mr Caspar Weinberger, the U.S. Defence Secretary, promised that work on the SDI could be financed without any cut in the conventional strength of the U.S.

One powerful factor arguing for

German caution is the fear that the SDI could diminish prospects of separate agreement in the forthcoming superpower arms control talks on medium-range nuclear weapons in Europe, about which Bonn is especially sensitive.

The Soviets have already made clear that they will only accept a package solution in Geneva. This implies accommodation of their hostility to SDI in return for the concessions they would undoubtedly have to make in the intermediate weapons such as the SS-20, cruise and Pershing II.

Medium-range missiles had to take priority over space defence in Geneva, Herr Volker Rühle, the deputy leader of the CDU-CSU said in Bonn last night after a meeting with Mr Paul Nitze, President Ronald Reagan's special arms control adviser.

Arafat and Hussein 'agree on peace bid'

KING HUSSEIN of Jordan and Mr Yasser Arafat, the Palestinian leader, yesterday agreed the framework of a joint bid for a just, peaceful settlement of the Palestinian issue, the official Jordanian newsagency Petra said.

The King and Mr Arafat, chairman of the Palestine Liberation Organisation (PLO), reached agreement at a working lunch, Petra said.

It gave no details beyond saying they discussed the "reality of the Palestine issue in the occupied territory and in the international arena."

Last November, King Hussein

proposed a joint Jordanian-Palestinian peace effort based on a United Nations Security Council resolution condemning the acquisition of land by force.

Earlier yesterday, King Fahd of Saudi Arabia began a state visit to the U.S. by telling President Ronald Reagan that the Palestinian problem was the root cause of instability and turmoil in the Middle East.

At a White House welcoming ceremony he told the President: "I hope that your Administration will support this just cause of the Palestinian people."

King Fahd, making his first official visit to Washington since he became King in 1982, had been expected to appeal to the President to take a more active role in the search for peace in the Middle East.

U.S. officials have made clear, however, that they do not believe the time is ripe for a new high-visibility effort, given the absence of an Arab partner with which Israel can negotiate.

The King said the Palestinian people "have committed no wrong that could justify what has befallen them. The Palestinians, who were never aggressors or invaders, found themselves, through no fault of their own, the victims of unjust aggression."

The Palestinian question is the single problem that is of paramount concern to the whole Arab nation, and affects the relations of its peoples and countries with the outside world.

President Reagan, in his welcoming remarks, said the legitimate rights of the Palestinians "can and should be addressed in direct negotiations" - a reference to U.S. hopes that King Hussein will enter talks with Israel.

Israeli jets strike, Page 6

EEC doubts as \$ hits records

Continued from Page 1

late afternoon, as it sank below \$1.10, the pound also started to lose some ground against the D-Mark. The Sterling index fell from 71.8 (1975 = 100) on Friday to 71.1, with the rate against the D-Mark closing in London at DM 3.593.

Dealers said there was no especially strong pressure on sterling, but the London money markets reflected a general nervousness, pushing the three-month interbank rate up by more than ½ point to 13½ per cent.

The unsettled mood was also felt in the gilt-edged market, where prices of government stocks were marked down by as much as 1¼ point at the short end.

Yesterday there was little pressure for higher interest rates, but a general consensus that bank base lending rates would remain at around 14 per cent for some time.

Andreotti to press EEC for meeting to combat terrorism

BY JAMES BUXTON IN ROME

ITALY will try today to persuade its EEC partners to agree to a meeting of home affairs ministers in the next few weeks which would discuss measures to combat the new wave of terrorism in Europe.

Sig Giulio Andreotti, Italy's Foreign Minister, is to make the proposal at an EEC political co-operation meeting in Rome of foreign ministers or their deputies.

He will also suggest that EEC countries agree to further co-operation between services and police forces to exchange information about terrorism.

At a similar meeting in Dublin in the autumn, the EEC countries agreed to work closely together to combat terrorism and adopted poli-

cy decisions which were not disclosed.

Italy is especially concerned about the terrorist offensive, partly because it fears that there could be an outbreak in Italy, where the Red Brigades are said to be recovering strength, and partly because of a dispute with France, which Rome says is giving asylum to more than 120 Italians wanted for terrorist offences in Italy.

Sig Andreotti will almost certainly hold separate talks tomorrow with his French counterpart, M Roland Dumas.

Reuter reports from Brussels: Western Europe's current outbreak of terrorism casts doubt on previously widely popular moves to end

border checks in the EEC, diplo-

mats said yesterday. They reported this after ministers in charge of the EEC's internal market discussed European Commission proposals for quicker border crossing by both people and goods.

While all member states welcomed the initiative in principle, the diplomats said, Denmark, the Netherlands and Britain raised the security issue, saying the proposals needed more study by either ministers or high officials.

The ministers disagreed, however, over which group should do it and also failed to set a timetable. EEC moves to align industrial standards, Page 3

Jury clears civil servant

Continued from Page 1

of Defence conducted themselves

was against the national interest." The Ministry of Defence said later that Mr Ponting, who has been suspended on half pay since being charged last year, would now be restored to full pay pending a decision on his future.

Margaret van Hattem, Political Correspondent, writes: The Government promised to make a statement on the Ponting affair today in the House of Commons, where it came under strong attack yesterday.

It had still not been decided last night which of the ministers under attack - including Attorney General Sir Michael Havers, Mr Heseltine, Mr Stanley and even

Mrs Margaret Thatcher, the Prime

Minister - would make the statement.

Announcement of the jury's verdict provoked a wave of criticism at Westminster yesterday, including statements from all opposition party leaders, and demand for an emergency debate from Mr John Morris, Labour's legal affairs spokesman. Despite the Government's promise of a statement, Mr Morris has announced his intention to press for an emergency debate again today.

Initial incredulity at the jury's verdict quickly turned to delight among opposition MPs and dismay on the Tory side, prompting demands for a reform of section 2 of

the Official Secrets Act, under which the charges were laid, Downing Street, however, was yesterday ruling out early action to change the law.

There was also widespread speculation over the future prospects of Mr John Stanley, whom few MPs consider likely to survive the events.

Commenting on the outcome of the trial, Mr Neil Kinnock, the Labour leader, called for the immediate repeal of section 2 of the Act. He said that both Mr Heseltine and Mr Stanley would have to answer to the Commons for their attempts "to keep Parliament in the dark" and their efforts to jail Mr Ponting.

New Gatt talks nearer

Continued from Page 1

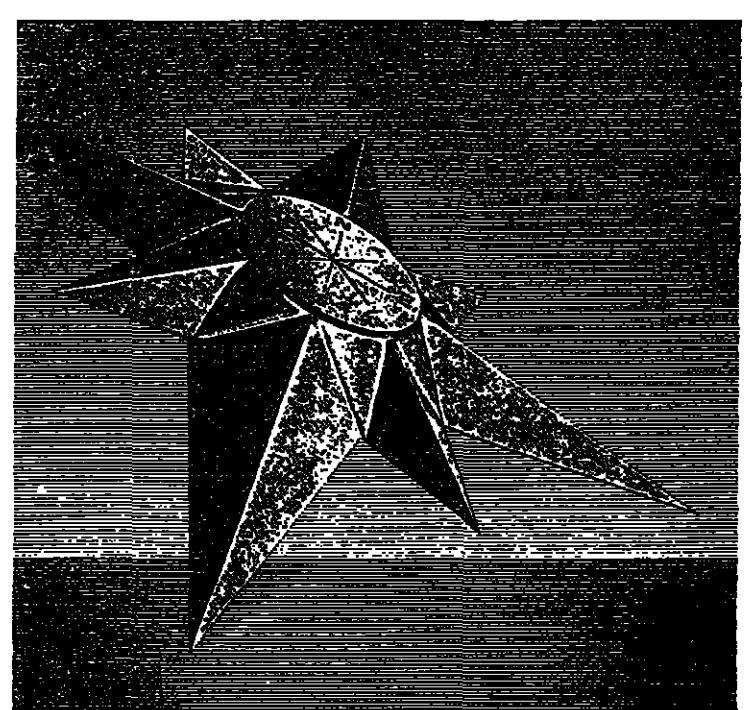
Relations, and Mr James Kelleher, the Canadian International Trade Minister - made no public comments in Kyoto. Mr Murata is new to his post, as are Mr de Clercq and Mr Kelleher, and Japanese trade officials seemed to feel that he should enjoy a taste of the limelight as host of this meeting.

Little of substance appears to have transpired in any case. The U.S. and Japan apparently made no decisions on their car trade difficulties, while Mr de Clercq and Mr Murata did not even raise their pending issue of a new ceiling on sales of Japanese video cassette recorders to Europe.

Even on the Gatt preparatory committee, the ministers do not appear to have gone far in drawing up a possible agenda. Mr Murata suggested that trade in services and high-technology goods might be included, but it was conceded that the still incomplete Gatt work programme, which the less-developed countries want finished before a new trade round starts, could hardly be ignored.

The less developed countries have made known their reservations about a new round, which they fear will be limited to those items of most interest to the industrialised nations.

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World Weather

Area	°C	°F	Area	°C	°F	Area	°C	°F
Amsterdam	13	55	Dublin	10	50	Madrid	21	70
Antwerp	17	63	Frankfurt	17	63	Munich	21	70
Berlin	17	63	Geneva	17	63	Nuremberg	21	70
Bombay	29	84	London	17	63	Paris	17	63
Buenos Aires	20	68	Lyons	17	63	Rome	17	63
Calcutta	30	86	Manchester	17	63	Stuttgart	21	70
Canton	28	82	Milan	17	63	Toronto	-1	30
Cebu	28	82	Norwich	17	63	Washington	-1	30
Colon	28	82	Oxford	17	63	Wellington	-1	30
Hankow	28	82	Perth	17	63	Yokohama	21	70
Hong Kong	28	82	Reykjavik	10	50			
Kobe	21	70	Singapore	28	82			
London	17	63	Sydney	21	70			
Lyons	17	63	Taipei	21	70			
Manchester	17	63	Tokyo	21	70			
Madrid	21	70	Ulaanbaatar	-1	30			
Munich	21	70	Urumqi	-1	30			
Nuremberg	21	70	Yokohama	21	70			
Paris	17	63						
Rome	17	63						
Stuttgart	21	70						
Toronto	-1	30						
Washington	-1	30						
Wellington	-1	30						
Yokohama	21	70						

FINANCIAL TIMES SURVEY

North Sea

THE SECOND PHASE

The years 1974-84, the first decade of British oil, have hardly produced the rewards expected of a golden age. So what is the outlook for the North Sea industry and the economy during the next decade as production passes its peak?

Second chance to get it right

By Ian Hargreaves

WE ARE almost at the mountain top. What will life be like on the other side?

Merely to pose this question about North Sea oil tends to induce a shudder at the thought that Britain's career as a major oil power is, probably, almost over.

There is a deep, underlying national feeling that we have had our oil bonanza and it was a flop like buying a world cruise and then simply not enjoying it, or winning the pools and waking up a depressed alcoholic. The years 1974-84, the first decade of British oil, have hardly felt like a golden age.

Of course, it is still not possible to sketch with certainty the mountain's contours. It is slightly more flat-topped in recent versions, like the one illustrated, than was the case even a couple of years ago. But it does seem, on the best advice available, that the peak will arrive this year or at the latest next and that thereafter it will be downhill more or less all the way.

The chance of our finding another Brent or another Forties in the North Sea is

pretty low," says Mr Peter Everett, the head of Shell's exploration and production business. In the last nine years, over 40 per cent of Britain's oil has come from these two fields.

The ninth round of licensing, now nearing completion, will encourage companies to search in the deeper, less explored waters to the west of the Shetland Islands, but few oil men expect much.

Huge structure

The Clair field has already been found there—a huge structure with lots of oil—and a recovery factor of zero," says Mr Everett. The oil is too thick to be able to move it.

In spite of this, there are a number of reasons why the second phase of North Sea oil could turn out to be a more satisfactory experience for the UK than the first decade.

From the point of view of the oil supply industry, there is no doubt that the hunt for mainly smaller oil and gas fields and the business of extracting the maximum amount of oil from mature fields by additional drilling, more platforms and the injection of pressurised gases or liquids means a faster production line for suppliers.

More holes were drilled on the UK Continental Shelf last year than in any year since 1964, when the search for offshore oil and gas began, and the success ratio—about one find for four exploration wells—continued to be very high by world standards.

The fact that the finds are smaller is a matter of regret for the oil companies, but for suppliers it is a bonus. More equipment is needed and, because small fields are less profitable, the requirement is not for the radical, no-expense-spared engineering solutions of the first decade of oil production but for well made, on time, on budget equipment which is efficient in engineering terms.

For UK suppliers, there is the additional encouragement that this time round they are not starting from scratch, overshadowed by companies from the U.S. Although there are areas of activity—drilling, pipe-laying and heavy lift—where UK companies are still very weak, there have been signs that with a sometimes not too discreet helping hand of the Government's Offshore Supplies Office, British companies are doing better.

No one takes too seriously the Government's claim that over 70 per cent of North Sea contracts are won by domestic

suppliers, but there has been a healthy air of reorganisation and jostle in the industry in the last 12 months, especially in the platform yard and module building sector, which is perhaps at last shuffling off the combined cultural malaise of poor labour relations practices derived from its parentage in the shipbuilding and large-scale construction sectors. There is still, however, a long way to go before UK industry can count its response to the North Sea challenge a success.

The Government, for its part, is also beating loudly the export drum: trying to foster the high technology and of the UK supplies industry and create a base for an industry durable in world markets on the shadow side of the North Sea oil mountain.

The outlook

There is no doubt that the North Sea market itself is and will remain substantial. It is a £3bn a year industry and, according to the UK Offshore Operators' Association, £80bn (at 1984 prices) will be spent between now and the end of the century developing 80 new fields and building 100 pro-

duction platforms. Currently, the UK has only 31 fields. These investments, UKOAA believes, will be adequate to maintain UK self-sufficiency in oil to the year 2000.

For the oil companies themselves, these patterns imply a significant adjustment not only in engineering and logistics but in economics. Although North Sea profits have been protected against falling dollar oil prices by the weakness in sterling, companies which report their profits in dollars have been adversely affected.

It is more likely that the background to the next 15 years of the North Sea will be one of erratically falling oil prices than the contrary, which characterised the first decade.

In combination with the higher costs of smaller fields and exploring in deeper water, this means that North Sea projects are likely to become less economically attractive.

A recent analysis by stock-brokers Wood Mackenzie estimated the effect of various levels of dollar oil price on the real rate of return of North Sea fields. Their worst case—oil at \$25 a barrel in 1985 and then inflated at 6 per cent a year—produced rates of return as low

as 1.8 per cent for the Beatrice field, which was one of eight fields with a rate of return below 10 per cent.

In a study, late in 1983, before last year's fall in prices, the Institute of Fiscal Studies put the average net rate of return on UK offshore fields at 21.9 per cent. For the large Forties field, the net figure was 40.8 per cent, or 58.7 per cent in gross terms.

There is no doubt that oil companies are adjusting to lower expectations and it is interesting that in spite of falling prices, the recent ninth round cash auction raised record sums.

Many oil companies, especially the big ones, still have very large positive cash flows and their experience in the past decade in spending this money outside the oil and gas industry has not been happy.

They have little alternative but to go on investing in the future of their own industry, although the counter-argument, otherwise known as the T. Boone Pickens phenomenon, that they should disinvest and return the money to shareholders, cannot be ignored by U.S. companies.

So, in spite of the oil price background, the outlook is for

heavy capital spending in the North Sea. Certainly there is no likelihood, as is sometimes supposed, of North Sea fields being forced to shut down because of falling oil prices.

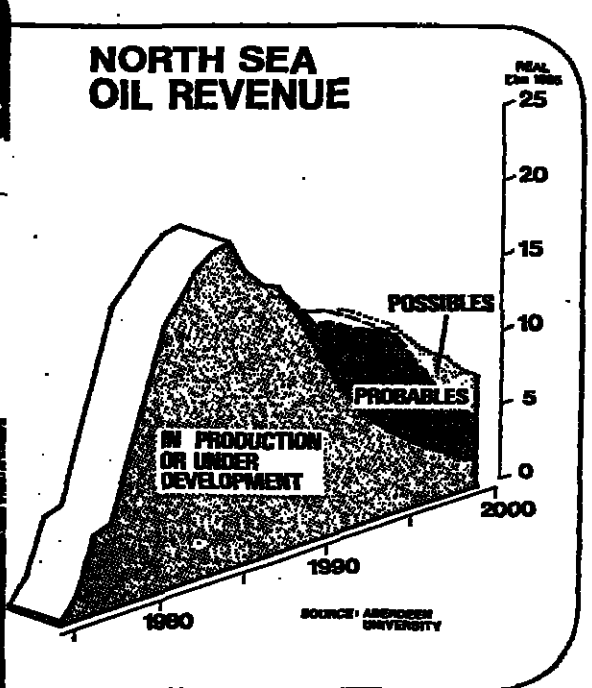
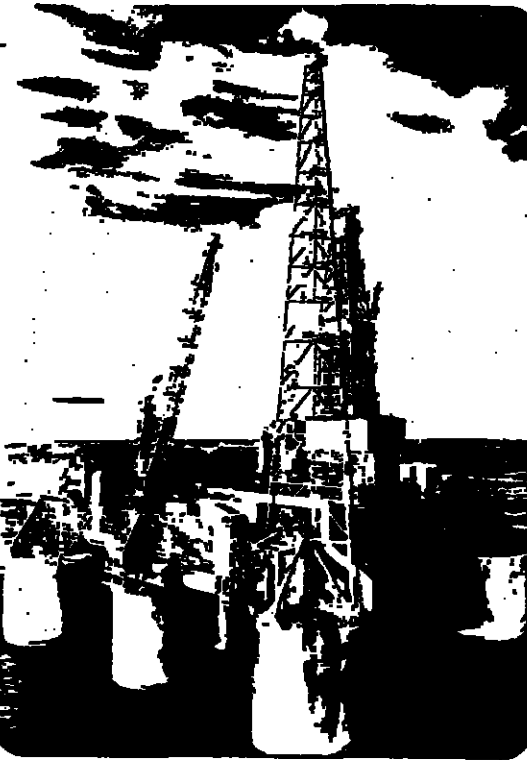
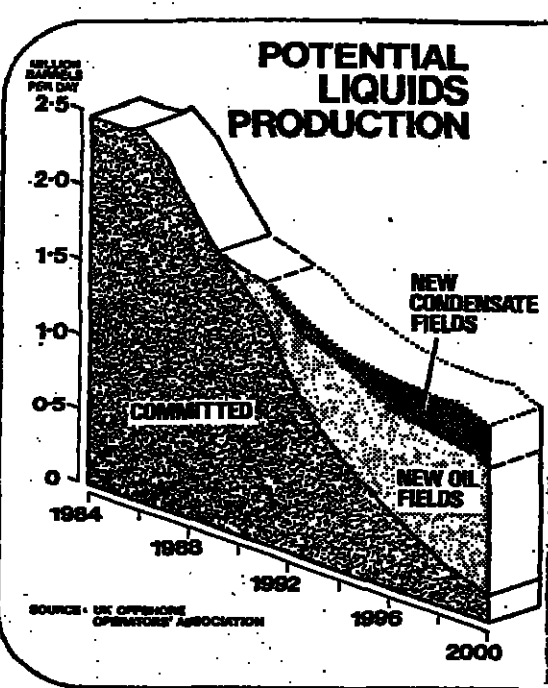
A windfall

From the Government's point of view, however, the downward side of the North Sea slope appears on the surface to involve nothing but pain. The North Sea accounts for over 5 per cent of GNP and is expected to generate around £12bn in tax revenues in the next year—a windfall increased by the drop in sterling.

The decline in tax revenues is bound to be steeper than the decline in oil production itself, as the charts show. This is because the rate of taxation on fields developed after 1983 is considerably lower than it was earlier. A further cut in taxation is possible in the next Budget, in response to the industry's case for an incremental investment allowance for mature fields.

But what the charts do not show is the tax proceeds of gas production, which is expected

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THE NORTH SEA: the second phase

Ian Hargreaves charts changes in the Government's attitude towards developments in the North Sea

The ever-changing jigsaw

Taxation

THOSE RESPONSIBLE for designing Britain's oil taxation regime are fairly pleased with themselves these days. The concessions to the industry made, after long resistance, in the 1983 Budget have had precisely the desired effect of stimulating a drilling and development boom.

The waiving of royalties on new fields, tax breaks for exploration and bigger offsets against petroleum revenue tax will have the effect, unless someone discovers a very large field indeed (over 100m barrels), of ensuring that most

new fields will not pay much, if any, PRT; the owners will simply pay corporation tax.

In the March 1984 Budget, however, the Chancellor's words were not so sweet. He refused to extend the 1983 tax reliefs to the southern basin of the North Sea, where it is felt that the incentive of British Gas's higher prices is sufficient to promote activity. The rate of drilling and development bears out this argument.

The Chancellor also announced changes in corporation tax; spreading out and phasing down capital allowances which has a negative effect upon the economics of oil field investment, where heavy costs come before cash is generated.

It was partly to compensate for this that the Chancellor

also announced that he would review the case for a special capital allowance for the oil industry, designed to provide a tax shelter for investment in incremental oil production.

The industry's argument, set out recently in a paper from the UK Offshore Operators' Association (UKOOA) is that an additional 10m barrels of oil could be extracted from the UK shelf (an 8 per cent gain) if oil companies were able to set against tax part of the capital cost of the equipment used to extract additional oil.

Many techniques

Under normal circumstances in the North Sea, it is possible to produce between 20 and 30 per cent of a field's reserves before reservoir pressure declines

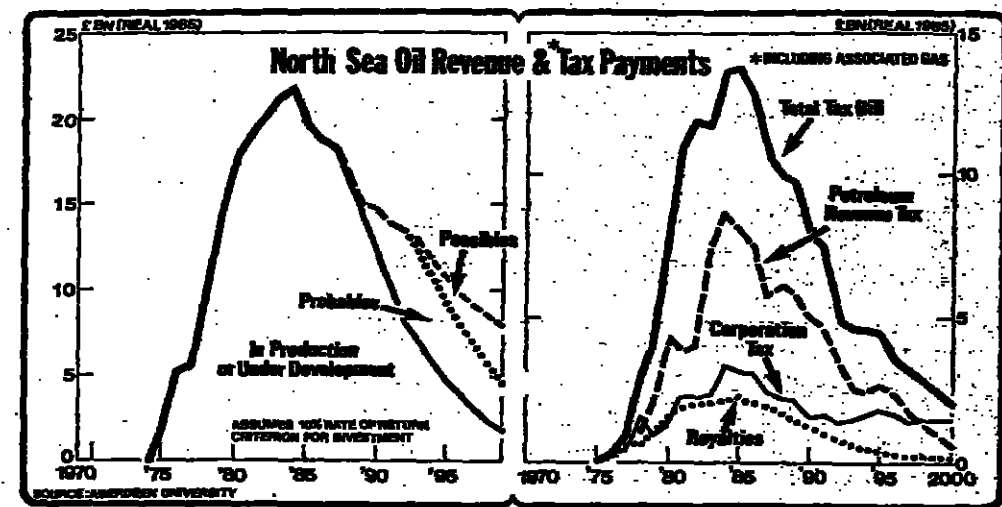
to the point where the oil stops flowing. There are many techniques (see column 8) for improving recovery rates.

UKOOA wants an incremental investment allowance of either 25 per cent, if the allowance is taken immediately, or 50 per cent if spread over 10 years. It says that although the 1983 Budget has reduced the effective rate of tax on new fields to between 35 and 50 per cent, the level of tax on mature fields which have exhausted their capital allowances continues at the marginal rate of 55.5 per cent.

One of the accidents of the post-1983 system is that, having unexpectedly large fields, the tax system will in future be based more upon profits than upon a theoretical argument which has crumbled through the decade. But the chances today of any Government attempting to unscramble the North Sea tax jigsaw in order to create a wholly profitable resource rent tax are remote.

UKOOA's proposal, designed to restore the rate of return on an incremental project to the same level as on a new field development, attracts two obvious criticisms: the difficulty of measuring incremental investment for the purpose of the allowance from routine additional spending on a mature field and the fact that the Government, if it agreed, would be offering tax concessions on fields which have already earned their owners fabulous profits.

UKOOA's answer to the first point is that incremental spending would be defined as any sum spent on facilities, equipment or materials to inject into reservoirs after PRT payback, or any development drilling cost incurred "after expiry of



PRT safeguard

These cut-off points refer to the take-up of existing capital allowances against PRT and the system has been frequently modified in the past 10 years.

UKOOA's main argument is that the allowance will produce extra oil and therefore, in the long run, revenue the Government would otherwise not receive. Backing for the principle of incremental investment tax concessions has also come from Professor Alexander Kemp of Aberdeen University.

A warning

Prof Kemp, a specialist in oil taxation, argues that either an investment allowance or a freedom from royalty are the best mechanisms for stimulating incremental investment without unnecessary generosity on the part of the Inland Revenue. But he also warned, in a recent paper, that the relationship between tax concessions and any particular success rate is complex and to a degree unpredictable.

UKOOA itself is somewhat hazy on the likely speed at which an incremental investment allowance would start to make an impact on oil production. "It would probably start three to four years after the

allowance came in," says Mr George Band, director of the association.

Apart from the debate over incremental production, the general opinion among tax experts is that the oil tax regime has entered a period of stability. "There is not much more that the Government can do to encourage additional development," says Mr Roger Hope, of accountants Price Waterhouse.

Whether that perception will remain accurate depends very much upon the price of oil. Prof Kemp's analysis of oil revenue from the North Sea (excluding gas-oil fields) demonstrates a number of interesting points, the first of which can be seen from the chart that tax revenue declines more sharply than gross revenues from the North Sea between 1985 and 1995, but that in the second half of the 1990s, the decline in the tax take is briefly reversed.

The assumptions in this analysis are of a \$20 a barrel, starting at \$15.00 and a requirement by the oil companies for a 10 per cent net rate of return on investment.

When Professor Kemp runs his projections with an assumption of a \$25 a barrel, and a lower starting exchange rate, he discovers, as the

Government has in the past year, that tax revenues are boosted greatly. He also concludes that because many North Sea investors account to their shareholders in dollars, there is a significant deterrent effect on field development, even at what some would see as a relatively optimistic level of oil prices.

According to stockbrokers James Capel, 42.5 per cent of UK oil reserves are controlled by U.S. interests.

Prof Kemp concludes: "Oil prices will need to rise considerably in real terms in the 1990s if the large number of new fields becoming available are going to be developed. Although most new fields at that time will only be subject to corporation tax, it is likely that this imposition will be a significant deterrent to field development."

In other words, in Prof Kemp's view, the oil industry will abandon a significant number of projects in the 1990s, unless either the oil price rises strongly, which many doubt, or the Government taxes oil companies more lightly than other corporations.

The idea of subsidised oil production along the same lines as subsidised coal production, is not beyond the bounds of possibility.

Techniques to lift recovery factor

OF THE 3,500m barrels of oil known to exist in defined reservoirs, throughout the world, only 700m barrels or 20 per cent is likely to be recovered by conventional methods.

Frustration with this fact has spurred the oil industry into exploring a wide range of techniques to improve the recovery factor. The North Sea, in its second phase, a mature province, is likely to be testing ground for the use of some of these techniques in an offshore context.

Oil is raised to the surface in a conventional operation by the natural forces of gas, water and heat, driving oil through porous rock up a well-shaft, the so-called "natural drive" process. But as a field is exploited, these natural pressures decline and artificial pressures must be applied.

The most common techniques for raising reservoir pressure are to inject gas or water into a reservoir, but there are other fairly conventional ways of increasing the amount of oil extracted from a reservoir—simply by drilling more production wells, for example, or installing an additional fixed platform.

It is also possible to use underwater or satellite production facilities connected by pipes or hoses to the main platform to tap difficult pockets within a reservoir.

All these techniques are known as secondary methods of production. They do not involve new technology and they are the types of investment UKOOA envisages being stimulated by the incremental investment allowance from the Government.

According to Wood Mackenzie, an additional platform in the Forties Field, might cost \$800m to recover an additional 50m barrels of oil. Under existing tax rules, such a project would offer BP and its partners a real rate of return of only 5.5 per cent.

With the benefit of a 20 per cent incremental investment tax allowance taken immediately, the return would be 14.2 per cent. With an allowance of 35 per cent spread over seven years, the return would be 14.3 per cent.

Beyond these secondary techniques lies a further range of "tertiary" recovery methods, sometimes known as enhanced oil recovery (EOR). According to Shell, there are around 550 such projects underway in the world, most of them in the U.S. where the tax climate is favourable.

Wide range

The range of technology is very wide and includes: Flooding a reservoir with a solution of water and chemicals (usually polymers). This helps to drive additional oil through the pores of the reservoir in the North Sea, could be limited because of high temperatures and high salt content of reservoirs.

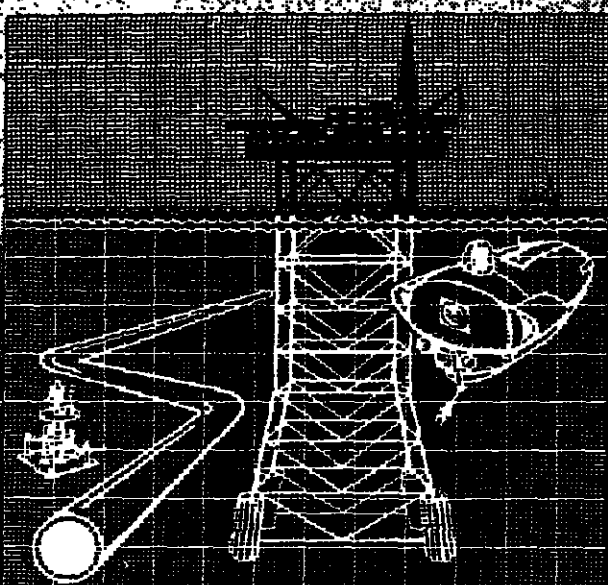
Steam processes, which involve injecting into the reservoirs substances (chemicals or gases) which mix with the oil and change its composition, enabling it to be driven more easily to the production well.

Thermal processes. Thick oil is heated up to make it less viscous, normally by injecting steam into the reservoir. Attempts have also been made to heat reservoirs by starting fires inside the reservoir.

Surfactants. The use of chemicals to seal shut pores, designed to prevent the oil dispersing around the reservoir and subsequent loss of pressure.

The most widely used of these tertiary techniques is steam drive, but all of them involve technical problems. It is also the case that tax incentives based on capital allowances are unlikely to stimulate enhanced oil recovery techniques which like polymer flooding have high operating costs. In spite of these problems, EOR techniques are expected to play a part in the future of the North Sea.

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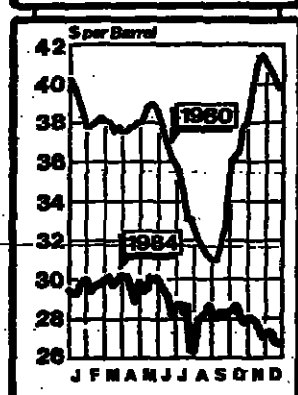
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BRENT OIL SPOT PRICE



CONTINUED FROM PAGE 1

to decline much more slowly than oil production in the next 15 years, if it declines at all. This is a result of fiscal reliefs in the 1983 Budget and the higher prices now available from British Gas.

Much of the drilling boom last year was in the gas provinces of the North Sea. The Government's restrictive line on gas imports is also partly aimed at helping to fill the oil revenue gap with gas revenues.

Whether this amounts to a wise longer run energy strategy is open to question, but it certainly represents a means of maximising the tax revenue and oil and gas industry employment benefits of phase two of the North Sea.

The problem with any such narrowly defined statement of the benefits and disadvantages of a given fiscal policy for oil and gas is the lack of attention to wider issues. A policy which maximises oil and gas production may increase the number of jobs in the North Sea support industries, but by helping to raise the value of sterling, it will have the opposite effect in the rest of the tradable sector of the economy.

This is the kind of argument which has preoccupied economic analysis of the effect of North Sea oil on Britain. Some economists have come close to concluding that overvaluing sterling, North Sea oil has been responsible for a disastrous and perhaps irreversible de-industrialisation of Britain as the country's exports have been shut in by an overvalued currency.

Although the oil and de-industrialisation thesis is, in its simplest form, greatly overstated, it tends to neglect the many other factors, both cyclical and secular, which have contributed to Britain's manufacturing decline—it contains some truth.

The speed at which Britain moved from being a major oil importer first at low and then at oil shock prices to being a significant exporter of oil is an inadequate adjustment time for an exorbitant economy. One of the more cheering aspects of the road ahead is that the decline in both output and revenues should not be as steep as the climb. Theoretically, at least, conditions are good for the British economy to fill the balance of payments gap left by oil. If the theory is not turned into practice, the British people will be poorer by the year 2000 and quite possibly much poorer ten years later, the inhabitants of a worked out gold rush town.

Challenge is to hold pace of development

YOU ONLY have to list the people who have held the office of Energy Secretary since Britain found its first oilfield in 1870 to be reminded of the polarities which have tugged at British energy policy. Mr Tony Benn and Mr Eric Varley from Labour, Mr Nigel Lawson and Mr Peter Walker, two of the Conservatives.

But for all the struggles over taxation policy and the role of the national oil company, there is an underlying homogeneity about government policy for the North Sea. The reason is that all governments have wanted to maximise output and revenue, so in the end the interventionist streak has been tempered by the need to let the oil companies get on with the job.

The Thatcher Government spent its first three years adding to taxation (there were nine separate changes) and has spent the last two years running in the opposite direction.

Apart from taxation, the Government has four main policy levers in the North Sea: the licensing system; the administration of field development; the promotion of the interests of UK suppliers to the oil and gas industry.

How has the Government responded to the changing conditions of the North Sea; to the prospect of falling production and the reality of falling dollar prices? Is the business of governing the second phase of the North Sea any different from the first phase?

"Policy will be dictated by the physical characteristics of the North Sea," says Mr Allick Buchanan-Smith, the Energy Minister. "We don't have more massive fields to develop; we do have more difficult conditions. The real challenge is to maintain a reasonable pace of development."

That statement could have been made at any time in the last six years, but in respect the policy emphasis; in the way it is using both the licensing system and the Offshore Supplies Code to require the oil companies to make greater use of UK R & D and technology and in the emphasis Mr Buchanan-Smith, especially, has placed upon the need to build up export markets for the UK supply industry against the day when the oil runs out.

The actual method of allocating exploration acreage and development rights has not changed. It remains an uneasy mixture of cash auction, which the Treasury likes, and discretionary awards, which the Department of Energy prefers. Although there is no shortage of friction about specifics, the system provokes little general complaint now that there is no bottleneck of applications, the emphasis upon discretionary powers was reinforced last year when the Government cracked down on licence trading by restricting the number of companies which could appear on a single licence.

The most fascinating area of policy, however, surrounds the role of the British National Oil Corporation, established in 1976 to be the Government's eyes and ears in the oil industry, a state oil company in its own right and the trader of the bulk of North Sea oil production.

Since the sale of BNOC's oil and gas exploration and production assets in 1982 in the British

Government policy

statute—the Government still owns 49 per cent of British oil and will sell it if and when market conditions are attractive—BNOC has essentially been an oil trading organisation.

Through its participation in the agreements with the oil companies and its agency arrangement with the Government to sell royalty oil, it handles around 1.3m b/d of North Sea production—half the total. Of this, some 0.5m b/d involves only a book-keeping transaction since the oil companies buy the oil back and use it themselves. BNOC actually trades 800,000 b/d of oil.

The purpose of this arrangement is to ensure that the Government has access to large quantities of oil in a supply crisis (this was in doubt in the 1973 oil crisis, when BP refused to give Britain priority treatment over its other customers); to enable the Government to have a voice in setting oil prices, which are crucial to government revenues; and to provide a large trading house to handle the oil of the many very small producers and to keep an eye on the oil companies.

BNOC still sits on the operating committees of North Sea fields and, more important, provides a base of knowledge for the Government in policing transfer pricing arrangements and tax collection within multinational oil companies.

In the last six months, however, BNOC's future has been called into doubt. The Government last year completed a review of the corporation and, although some officials involved in the exercise recommended abolition, Mr Walker, the Energy Secretary, announced that BNOC would continue in its present form.

Hardly he made the announcement than it started to become clear that an organisation which could try to wheel in a rising oil market, faces real difficulties when prices are falling.

The attempt to resist falling prices by keeping BNOC's official prices above spot market levels may have pleased Opec, but it lost BNOC practically all its customers and plunged it into large trading losses as it paid a higher price for its participation oil (the official price) than the price at which it could sell.

Some government ministers have again started to question the need for BNOC, since the oil companies are willing and able to market their own oil. Security of supply, it is argued, can be achieved without BNOC, although this does pose Treaty of Rome problems.

The national interest, it is argued, would also be better served by diffusing the focus of both Opec and the foreign exchanges upon Britain's oil pricing policy.

At the time of going to press, these arguments were unresolved. Although Mr Walker, having only recently given BNOC a clean bill of health, is hardly likely to change his mind so swiftly. Eventually, BNOC may go, but not yet.

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THE NORTH SEA: the second phase

Developments arising from the new licensing rounds and the recent upgrading of North Sea reserves

Activity at all-time high

Exploration
DOMINIC LAWSON

AS THE North Sea oil story moves into its third decade and production starts its inevitable decline, exploration activity on the UK Continental Shelf is at an all-time high.

This is not as paradoxical as it seems. The fact that the biggest North Sea fields have been discovered and are being depleted, means that companies wanting to replace their reserves must move very fast even to stay still. Put simply, it requires more exploration to find 10 fields of 100m barrels each, than it does to find one field of 10m barrels.

The second reason for the active exploration programmes now being pursued by many companies in the North Sea lies in recent changes in the tax system. Before the 1983 Budget the oil industry had been warning the Government that its policy of securing the maximum economic recovery of oil from the North Sea was being endangered by the taxation demand. Exploration drilling was indeed on a downward spiral, and the Government became concerned that the international oil industry would carry out its threat of upping rigs and leaving.

In the Budget that year the Chancellor, Sir Geoffrey Howe, changed the tax laws in such

a way as to make the North Sea one of the most attractive areas in the world for exploration and development.

The industry was allowed to set off its exploration costs against the petroleum revenue tax (PRT) payable on oil production. This meant that companies with high levels of PRT could effectively drill 51 wells at a cost of 12p each. The long shots that company geologists had wanted to drill suddenly became an altogether easier proposition to put to the company finance director.

New records

In 1983, following the Budget changes, a record 128 North Sea exploration and appraisal wells were drilled. These produced 21 significant oil and gas discoveries, the best year for discoveries since 1975. According to Mr George Band, the director-general of the UK Offshore Operators' Association (UKOOA): "In 1984 we have smashed even last year's record, drilling 181 exploration and appraisal wells."

North Sea explorers were given additional cause for optimism, with the publication of the Department of Energy's annual review of the North Sea—the Brown Book—in May last year. This upgraded official estimates of UK oil and gas reserves dramatically.

The department believes there is between 16 and 25 per cent more oil than previously calculated, and between 3 and 25 per cent more gas. The new

estimates were based not on a re-assessment of the discovered fields, but of the potential of undrilled prospects.

Moreover, the figures stem from a recalculation of prospects in the mature and much drilled North Sea between 56 deg N and 62 deg N, rather than estimates as to what might be available in previously drilled areas such as the west of Shetland.

The 1983 Brown Book had estimated reserves to be discovered in the mature North Sea as up to 5.6bn barrels, but the 1984 review suggested the area could hold anything up to 14bn barrels of "new" oil. This top of the range estimate, which the department concedes has a low probability of coming true, is equivalent in size to all the developed and developing North Sea oil fields.

These figures were backed up in a review of exploration prospects by the UKOOA in September, which suggested that over the next 10 years, wildcat drilling in the mature North Sea "would likely yield" up to 4.1bn barrels of oil.

The UKOOA documents pointed out that 90 per cent of those discoveries were likely to be fields of less than 100m barrels, compared with the average size of 400m barrels in the North Sea's existing developments.

The oil industry has in turn demonstrated its confidence with record bids in the auction part of the ninth round of offshore oil and gas licences, producing for the Treasury a total

of £120m from the 15 block auction.

Many of the highest bids went for part-blocks, which had been relinquished by previous successful owners. Indeed, any one of the auction blocks named in the ninth round could have been acquired for £5m each in the seventh licensing round. Only five years later, companies such as BP are prepared to pay anything up to £25m for the same blocks.

A consortium led by the U.S. oil company, Marathon, bid £19m for the block 16/9c, formerly licensed to Shell, in a part of the North Sea which has been highly favoured since Conoco's discovery of a substantial oil field in 1978.

This year, too, both BP and Shell returned to their blocks in the immediate vicinity of Conoco's find. BP on block 16/7B made what it claims is its biggest North Sea oil find since the 500m barrel Magnus oilfield was discovered. Shell's 1984 well on block 16/8a is, in the language of the industry, tight, but widely believed to have been a discovery.

Similarly promising activity has been evident near the Galley field in quadrant 15, and the Bruce field in quadrant 9. With prospects seen as good Conoco led a £11m ninth round bid for block 9/8B, just to the west of Bruce, and BP bid a record £25m for 15/18B.

Much of the ninth round attention, however, has been focused on what have been termed "frontier areas." The Government made a decision to license virtually unexplored areas West of Shetland and the Hebrides, with the inducement that companies which offered to drill in these hazardous waters would be given preferential treatment in the allocation of more obvious, desirable ninth round acreage.

In April last year Britoil, Esso, Amoco and British Gas began to drill wildcats in 2,000 ft of water, West of Shetland, while the Atlantic weather was at its least awful.

The area had been seen as a potential oil province, but British Gas proved the pundits wrong by discovering very large gas flow rates on its well on block 214/80, the first West of Shetland gas discovery.

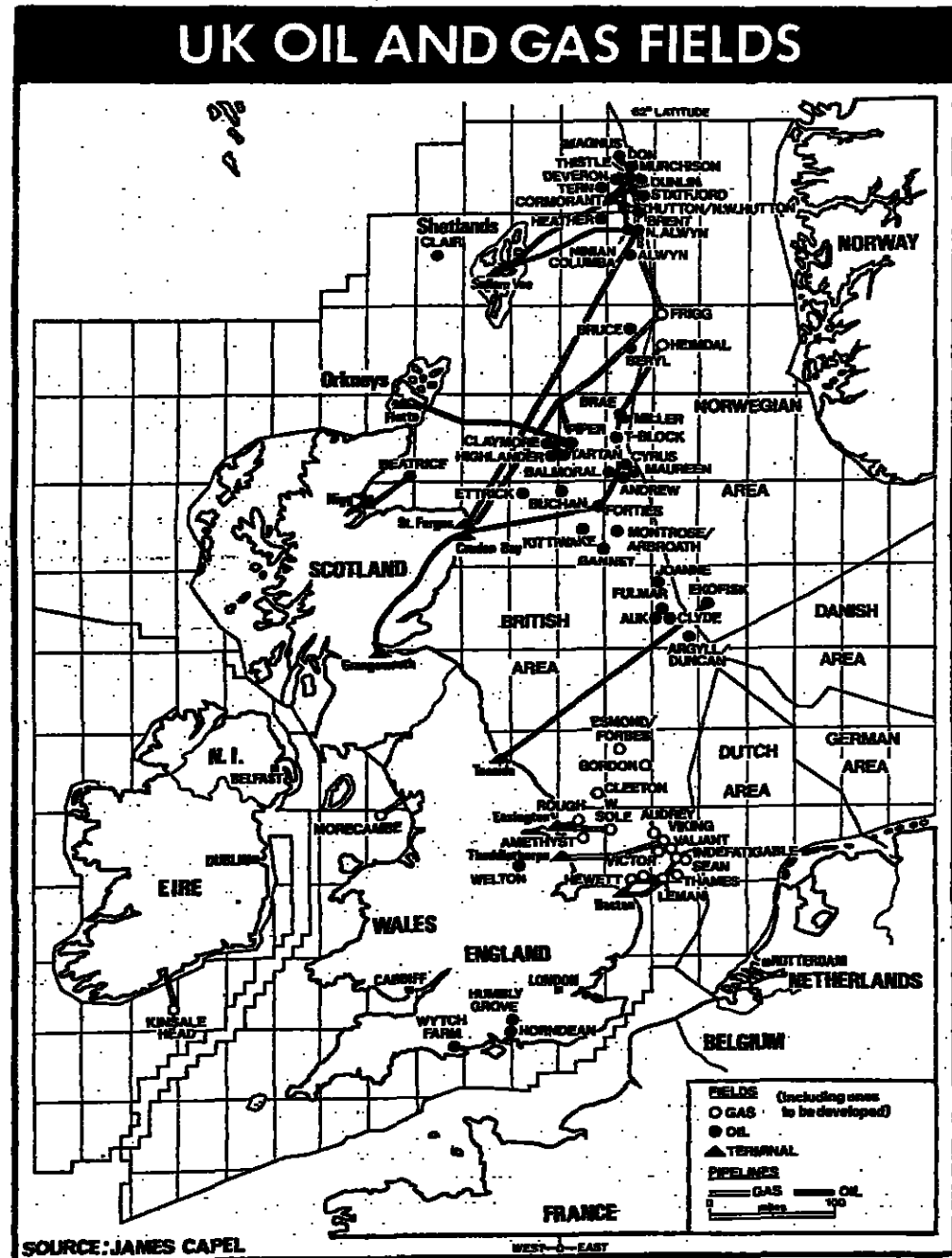
Gas discovery

Although the oil industry would have rather seen an oil discovery, the proof that the area can generate handsome flows of any hydrocarbon undoubtedly increased the industry's interest in the frontier acreage on offer in the ninth round.

British Gas in August made a gas discovery in the south of Borkum, just north of Bournemouth's main beach, in Channel block 88/11. It was the first gas discovery in the Channel, and was once again, in an area where the industry had expected to find oil, if it found anything.

Gas in its own right has been the spur to a very high proportion of the record number of wells being drilled in the North Sea. With the British Gas Corporation's offer price shooting from 2p a therm in 1976 to about 24p a therm today, gas fields have suddenly become highly profitable, with post tax real rates of return of 40 per cent quite normal.

The new wave of gas exploration has, moreover, proved remarkably successful. According to Mr Malcolm Ford, joint managing director of Britoil, the discovery rate for gas exploration wells drilled in the past five years is no less than 50 per cent.



Anxious eyes on the oil price

Financial outlook
DOMINIC LAWSON

IN OIL exploration the big fields are discovered first and as the province becomes more mature, the discoveries tend to become smaller and the developments less profitable.

That is now becoming true of the North Sea 20 years on. The fields now in production average 400m barrels of oil in size and about 90 per cent of the second generation of North Sea fields contain 100m barrels or less.

Many of these fields, dubbed "marginal" by the industry, have been known for years, but neglected while there were bigger, more profitable pools to exploit.

That fact alone will provide new problems for the institutions that are called upon to provide financial backing for the exploration and development of the North Sea.

As if that was not depressing enough for the money lenders, however, they are also confronted with the spectre of falling world oil prices, and the impact that could have on one of the world's highest cost oil provinces.

For some years banks have been lending money in the North Sea on the assumption that oil prices would be flat for about two years, and then start to rise in line with inflation. Says Mr David Anderson, senior energy advisor at Barclays Bank: "We have had to

push that increase further and further away, and the banks are now looking at flat nominal oil prices, falling in real terms."

The bankers are not panicking yet, however, because they know that, with the slump of the pound against the dollar the sterling value of North Sea production has, if anything, been rising for the past year.

This well established trend—falling dollar oil prices but stable sterling oil prices—leads some bankers to believe that more North Sea project loans will be sterling dominated rather than, as has been customary in the past, dollar dominated.

Borrowers would then begin to think of their revenues in sterling terms—because that appears to be the stable definition of their future earnings—and will as always want their liabilities in the same currency as their perceived steady flow of earnings.

While sterling loans have always been a feature of gas field developments, because the price paid by British Gas has been tied to sterling indicators, Mr Anthony Fawcett, assistant director of Barclays Energy Department believes that sterling may be used to a greater extent in future North Sea oil project loans.

However, it would be a mistake to think that the banks are in any danger of losing their shirt on previous loans, made at times of higher estimates of oil prices. Mr Chris Masters, head of National Westminster Bank's energy division points out that banks have always used

a conservatively wide spread of possible future oil prices when making North Sea loans.

"If the oil price was to drop to \$25 a barrel we would not be sweating. The problem would begin if the price fell below \$20, and even then the oil companies themselves would be the real sufferers," Mr Masters observed. The point is that the banks operate a "cover ratio" that is the relationship between the amount of the loan, and the estimated future value of the production. In the North Sea a cover ratio of 1.2:1 would be the thinnest imaginable for a bank, even for a simple southern gas basin development.

Overruns

In earlier years of North Sea lending rises in the oil price helped the banks. Many of the first fields suffered horrendous overruns, partly because of the oil companies' own inexperience in handling developments, and partly because of high levels of inflation that gripped the UK in the mid 1970s.

With the marginal fields, there will be little room for cost overruns, and no rising oil price to come to the rescue. There are other more technical problems for the banker, too.

The "tail" in the field—the expected production which comes after the period in which the loan should be repaid—may be very short indeed. The lengthy depletion period of the earlier fields meant that there was plenty of extra oil in the kitty in case things went wrong, but with a five year production

period likely in some future marginal fields, the bankers will have no such cushion.

As more and more banks have come into the market, competition to lend to the oil companies has become fiercer. Gone are the days of 2 per cent over LIBOR margins, or a fixed royalty of production. Instead, these are the days of pre-completion risk.

In this way the banks will lend during the construction phase. Security will simply be the belief that the field will come on stream and produce as planned.

Previously, the loan would go non-recourse only after the field had started production and the reservoir performance had been shown to be in line with predictions.

This pre-completion risk has become more widespread in part because the North Sea has become better understood by banks and oil companies, and the technology has become familiar to both. What will happen in the future, if fields are developed in ways much deeper than experienced to date, and demanding a whole new technology is unclear.

Will banks, anxious to win business, still take pre-completion risks? David Anderson, for one, hopes not.

"What will kill this business is when someone pushes that boat out too far, and the completion risk actually materialises. As far as the banks are concerned, that would be the first major North Sea project disaster."

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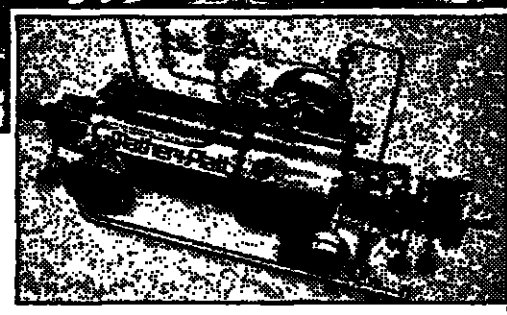
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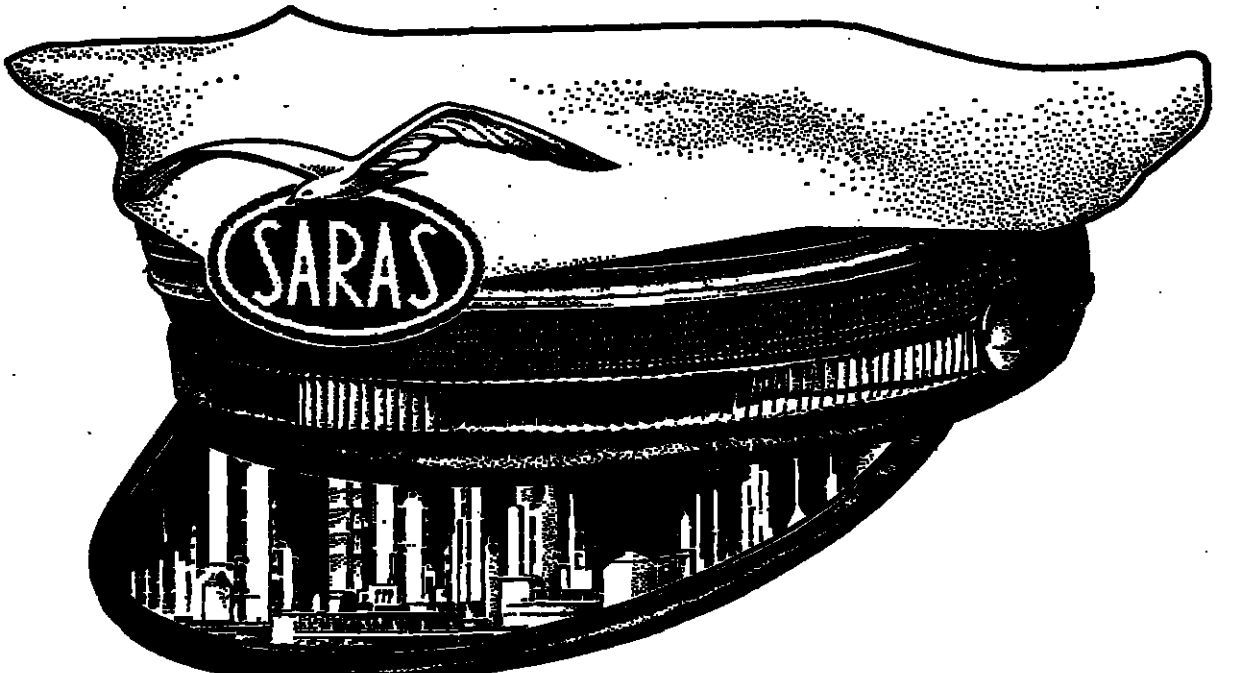
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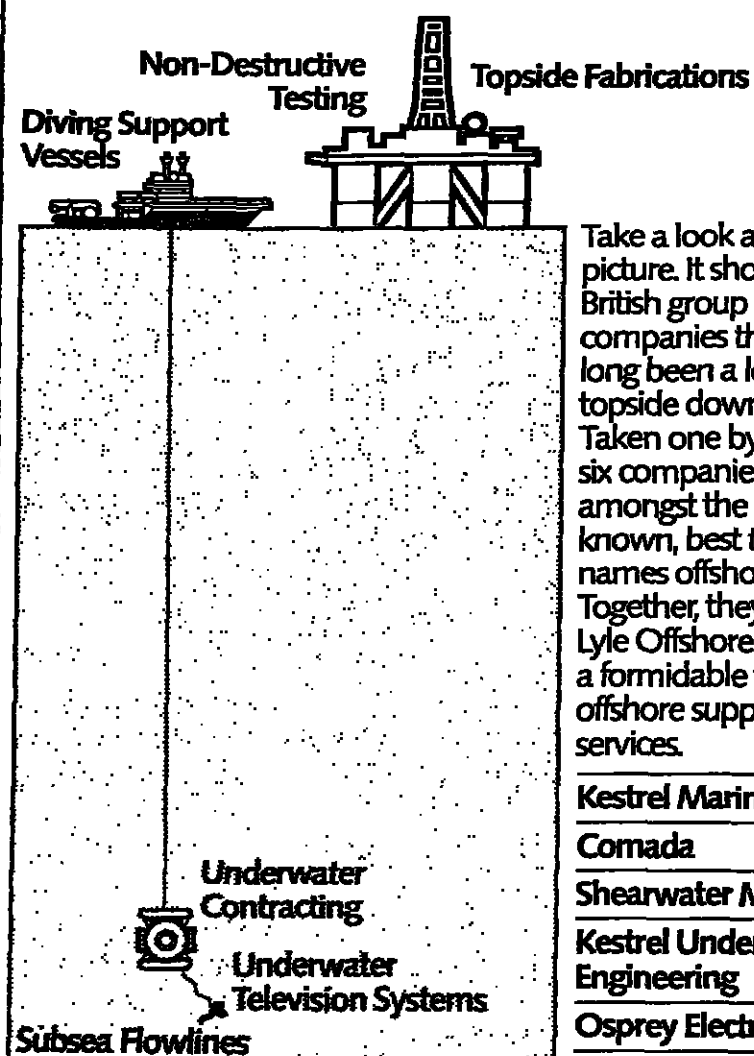
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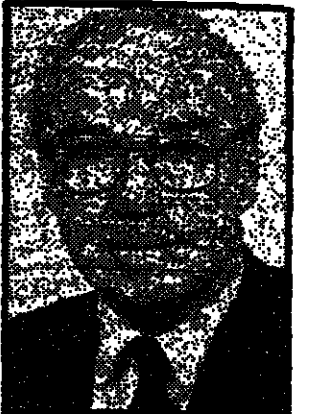
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THE NORTH SEA: the second phase

Spotlight on management ability

PROFILE:
PETER EVERETT



Peter Everett, managing director of Shell UK Exploration and Production.

Taking outside line to the top

WHEN THE job of running Shell UK's exploration and production interests fell vacant at the end of last year, Peter Everett's name was not on most men's sheets.

It was assumed that from the large bank of highly qualified people already occupying either Shell-Mex House (Shell UK's headquarters) in London's Strand or the international offices of Shell Centre across the river, a successful candidate would be found.

Instead, Shell decided to give the managing director's post which looks after the marine part of a \$600 a year business, and it is perhaps the most prestigious job in the North Sea—to a man who has never worked in the UK, except for a brief period as a student coal mining engineer before he joined Shell.

Based in London but based largely in Scotland, the son of a civil servant, he qualified as a mining engineer at Edinburgh University before moving during six months of co-mining in Scotland and co-operating in Rhodesia that he did not like life underground.

"What can a mining engineer do if he doesn't want to be underground? — Oil," Shell arrived for the university millennium and he was on board.

Setting out
Like many Shell men he began in Holland, before setting out for Indonesia and the first of a string of postings as what the industry was known as an "exploration engineer." After the wind of change, the job description has been altered to "petroleum engineer."

He was in Nigeria during the first oil shock. "We wondered two things. Whether there would be any more E and P (exploration and production) for us to do and we said 'There's no way Nigeria can spend four times the amount of money we're already getting'." Even Shell managers get things wrong.

There were two spells in Nigeria, one in Trinidad and three in Brunei, where eventually Mr Everett became managing director of Shell Brunei, which accounts for 95 per cent of the country's economy. "I could walk into the Prime Minister's office at any time," he says. The Sultan of Brunei has just bought the Dorchester Hotel in London.

The life of an itinerant engineer and manager has, he says, been an enjoyable one. He was only once disappointed to look for work in the UK when he first faced the choice of sending his four children to boarding school.

Once that wrench was made, he was happy to think of ending his career somewhere remote and hot before retiring to Edinburgh and renewing regular contact with his old rugby club, the Watsonians.

His daughter now lives in Kenya, his son is a mining engineer with De Beers in South Africa and he has two sons still being educated in Britain.

But what he now calls "the Shell cocoon" was not to last. The world of income tax, commuting from Wimbledon and lack of exercise — he is a golfer — have him in their grip.

Why does he think he was picked for the job? "This is a very big operating company and I suppose you need somebody who already had experience of running a big operating company. My experience does not happen to have been in the UK, but that is somewhat irrelevant."

Perhaps he is right that Britain and Brunei are not all that different. The other day, addressing fellow executives on the importance of buying British equipment, he proclaimed: "Shell UK will be a good citizen of Brunei."

D.L.
Ian Hargreaves

Opportunities for suppliers

FEW BRIDES can have been wooed more assiduously than the suppliers of offshore equipment over the past year. Shell and Esso, in particular, have each issued major documents which attempt to explain what they want from suppliers and what heavy volumes of business are available to those suppliers that take the advice offered.

Shell and Esso both argue that between now and the end of the century about 90 new oil and gas fields could well be developed at a cost of some \$80bn, almost twice the sum spent so far on North Sea developments.

Aside from the dictates of geological probability, the assumption is based on the reasonable belief that the Government will want to maintain UK oil production at the level of self-sufficiency for as long as possible.

Shell and Esso are directing their message at UK industry, thereby going to the heart of the most controversial North Sea issue of the moment — the performance of British companies in the offshore supply business.

Two developments in particular have served to bring the issue to the centre of the stage. First, a new pressure group, British Indigenous Technology (BRIT) was formed last year, in order to press the claims of UK businesses to a greater share in future North Sea orders.

Second, and much more important, there has been a consuming interest in the matter from the government department responsible for the North Sea. The Energy Minister since the General Election in 1983 — Mr Alec Buchanan-Smith — represents a constituency which borders Aberdeen, the heart of the UK oil industry and he sees the success of UK companies in the offshore oil game as his top policy objective.

Adding to the pressures on the major oil companies, and the UK Offshore Operators Association, Mr Buchanan-Smith is currently deciding which companies should be awarded ninth round North Sea licences. The campaigns from BRIT and from the Energy Department at Millbank, however, have quite different emphases. The offshore suppliers' ginger group adopts the blunt approach,

arguing that, simply, they are not getting a big enough share. Their complaint is that the official figures which suggest that about 70 per cent of the value of offshore orders are placed in the UK are misleading.

About half of these orders go to the UK-based subsidiaries of foreign, mostly U.S. companies, and only about a third of the total North Sea order goes to UK-owned companies.

The Energy Department's point is that UK industry, while competent in the low technology basic industrial processes required in the North Sea, is inadequately represented in the

key operation. Thus, vertical integration, such as Trafalgar House has been pursuing, is seen by the Government as a trend to be encouraged.

Having reached agreements with the Government to buy both BGC Offshore from British Steel, and the Scott Lithgow yard from British Shipbuilders, Trafalgar House was given strong backing by the Offshore Supplies Office in its formation of Trafalgar Devy Offshore, a joint venture with Devy Corporation, the big UK engineering group, late last year.

Hitherto only companies with a large degree of U.S. control,

Probable Future Developments

Field	Reserves	Operator	Estimated start-up	*Capital costs (\$m)
Andrew	70-90 m.bbls oil 180 BCF gas	BP	1989	900
Don	90-110 m.bbls oil 40 BCF gas	Britoil	1990	1,000
Elder	75 m.bbls oil 30 BCF gas	Shell	1989	1,250
Ettirick	50-70 m.bbls oil 500 BCF gas	Britoil	1989	650
Gannet	150 m.bbls oil 500 BCF gas	Shell	1991	1,300
Innes	6 m.bbls oil	Hamilton	1985	40
Kittiwake	56 m.bbls oil	Shell	1991	700
Miller	225 m.bbls oil 300 BCF gas	Conoco	1989	1,500
Tern	165 m.bbls oil 40 BCF gas	Shell	1989	1,550
Tiffany	80-100 m.bbls oil	Phillips	1990	1,300

*Source: Wood Mackenzie

high technology exportable products which are specific to the oil exploration and production business.

The most publicised attempt by the Government to win UK companies a bigger stake at the sharp end of North Sea technology, is the stipulation that contribution to UK-owned offshore R and D will be a key factor in the acceptability of bids for acreage in the 9th round of offshore oil licences.

Behind the scenes the Department of Energy, through its watchdog, the Offshore Supplies Office has been engaged in most substantial manoeuvres to strengthen the UK offshore industry.

The OSO has been instrumental in attempts both to rationalise the offshore sector, and to encourage well-managed industrial groups, such as GEC and BTR into the sector. This drive appears partly based on the belief that the oil industry is increasingly looking for companies that can provide a turn-

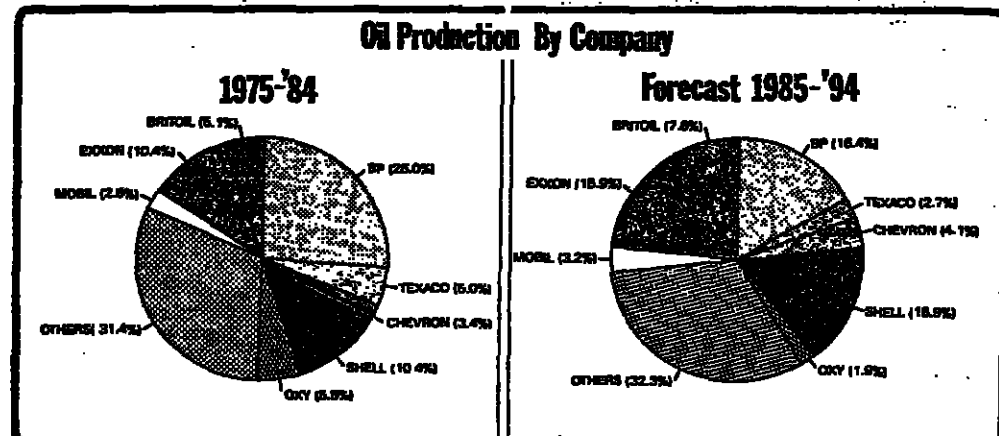
such as McDermotts or Bechtel, have offered the kind of integrated engineering and construction package that TDO will now attempt to sell.

However, one key element in a turnkey North Sea package is the capacity to carry out heavy lifts, an essential part of the installation of a North Sea platform.

This absence is one of the sore points with the OSO which has spent much time trying to encourage Brown and Root to commission the building of a vessel with a capacity to lift up to 9,000 tons.

But the plan did not work, partly because UK companies could not be found prepared to work to the price that Brown and Root felt would make the venture feasible, and partly because it appeared that UK companies were not prepared to risk large amounts of capital for a vessel which would not be guaranteed work.

By contrast, suppliers from other countries such as Heere-



Call for rationalisation

ONE of the most striking manifestations of corporate changes wrought by 20 years of North Sea oil and gas exploration can be seen inside the back page of the Financial Times.

In 1964 the number of quoted oil companies listed there barely reached double figures. The number now is well into three figures, with the overwhelming majority of new entrants appearing in the past 10 years after North Sea oil production arrived.

A closer look reveals an extraordinary number of gaps where dividends and earnings ratios would usually appear, however.

This illustrates a truth which early North Sea investors often refused to realise: that oil exploration is a risky business, especially for the small and under-capitalised.

But the list understates the problem. Hidden from scrutiny are the established companies in everything from food to electronics which invested profits in often-barricade searches for North Sea oil.

A series of industrial companies have left the scene in the last year or two, such as British Electric Traction, Fluor and Unigate. It is likely that as the prospects of major finds become increasingly remote many more "non oil" explorers will sell their North Sea acreage—probably for little more than the nominal costs of earlier exploration.

Many leaders of the successful first-generation exploration companies such as Mr Colin Phillips of Clyde Petroleum, or Mr Tony Craven Walker of Charterhouse Petroleum, have been advocating a shake-out and consolidation of small "pure" oil exploration and production companies.

In spite of their numbers, the small UK oil companies own only about 7 per cent of North Sea oil reserves and 4 per cent of its gas reserves.

Mr Tony Craven Walker says:

"The smaller companies will be taking greater drilling risks because of the move into deeper and more hostile waters and the investigation of riskier prospects. These pressures will encourage rationalisation and the emergence of substantially larger and better diversified British companies."

The Government has made a strong contribution to this trend last year when it created Enterprise Oil out of the North Sea assets of the British Gas Corporation. In order not to avoid becoming a self-liquidating asset, Enterprise will need to take over the best parts of the exploration portfolios among some North Sea minnows.

But the carnivorous trend predicted by Messrs Phillips and Craven Walker has yet to develop into much of a feast.

Corporate scene

When Carless Capel and Leonard used similar arguments in a £100m attempt to take over FT All-Share Oil companies last year, it was roundly rejected by Premier's shareholders, although the offer was not ungenerous.

One of the catch phrases of North Sea corporate life is "tax efficiency." This stems from the 1983 Budget, which gave the oil companies the tax break of their dreams. Companies could offset tax on their oil production against North Sea exploration costs.

The "tax efficient" company could explore at a cost of 12p in the pound, with the Government paying the difference. The aim was to encourage exploration, which had been discouraged by harsh tax regimes.

A loophole was quickly spotted by British Petroleum. By selling highly taxed oil production areas in tiny slices to small explorers without full tax relief, both parties could do

well at the Government's expense. BP auctioned 12.5 per cent of its Forties field in 0.25 per cent sections.

Last year Occidental, the U.S. oil company, auctioned small bundles in its Claymore field to 12 companies.

The department of Energy did not disguise its distaste for these deals, which it believed did not encourage exploration, but merely enabled non-operators to get Government finance for a few wells which would probably have been drilled anyway.

The final straw came when companies asked to sell parts of their newly-acquired Forties production in even smaller slices to even smaller companies. To avoid the creation of a secondary market in North Sea production, the Government introduced a rule, limiting the number of partners in any North Sea licence to not more than 10.

But Mr Michael Unsworth, oil analyst at stockbrokers Scott Giff Lyon, insists that the City still has plenty of time for North Sea oil companies. He says the investment public have not forgotten successes such as LASMO or Saxon Oil, where a small company had grown because it was highly geared to one successful exploration well.

In recent months exploration stocks have underperformed the FT All-Share index by up to 30 per cent. But Mr Unsworth says that represents a good performance against a weak oil price and a bull market in other industrial shares.

The fall in the pound against the dollar (in which oil is priced) has meant that the North Sea independents have been sheltered against the worst effects of Opec's policies. Mr Craven Walker says: "Because of the weak pound we are making far more money than we had budgeted for, and we can't find enough wells to drill. But that's not a terrible problem to have."

D.L.

Setting out

Like many Shell men he began in Holland, before setting out for Indonesia and the first of a string of postings as what the industry was known as an "exploration engineer." After the wind of change, the job description has been altered to "petroleum engineer."

He was in Nigeria during the first oil shock. "We wondered two things. Whether there would be any more E and P (exploration and production) for us to do and we said 'There's no way Nigeria can spend four times the amount of money we're already getting'." Even Shell managers get things wrong.

There were two spells in Nigeria, one in Trinidad and three in Brunei, where eventually Mr Everett became managing director of Shell Brunei, which accounts for 95 per cent of the country's economy. "I could walk into the Prime Minister's office at any time," he says. The Sultan of Brunei has just bought the Dorchester Hotel in London.

The life of an itinerant engineer and manager has, he says, been an enjoyable one. He was only once disappointed to look for work in the UK when he first faced the choice of sending his four children to boarding school.

Once that wrench was made, he was happy to think of ending his career somewhere remote and hot before retiring to Edinburgh and renewing regular contact with his old rugby club, the Watsonians.

His daughter now lives in Kenya, his son is a mining engineer with De Beers in South Africa and he has two sons still being educated in Britain.

But what he now calls "the Shell cocoon" was not to last. The world of income tax, commuting from Wimbledon and lack of exercise — he is a golfer — have him in their grip.

Why does he think he was picked for the job? "This is a very big operating company and I suppose you need somebody who already had experience of running a big operating company. My experience does not happen to have been in the UK, but that is somewhat irrelevant."

Perhaps he is right that Britain and Brunei are not all that different. The other day, addressing fellow executives on the importance of buying British equipment, he proclaimed: "Shell UK will be a good citizen of Brunei."

D.L.
Ian Hargreaves

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world's largest water-injection system; 1978, development of complete, integrated machinery monitoring and protection systems; 1980, first U.K. manufacture of hydraulic drilling jar, now market leader in North Sea; 1981, contract to design and supply Nigeria's largest offshore water-injection system; 1981, first successful hydraulic-turbine-driven high-pressure downhole pump for deep wells; 1982, first reliable screw-type motor for hydraulically-driven offshore fire pump; 1984, world's largest sea-water Reverse Osmosis desalination plant contract.

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WEIR

Higher prices lift rate of drilling

Gas

DOMINIC LAWSON

GAS IS NOT so appealing as oil. "Striking oil" is a phrase which fails to conjure up the same images.

The reasons for this are hard to analyse, but in the heyday of the Organisation of Petroleum Exporting Countries, oil suddenly became a symbol of great chauvinistic potency. The general public has yet to appreciate that the Soviet Union holds the position of world gas supplier of last resort, a political fact intrinsically more controversial than the similar role of Saudi Arabia in the pattern of oil supply.

Over the past year gas in the UK has been a much more interesting and important story than North Sea oil. Up to 1979 the British Gas Corporation (BGC) had to work hard finding markets for the first generation of Southern Basin North Sea gas fields and saw no need to offer suppliers the attractive prices that would encourage more gas exploration and discoveries.

The inevitable then happened. Gas drilling in the North Sea dwindled almost to nothing, leading to the shortfall in UK gas supplies which the BGC insists will have to be filled by additional gas imports from Norway in the mid-1990s.

However, the very attractive prices that British Gas has been offering North Sea gas suppliers since 1979, in an effort to encourage UK suppliers, have, if anything, been too successful for the Corporation's own comfort, at least in its other role as an advocate of imports.

The rate of drilling has soared, and more importantly, the success ratio has been unexpectedly high. In a lecture last year marking the 20th anniversary of the first North Sea licence Mr Malcolm Ford, the joint managing director of Bristoll, pointed out that one in two of the gas wells of the past

few years had found gas. He went on to cast doubt on the estimate of UK gas reserves in the then freshly published 1984 Department of Energy Brown Book estimates, arguing that they were too low.

Mr Ford has been swiftly vindicated, since it now appears that the Energy Department will soon announce that it has, indeed, upgraded its estimates of UK gas reserves by about 20 per cent. The Brown Book had calculated proven and probable gas reserves of 40.6 trillion cubic feet, equivalent to over 25 years of UK demand for gas.

The rapid discovery rate has been a key factor behind Government's antagonism to British Gas's attempt to import 820bn cu ft of gas from Norway's Sleipner gas field to supply the UK in the mid-1990s. The rapid depreciation of the pound against the dollar, in which the Sleipner contract is denominated, is a second factor, although this is a point which is probably of more concern to the Treasury than the Department of Energy.

Marked gap

However, it is one thing to have the reserves, but quite another to exploit them. The UK Offshore Operators Association (UKOOA), which has publicly opposed the Sleipner deal, has produced an exhaustive study of gas discovery and development prospects in the North Sea to the year 2000, which postulates a marked gap between UK gas supplies and increasing demand in the late 1990s.

The UKOOA's assessment is

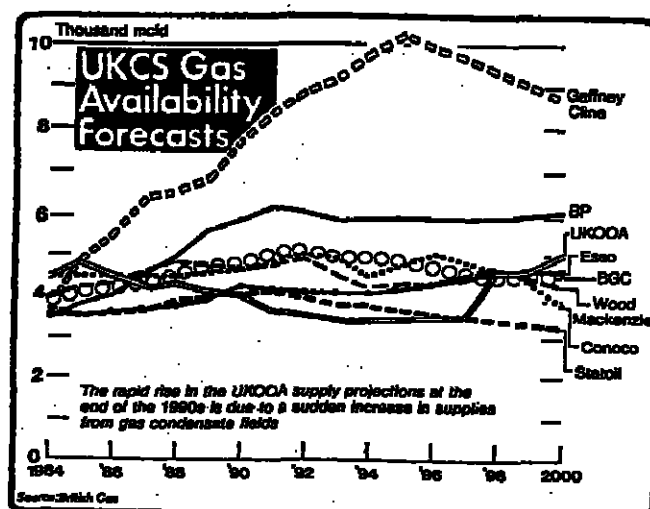
grounded in its sober realisation of the limits of UK industrial capability. Taking as a starting point the Government's policy objective of seeking to maintain production at the level of UK oil self-sufficiency for as long as possible, UKOOA predicts the construction of eight North Sea platforms a year, four oil, three gas and one gas/condensate.

This is itself a greater rate of development than has hitherto been seen in the North Sea and the gist of UKOOA's assessment appears to be that on a realistic analysis of industrial capability, the UK may not be able to achieve self-sufficiency in both oil and gas for the rest of the century.

The Department of Energy believes that maximum recovery of hydrocarbons must be the basis of any field development plan.

The future of North Sea gas production will also involve the development of ever smaller gas fields, and here the most optimistic assessment is held by British Gas itself. While the UKOOA analysis quotes a minimum size of 175 billion cubic feet for any gas field to be developed this century, British Gas believes that anything above 35bcf is economic, at least in the southern North Sea.

Mr Harold Hughes, director and general manager of the British Gas Exploration Companies, speaking last year, envisaged the development of such tiny fields, based on a belief that the accepted process of discovery exploration,



appraisal and development could be telescoped, with just one or two wells filling all these roles in turn.

Mr Hughes also envisaged the construction of a SWOPS type system, as developed by BP for oil development, but adapted for use on small gas fields. This would be a vessel which moves between several hydrocarbon accumulations, drawing in the hydrocarbons from each in a rota system, and returning to each when the natural pressure in the reservoir has been restored.

Mr Hughes noted that the Corporation has invited many contractors to talk about such a project but that "nobody has available a fully engineered and proven set of equipment which might be the gas version of the BP SWOPS oil production system."

Mr Hughes, however, questions the hope that the new smaller fields would be rapidly tied into the jointly owned pipelines.

With all the arguments about gas supplies, the demand pic-

ture is itself not an unalterable tableau. Recent forecasts made by the Department of Energy and the BGC show that the UK industrial demand for gas at the end of the century are much lower than those of the Corporation. It is difficult to avoid the impression that behind the British Gas advocacy of imports is a determination to maintain its hold on the industrial energy user. The Government has other ideas, not least the political incentive of being able to declare coal mines "economic."

A further clash between the Corporation and the Government may yet come over the question of exports. If the Government truly believes its own free market convictions it could move to link the UK with the continental gas grid, and thus enable gas prices in the UK to reflect real market forces, rather than be, as at present, a game of poker between an effective, if not actual, monopoly buyer, and a handful of major oil companies.

PROFILE: GEORGE BAND, DIRECTOR-GENERAL OF THE UKOOA

New heights to scale

MANY OILMEN talk fondly of being in at the start of the North Sea oil and gas story. Few can claim it with as much validity as Mr George Band, the director general of the UK Offshore Operators' Association.

In August 1959, Mr Band's first job with Shell was on the first exploration drilling at Scheldt, on the north coast of Holland. This was the well which uncovered the Groningen gas field. It did not take long for geologists to recognise that the deposits continued out to sea and the development of the North Sea began.

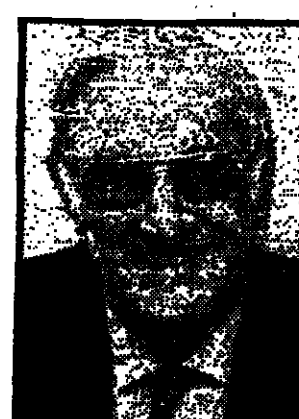
Mr Band is not an explorer but a petroleum engineer, who throughout his 26 years with Shell has been concerned with getting the most out of mature oil regions such as the U.S., Malaysia and Venezuela. So he considers himself an appropriate choice as the second UKOOA director general, as the North Sea takes on the status of a mature region.

Regrets

The association was coming out of its shell now that the UK industry itself had come of age. It has produced surveys on the prospects for North Sea development to the end of the century, and on the scope for recovery from existing fields.

In a further bid for public exposure Mr Band says he has taken up "modest winning and dining of MPs."

His best efforts must be to



George Band, petroleum engineer with a hankering for mountaineering in the Himalayas

persuade ministers and civil servants of the reasonableness of oil industry requests.

Before he joined the association at the beginning of last year, Mr Band had been Shell's government and public affairs director, so he is used to dealing with government.

The Band method is to identify areas where the interests of government and the oil companies coincide, and push that. Hence his emphasis on the campaign for tax reliefs for incremental oil recovery. "We and the Government are committed to maximum hydrocarbon recovery."

Mr Band is committing himself to only a three-year

term at this stage. He has had a lot of offers from independent oil companies wishing to beef up their boardrooms, but Mr Band has ambitions that lie far from the comfort of the City of London.

"I would like to walk the length of the Himalayas," Mr Band says. The modest Mr Band, it turns out, was a member of the expedition which conquered Everest in 1953, and for four years after leaving university described himself as an "explorer and writer."

Some of his experiences are described in his book *The Road to Kailashpeshi*. Mr Band says he has some regrets that he did not stay a professional mountaineer, but he decided that "it did not provide for old age."

Now that he has taken care of that problem, it would not be surprising if he returned to the heights of his first profession.

Hydrocarbons and George Band will not stay apart for long, as the dramatic start to his career with Shell indicated.

In 1975 he set up home in Hampshire: two years later the Hamble Grove oil field was discovered a few miles from his front door.

"I've got a paddock of one acre and if they want that as a drill site I'm agreeable," he says.

Frustrated mountaineer he may be but Mr Band is also an incorrigible oil developer.

Dominic Lawson

Central estimates of UK gas demand

	1985	1990	1995	2000
British Gas	5,100	5,600	5,600	5,600
Wood Mackenzie	4,900	5,500	5,500	6,200
BP	4,850	5,500	5,550	5,450
Esso	5,050	5,450	5,700	5,750
Conoco	5,400	5,800	5,700	5,700
Statell	5,000	5,200	5,400	5,600
Gaffney Cline	5,300	5,800	5,900	6,100

Source: British Gas

Welcome for new wave of exploration

Scotland

MARK MEREDITH

OFFSHORE OIL and gas development is big business for Scotland. Oil has helped fill the void left by Scotland's declining traditional heavy engineering sector and has joined electronics as a new "sunrise" industry in the Scottish economy.

Above all, it is a big employer. About 66,000 of the total 100,000 jobs in the UK directly or indirectly involved in oil are north of the border. About 40,000 of these jobs are in the Aberdeen area and they have helped to transform the local economy.

The new wave of offshore exploration and development now underway is particularly crucial for Scotland. Yet whatever the prosperity brought by the offshore industry, there is a feeling among planners that Scotland's industry must do better: it must improve its penetration of the high technological side of the industry to make a lasting impact and best employ its resources.

UK industry, in general, is trying to get a better grip on North Sea oil industries. The official figure published by the Department of Energy is more than 70 per cent, but this includes the contribution of the UK subsidiaries of foreign largely American companies.

When Britain started to develop its offshore oil and gas reserves in the early '70s, importing American oil support industries along with American expertise was part of the price paid for the rush towards self-sufficiency.

Claw back

Since then, the Department of Energy has been trying to claw back the British participation through insisting that oil companies bidding for offshore licences show "full and fair" opportunities for British contractors.

The oil companies would argue that they are doing their bit, especially when it comes to creating jobs. The big steel fabrication yards in Scotland — some employing 2,000 men — now make virtually all of the large offshore platforms for the North Sea. An increasing amount of the equipment helping to extract and process the oil and gas has a "made in Britain" tag on it.

What worries the increasingly vocal lobby for greater British penetration of this market is the need for much more extensive participation in areas of high technology. They are looking towards the end of the century when offshore oil supplies are in decline and new offshore

fields in other countries are in development.

Whether Britain will have an exportable oil technology by then is often the question. It is unlikely that offshore oil developments in the South China Sea, for example, will mean contracts in the relatively unsophisticated area of steel fabrication for Scotland. There are highly competitive yards in South Korea and Japan closer at hand, and Chinese yards will be anxious to handle as much of the work as possible.

British oil industry companies find getting into the high technology business a bit like entering the acting profession, where you cannot get on the stage unless you carry an Equity card and you cannot get an Equity card without some stage experience.

Conservative

The oil companies are run by conservative people, fearful of the vast expense involved in downtime to make repairs, and are loth therefore to use untested and untried equipment. Winning their confidence has been the big problem.

Scottish industry is so close to developments taking place in the UK that many would expect proximity itself would be sufficient incentive for a broad assault on the market.

But like other industrial sectors in Scotland, the participation of Scottish companies has often needed some hefty pushing by officialdom to get it going.

One push comes through the Department of Energy's licensing system. For the ninth round offshore the department has notified oil companies that it will pay special attention to their plans to use British research and development facilities in making its decision to award licences.

The Scottish Development Agency, the main industrial promotion body for Scotland, has recently become the second significant factor in pushing the Scots companies forward.

A consultant's report commissioned by the agency identified a number of areas where Scottish companies could make some headway. These included downhole products, enhanced oil recovery techniques and sub-sea systems, such as unmanned remote controlled vehicles for inspection and maintenance.

Another area is both the most obvious and at times the most confounding: electronics. Scotland has a big electronics industry with over 40,000 jobs. It houses Europe's largest concentration of integrated circuit manufacturing and personal computer assembly.

By encouraging foreign electronics companies to set up in Scotland, the SDA wants to encourage Scottish companies to set up and service them. Fur-

thermore, it wants the Scottish managers hired by the multinationals eventually to break away and set up their own companies producing new products and services.

The job of applying the electronic resources to industry has not been easy but the opportunities are there. The previous generation of offshore platforms pre-date the most recent successful development of computerised control or instrumentation systems. The modern generation of platforms now being commissioned and those on the way will rely increasingly on electronics.

The SDA hopes the same approach it has used for electronics, might work in offshore industries. By bringing in foreign companies, Scots working for these companies may, after gaining experience, try to go it alone.

The market is promising. The government expects about 850bn in fabrication orders for offshore oil and gas development in the coming year. Twenty development plans offshore are likely to get the go-ahead from the Department of Energy.

Oil exploration is also moving around to the west of Scotland from the northern North Sea. The technological challenge will be to produce equipment to operate in waters much more unfriendly than the North Sea.

The west coast of Scotland is also desperately hoping for the benefits which such oil discoveries could bring to the western Highlands, Argyll and Ayrshire in terms of new support bases.

Successes

Three of Scotland's four fabrication yards in fact now have work after a year of some uncertainty. Highland Fabricators and Modernotta, both near Inverness, have a part of the £2.314m in fabrication orders for Marathon's Brae "B" project. The RGC yard at Methil in Fife is working on Total's Alwyn field.

The technological successes are there. The planners say Scotland needs more of them. Companies already demonstrating their ability include the Glasgow-based Wair group with a downhole pump that has already won export orders from Libya, Algeria and the U.S.

Osprey Electronics in Aberdeen have developed an underwater television camera which has sold well to industry. UDI, a subsidiary of John Brown Engineering, have made seabed vehicles to lay pipes and carry out inspection at great depths. Small companies like Elmar have taken on international giants like Schlumberger in logging equipment. Seaford Maritime and the John Wood Group have branched out into the wide area of offshore supplies.

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Suppliers rise to the challenge

Production systems
MAURICE SAMUELSON

WHEN THE North Sea oil rush reached its peak in the 1970s, the engineers who built the drilling and production platforms were deeply influenced by experience in older offshore oil fields, particularly in the Americas.

This was reflected in the vogue for steel structures, built at enormous expense and justifiable only by the size of the oil reservoirs lying beneath them.

Since then, the industry has matured in two ways: most of the large fields have now been developed but the experience along the way means that local expertise can take the lead in tackling the next stage in offshore production.

Summarising the challenge to UK suppliers of platforms and equipment the latest NEDO report on the offshore industry says: "They will have to demonstrate a capability to innovate and to remain competitive if they are to maintain their high share of the UK offshore market."

Here the challenges will be characterised by smaller fields, deeper water and more complex geology. They will require new methods for removing the oil and gas, using floating, semi-submersible platforms or remote-controlled well-heads completed on the sea-bed.

In the case of the floating or semi-submersible platforms, the main difficulties are how to keep them stable in some of the stormiest seas in the world as well as the methods of conveying the oil and gas to the refinery or other storage point.

There are already many innovations in the North Sea which will be adapted in future, as well as many new systems on the drawing board ready to be tried out in the next few years.

Although UK oilfields already have a few floating production vessels (FPVs) nearly all of them are converted drilling rigs or tankers rather than purpose built structures.

For example, oil on the Duncan and Argyll fields was initially produced from the converted drilling rig Transworld 58, which has been replaced by Deepsea Pioneer, another modified vessel.

The first major departure from a production platform built on the sea-bed is the 410-ton tension leg platform on Conoco's Hutton field, 90 miles north east of Shetland.

The cables tethering it to the seabed in 485 feet of water are kept taut by the buoyancy of the platform, which rides on them like a balloon filled with hydrogen. It draws nearly 100 feet of water and is designed to withstand the once in a 100-year storm which, in this part of the sea, includes a 98-foot wave.

The TLP, which was formally opened in December, had a construction began in 1981, and much remedial work had to be done to ensure that it could withstand severe conditions.

Nevertheless, within months of the first oil flowing from Hutton, Conoco was so satisfied it laid plans for a second TLP, in the Gulf of Mexico, for depths of more than 2,000 feet.

Mr Harry Sager, Conoco's UK chairman, also says the TLP's development is "particularly significant in the context of the new frontier areas to be opened up in the UK."

The ship, with powerful thrusters fore and aft, is able to locate and remain stationary over a wellhead and establish oil production by the connection of a riser to the wellhead.

Gas separated during the oil stabilisation process is used as fuel to power the vessel and its thrusters. It also stores the oil produced from the oilfield and when it is full, it disconnects from the well and transports it to port.

Steady production can be maintained by having more than one vessel shuttling between the oilfield and the discharge point. In addition, the Swoops vessel can carry out cheap extended well tests, an activity for which there is a large and growing market.

The first Swoops vessel, to be built at Harland and Wolff, Belfast, will be used on the small Cyrus field, 150 miles north east of Aberdeen. Expected to begin operating in 1987, it will initially produce 15,000 barrels a day and is expected to recover more than 10m barrels.

An engineer at Bechtel, which has been involved in most major North Sea developments, has said that with Swoops, BP "are definitely on to a winner."

Even so, the first purpose-built floating production vessel to operate in the North Sea could well be a rival concept developed by the Norwegians.

Designed to operate in deep, harsh water environments, the still unnamed system was designed by Tectech of Oslo. The plans were acquired by Norway's Golar-Nor Production, which hopes to build and operate the vessels on contract to oil companies worldwide.

One notable feature is a turret mooring system allowing the vessel to swivel like a weather-vane, so reducing roll motions and mooring loads. It is intended for water depths of 300 ft to 1,200 ft and could, with modifications, operate in 4,000 ft Golar-Nor claims.

Among British designers of cheap floating production systems are Worley Engineering, Foster Wheeler and a newly formed consortium of Brown Root-Wayne Highgate Fabricators and Mitsui Engineering and Shipbuilding.

Worley has come up with the Floating Oilpatch, recommended for marginal fields in the Central North Sea and water depths of about 450 feet. The above the water section looks like a ship however, it has a second, underwater hull and, like the Tectech design, incorporates a turret mooring system.

It is connected to specially designed subsea components. The latest contender is the semi-submersible production vessel offered by Highlanders Fabricators and Mitsui. Called Highlander 6000 it is specifically designed for marginal fields in the central North Sea in the 300 feet to 600 feet water depth range.

The deck would be built by Hi-Fab at Nigg Bay and the hull by Mitsui. Both main components would then be "wet mated" at sea. If ordered for the North Sea this would be carried out in Cromarty Firth. However, with an eye on export markets, Hi-Fab stresses that this can be done anywhere in the world.

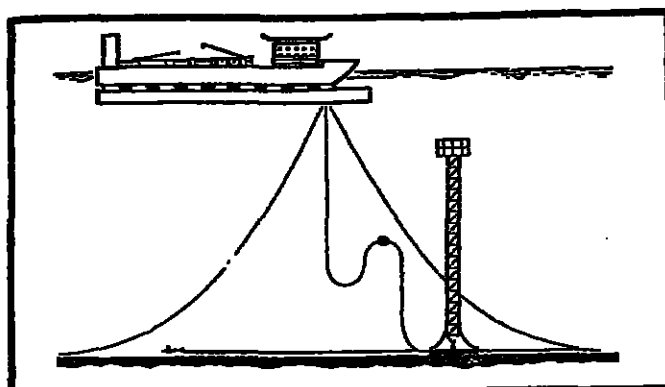
Steel frame
Unlike Swoops or the Norwegian floater, the Highlander resembles a square drilling rig rather than a ship. Its hull is a rectangular steel frame surmounted by eight cylinders which support the deck.

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One of Worley Engineering's concepts for a field in the Central North Sea

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PROFILE: ALICK BUCHANAN-SMITH, ENERGY MINISTER

In the thick of it

BRITAIN'S Energy Minister, Mr Alick Buchanan-Smith is, unlike his boss Mr Peter Walker, popular in the oil industry.

Mr Walker, pre-occupied with the coal strike and, it is said, suspicious of oil companies since his ministerial dealings with them in the 1973 oil crisis has given little of his personal time to either the industry's ceremonial or administrative demands.

That has left a large gap which Mr Buchanan-Smith, 52, an Aberdeen MP from the oil industry's heartland has been delighted to fill. But as it has turned out, Mr Buchanan-Smith has had almost as turbulent a time of late with the oil business as Mr Walker has had with the miners.

At his most fluent and expansive when leading an export drive or proclaiming the excellence of British goods, Mr Buchanan-Smith is inclined to play the straight bat to political geologists like: is BNOG good for Britain?

Perhaps his finest hour, or hour and a half, came in December when, grilled by Commons Energy Committee about his handling of oil prices, he managed, without breach of courtesy or trace of humor, to say absolutely nothing at all.

The rumour had begun with the minister's decision, last July, to write to the oil companies asking them to help prop up the price of crude. Although British ministers have for years been pursuing the same ends by more subtle and deceptive means, it was characteristic of Mr Buchanan-Smith to take the bull by the horns and then argue to a critical committee



Alick Buchanan-Smith: popular in the oil industry

that he was doing it for Britain.

He says he went into politics in the first place not out of some strong ideological conviction, but because he enjoys a public service. At Cambridge, where he read economics under the supervision of devout Keynesians, he preferred rugby to politics and debating.

He left Cambridge expecting to run the family farm and dairy business—Cockburn Farm's milk and cream is the Buchanan-Smith family label—but found himself pressed into service to fight Willie Hamilton, the fiery Five republican, in the 1964 general election.

Five years later he was rewarded with a safe Scottish seat and by 1974 he was front-bench spokesman on Scottish Affairs. Whether it was inexperience or high principle which led two years later to a clash with Mrs

Thatcher over the party's U-turn against devolution, he chooses now not to comment. In the opinion of colleagues, Mr Buchanan-Smith's brief rebellion against the party leader has cost him dear—keeping him one large step outside the Cabinet, although he could yet make it there under the glow of the rising star of Mr Walker.

Certainly he likes being a minister; a player rather than a spectator is how he puts it. He sees himself, he says, primarily as a leader and spokesman for the industry his department sponsors rather than as a watchdog or reformer. Asked what Britain should do if the oil price falls he replies, without hesitation, "adjust the fiscal regime."

He played a similar role at the Ministry of Agriculture, where he negotiated the common fisheries agreement.

Danger of surpluses
Accused of adding to the problem of surpluses with a reckless "food for Britain" approach, he replies: "We put British agriculture in a much stronger position than it would otherwise have been to deal with reform." Surpluses, he says, were a danger to which he frequently drew attention.

Like other farmers, his own 450-strong dairy herd is now suffering the consequences of milk quotas and constrained prices—"a hard road," he says, especially in his part of Scotland.

Ian Hargreaves

Exploration and Appraisal Wells spudded 1965 to 1984

	1965	'66	'67	'68	'69	'70	'71	'72	'73	'74	'75	'76	'77	'78	'79	'80	'81	'82	'83	'84	Total
Exploration																					
Southern North Sea	10	20	35	30	34	12	7	8	7	4	2	3	5	—	—	—	1	10	10	24	222
West of England/Wales	—	—	—	—	2	—	—	—	1	4	2	4	3	—	—	—	—	4	1	1	28
Central North N. Sea	—	—	7	1	8	10	17	24	34	51	72	50	47	31	26	28	48	63	56	78	649
West of Shetlands	—	—	—	—	—	—	—	1	—	8	3	1	11	1	3	6	2	2	3	5	46
South of England	—	—	—	—	—	—	—	—	—	—	—	—	—	—	2	4	—	1	7	9	26
Sub total	10	20	42	31	44	22	24	33	42	67	79	58	67	37	33	32	52	86	79	111	969
Appraisal																					
Southern North Sea	—	8	16	7	8	2	—	4	6	2	1	1	—	—	—	—	—	6	13	29	94
West of England/Wales	—	—	—	—	—	—	—	—	—	—	1	1	3	—	—	—	—	—	—	—	9
Central North N. Sea	—	—	—	—	—	—	4	4	13	31	35	26	37	19	15	21	19	22	35	47	318
West of Shetlands	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	1	—	—	—	—	4
South of England	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	0
Sub total	—	8	16	7	8	2	4	8	19	33	37	28	38	25	15	22	19	24	41	67	425
TOTAL WELLS	10	28	58	38	52	24	28	41	61	100	116	86	105	62	48	54	71	114	120	178	1,394

Source: James Capel

Rich rewards for the risk-takers

Drilling markets
JAMES BALL

EXECUTIVES FROM many of London's top investment houses were listening intently to the chairman of a drilling company. But this time they were not being asked to put cash behind a new British oil venture. They were listening to how the Houston-based Rowan companies had successfully shifted almost half the value of its world fleet of drilling rigs to the North Sea.

The event says much about the past and the future of the drilling business in the UK continental shelf. It is very risky, but the successful risk-takers, the business is predominantly U.S.-owned or based—see brightening prospects ahead.

UK companies still shy away from jostling with the pack when it comes to offshore mobile drilling rigs.

According to Rowan chairman Robert Palmer, his company has \$315m worth or 48.4 per cent of its fleet in the North Sea and the rest in North America. Just a few years ago, the emphasis was on drilling in the waters of developing countries.

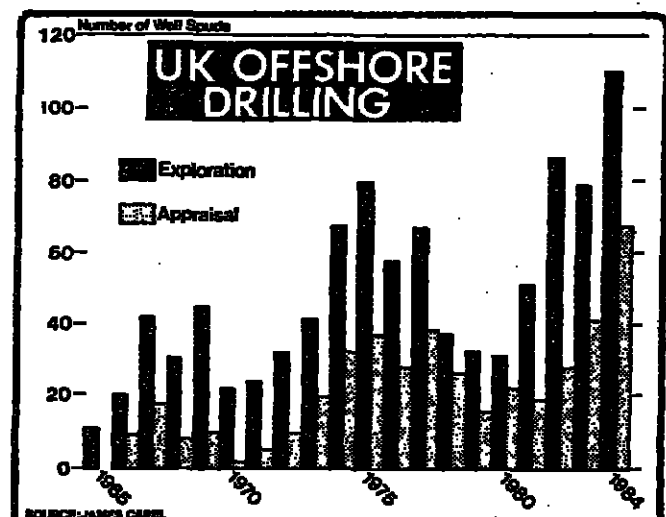
What's more, Rowan and Global Marine, another U.S. company active in the North Sea drilling business, have just completed massive building programmes which many in the business thought overambitious.

However, there is still no significant UK presence, at least as far as mobile rigs go. In April 1983, stockbroker Hoare Govett found that while Norwegian drilling contractors enjoyed 27 per cent of the rig market, and 77 per cent of their own market, UK contractors controlled only 12 per cent of the overall market and 23 per cent of the UK continental shelf market.

Indeed, this share was only achieved by counting companies whose ultimate control or ownership stretches the definition of "British," concluded Hoare Govett.

Despite 16 years of consistent and generally expanding activity it is disappointing to see that British drilling contractors have obtained such a small proportion of the North West European Continental Shelf business when over 50 per cent of rig activity has taken place in the UK sector of the North Sea.

Following the UK budget, published at about the same time as the Hoare Govett study, UK drilling opportunities increased even further, to the point where 1984 saw UK drilling take 58 per cent of the 199 wells begun in the North Sea during the year and 58 per cent of all 76 appraisal wells



drilled in the North Sea. The UK jump in drilling was the main factor behind last year's all time record in North Sea well starts.

By allowing companies to offset the cost of exploration wells against their Petroleum Revenue Tax (PRT), the UK budget triggered a drilling boom which was helped on its way by rock bottom day rates for mobile drilling rigs. In addition, companies with Southern Basin gas blocks decided new prices and terms on offer from the British Gas Corporation (BGC) were good enough to start looking for gas in the area again.

U.S. action
But, as in the past, it was the major U.S. drilling companies which moved in to soak up the action. And, if recently placed rig orders are anything to go by, they will maintain that position. At the turn of the year, the 50 rigs working offshore the UK included 31 U.S.-run rigs and just eight rigs run by British contractors plus two owned directly by Shell. Norwegian contractors had five of the rest.

The other major source of offshore contract drilling work is platform drilling. Most UK oil fields have drilling facilities on board and the drilling is usually contracted out. Because contractors rarely own the platform rigs, providing little more than drilling crews and management, it is not the most lucrative area of the offshore drilling business. Accordingly, it receives little attention and data is hard to come by. But 50 to 60 rigs are operating offshore on platforms with their number likely to increase as new fields are developed.

Here, at least, more British companies are being attracted, perhaps because the negligible front-end investment makes the operation less risky. KCA Drilling, a British company, recorded a first half profit of \$3.9m last year (1983: £1.07m) on its platform drilling, while the floating drilling operations—one drillship offshore Spain in KCA's case—made a loss of £2.8m (1983: profit £2.22m).

But because it is riskier, floating rig business offers greater profit potential. Indeed, as Petroleum Information's John Hartley notes: "There is a shift towards using floating rigs for an increasing share of development work previously undertaken only on the platform. Semis are pre-drilling wells and drilling remote subsea wells, leaving the platform rigs to complete and work over the wells."

This is what attracts those contractors willing to risk \$90m worth of investment—the low end of the price range for a new rig—in a market still recovering from low day rates. In addition to the prospect of exploration work, there are chances to win long term, secure contracts drilling "development" wells from which fields will produce oil and gas.

Rowan, for example, has brought one of the world's biggest jackup drilling rigs to the North Sea, the Rowan Gorilla II, hoping that it will create a new market; this size jackup can drill in mid-North Sea waters where once semi-submersibles could alone work. And if this concept is accepted, smaller platforms can be built for marginal oil fields with all drilling being done from the jackup, cantilevering its rig over the platform—the current practice for shallow water, UK gas fields.

In the U.S. Gulf Coast, Palmer says, the number of platforms with their own drilling facilities has been cut from 180 to 80 as jackup rigs do the work instead. In the more hostile North Sea, a bigger rig

(like a "Gorilla" or the Glomar Moray Firth) and a change in oil company attitudes has to precede a similar shift.

However, as one of Rowan's competitors points out, there is some doubt as to whether the UK Energy Department will allow oil companies to build lighter and cheaper platforms given the corresponding cut in construction work this will entail.

It is significant that most drilling companies prefer to provide "off the record" information about market prospects. Back in the glory days of 1981 when an offshore rig could command a rate of over \$100,000 a day, contractors would hag about their rates. Today they prefer to keep quiet about them and talk about utilisation. Following a building boom, rates plummeted to the low \$20,000s and utilisation fell with rates.

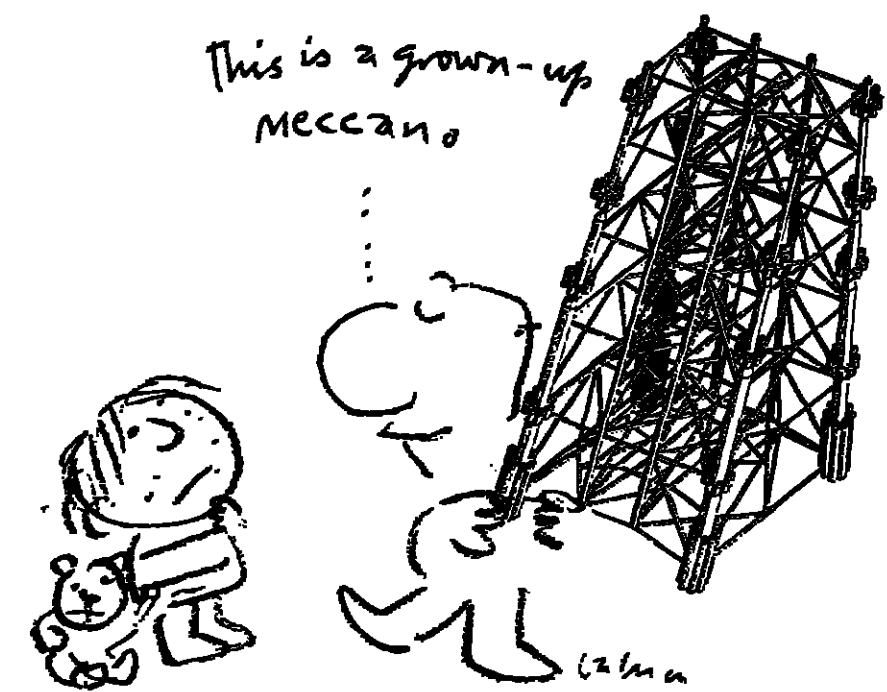
Average rates for semi-submersibles in the North Sea are in the mid \$30,000s for all but the most advanced semi-submersibles. In the summer, when demand for frontier drilling picks up, more sophisticated rigs can count on to \$45,000 a day for a few months before the rate returns to less challenging work. And while few long term charters will be on offer, rigs will be kept working. If this scenario holds rates will slowly creep up about \$10,000 a day on average until 1987 beyond which no one is guessing.

Rising oil price
For gas drilling the picture is different. The price of UK gas—at least to the producers—is rising. Also, with the giant gas fields of the 1960s running down, many small fields must be discovered and developed just for Southern Basin gas production to stand still, let alone achieve the dream of several oil companies and add, on top of this, the 1984 and 1987 beyond which no one is guessing.

Either way, the demand for jackup rigs in the UK Southern Basin will remain high and rates should begin to creep into the \$30,000 a day range—as those for the larger rigs already do. With the U.S. Gulf enjoying a high jackup utilisation rate (91 per cent) the chance of jackups flooding from the world's largest rig market into the North Sea and depressing rates is receding.

Drilling in the UK holds much promise and much risk. So far British investors are slow to take part, so the domination looks like continuing.

James Ball is the author of the FT International Gas Report.



Turn-of-the-century Liverpool was a powerhouse of industrial activity and invention. There, in 1901, Frank Hornby devised the system of nuts, bolts and girders that we know as Meccano. At the same time, and also on the banks of the Mersey, we were in our adolescence and much too busy to concern ourselves with a toy like Mr. Hornby's.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Tuesday February 12 1985

DOUGLAS CONSTRUCTION
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Buyout for U.S. Steel division

By Our New York Staff

U.S. STEEL, the largest U.S. steelmaker, said yesterday that it had agreed to sell its agricultural chemical division to a group of managers in a leveraged buyout.

The Pittsburgh-based company gave no financial details of the deal which is expected to be completed in the second quarter of this year.

USS-AGRI Chemicals is an integrated manufacturer, marketer and reseller of a wide range of agricultural products. In 1983 the group, which has assets of over \$613m, reported sales of just under \$400m and an operating loss of \$27m due to poor domestic demand for fertilisers.

Italian bank in UK move

BANCA NAZIONALE del Lavoro, Italy's largest bank, is establishing a merchant banking operation in London.

The state-owned bank said it would start operations with an initial capital of \$15m when approval was gained from British and Italian monetary authorities.

The merchant bank would work closely with the group's existing branch operation in London, which opened 10 years ago. *Reuters*

People Express hit by \$9m shortfall

By PAUL TAYLOR IN NEW YORK

PEOPLE EXPRESS, the fast-growing cut-price U.S. airline, yesterday reported its first quarterly loss for two years and a sharp slide in full-year net earnings, which failed to cover "preferred dividend requirements."

The downturn came despite a big jump in quarterly and full-year revenues.

The results reflect higher costs associated with the airline's recent rapid expansion into new markets, coupled with the increasingly bitter fares war triggered by People Express last year when it switched its strategy to attack major routes for the first time.

People Express, which operates from Newark airport and has grown to become the 12th largest U.S. airline, said it suffered a \$9.8m fourth-quarter loss compared with a \$1.33m, or 7 cents a share, profit in the corresponding period a year ago. Revenues increased by 90 per cent to \$188.42m from \$98.70m.

The fourth-quarter loss, which was larger than expected, left full-year net earnings trailing those of 1983. Last year People Express reported net earnings of \$1.65m compared with \$10.4m, or 57 cents a share, in 1983 on revenues which more than doubled to \$586.9m from \$286.6m.

Mr Donald Burr, chairman and chief executive, said: "The disappointing results were due to the cumulative effects of the investments in 10 new cities since June 1984."

Lyndon McLean adds from London: Several U.S. airlines, including some of the largest "are still struggling to survive, despite the more favourable economic climate," Mr Ed Meyer, the president and chief executive officer of Trans World Airlines said in London yesterday.

"The next downturn of the business cycle could wash many airlines away for good." This could leave "as few as three supercarriers in control of the U.S. domestic market," he said.

"Should that happen," Mr Meyer said, "the ready entry of new competition into the field would be no more likely than when the Civil Aeronautics Board stood guard during the regulatory period. Neither government nor market forces would be present to function as a check on the potential abuses of oligopoly control."

More than 70 U.S. airlines ceased operations and 38 went bankrupt between 1978 and the end of last year. This was when the Civil Aeronautics Board, which had regulated the industry, ceased to exist. The number of airlines rose from 38 to 123 over the period.

The airlines were "extremely profitable in the first flush of deregulation," but in the three years to 1984, domestic U.S. airlines lost over \$1.4bn.

Canadian Pacific earnings rebound

By Robert Gibbons in Montreal

CANADIAN PACIFIC Ltd, the largest Canadian-owned company, boosted earnings during 1984 following stronger performances in the resource and transport divisions.

Group net profit rose to C\$375m (U.S.\$282m) against C\$143m during the previous 12 months, representing an increase in earnings per share from C\$1.98 to C\$2.21.

CP Ltd attributed most of the turnaround to a better North American economy, tight cost controls and tax benefits arising from reorganisation, mainly of its forest products interests.

Oil and gas, mining and minerals, forest products and steel subsidiaries rebounded. CP Ships reduced its losses substantially, and CP Air returned to the black, while CP Rail maintained a stable income base.

For the past two years the shipping interests and the airlines had shown serious losses.

The company plans to split its stock on a three-to-one basis next May, remove the limit on the number of common shares that can be issued and redeem a relatively small preferred stock issue.

Macmillan Bloedel, Canada's largest forest products group, lifted net earnings to C\$19.2m during 1984 compared with C\$2.8m, before extraordinary items, during the previous 12 months, writes Bernard Simon in Toronto.

After payment of dividends on preferred shares the loss per common share dropped from 61 cents to 20 cents.

Most of last year's income accrued in the fourth quarter, with earnings reaching C\$13.7m, or 25 cents a share, compared with C\$13.5m, or 30 cents a share, before extraordinary items, a year earlier.

Like other western Canadian pulp and paper producers, Macmillan Bloedel's 1984 performance was dented by a 10-week work stoppage by British Columbia pulp mill workers. The company said that high costs continued to pose "serious problems" for the province's forest products industry.

Sales rose to C\$2.1bn last year, from C\$2bn, including an 11 per cent increase in the fourth quarter to C\$578.5m.

GEC loses Telecom contract

By Guy de Jonquieres in London

BRITISH Telecom has dropped the General Electric Company as a major supplier of Monarch private branch exchanges (PBXs), the best-selling in Britain in the past few years.

Instead, BT has signed a contract for the future supply of Monarchs only with Plessey, which has shared manufacturing with GEC until now. However, it plans to buy far fewer of the exchanges in the year from next April than during the current year.

BT reached the decision after calling for competitive tenders from both manufacturers late last year. A BT spokesman said: "We picked the better bid," and added that its action was consistent with its more exacting recent procurement policies.

BT is still discussing with GEC the possibility of extending its existing Monarch supply contract in the coming months. But there would be no revision of the current pricing terms, which were based on much larger volumes than BT seems likely to order in the future.

GEC will continue to make Monarchs for sale overseas and expects to offset the decline in BT purchases through increased production of larger PBXs. It also supplies these to BT, which is understood to be considering increasing its orders.

BT said it had kept Monarch orders for the coming year to a bare minimum, though the level might be raised later. Its new contract with Plessey - the value of which has not been disclosed - is believed to cover about 800 exchanges.

That compares with the roughly 2,500 Monarchs which it has ordered in the current year and about 6,000 purchased in the year to last April.

BT appears to have over-estimated recent demand for Monarchs and to be holding sizeable unsold stocks of the exchanges. More than 10,000 have been sold, but BT orders to date total about 18,000.

BT, which developed Monarch in its own laboratories, has sole rights to sell it in the UK. Although it was widely considered one of the most advanced exchanges of its kind when launched in 1980, it has recently faced competition from several newer products.

STANDARDS RISE IN MAINFRAME MARKET

IBM sets rivals new challenge

BOSTON - IBM is expected soon to announce its most powerful computer, code-named Sierra.

The Sierra will change the nature of the processor market by setting a new standard for price and performance, according to Mr Jay Stevens, computer analyst with Dean Witter Reynolds.

The new machine was expected to be introduced at a later date, but when IBM announced a double-capacity disk drive last week, forecasts were revised.

The Sierra is expected to make things more difficult for IBM's competitors in the mainframe computer market, the group referred to as the bunch - Burroughs, Sperry, NCR, Control Data and Honeywell.

"This is one more nail in their coffin," said Mr Michael Chuba, analyst with Gartner Group, stock market researchers. "We've been watching them lose market share to IBM steadily for years, and we expect them to continue losing through the rest of the decade."

Gartner Group estimates that IBM now controls 78 per cent of the U.S. mainframe market, generally considered the most profitable portion of the computer industry.

The average mainframe computer services more than 120 users and costs well over \$1m. According to a report by International Data, out of worldwide computer shipments of \$43.9bn in 1983, a third were mainframes.

The most powerful mainframe in IBM's current range is the 3084Q, which can perform 28.4m instructions per second (mips). This compares with IBM's PC/AT, its most powerful desktop computer, which performs 750,000 mips.

Outside estimates of the speed of the Sierra range from 30 mips to as high as 39 mips, while expectations for the price per mips, the traditional way to price a mainframe, start at \$150,000 and go up to \$200,000.

IBM's current mainframes sell for \$173,000 to \$193,000 per mips, but analysts warn that the Sierra cannot be compared with these products because it will be more powerful.

Mr Stevens said the Sierra would take up less space than the 3084 model, because it was expected to pack all its power into two central processors paired together inside one "box." The 3084 has four processors in two boxes.

In order to minimise the impact on its existing product lines, IBM is expected to introduce the top-of-the-line versions of the Sierra well before the cheaper machines are made available. Gartner Group does not expect a basic machine until 1986.

Industry analysts also expect the new model to be on sale very soon after its introduction, because IBM is required to release technical details of its new products to competitors within 120 days of introduction, under the terms of an anti-monopoly settlement with the EEC.

The company will obviously want to attract as many customers as it can before rivals turn out similar products.

Mr Chuba estimates that IBM could deliver several hundred Sierras this year if shipments start in the third or fourth quarter.

He points out that it will have to start substantial shipments by the fourth quarter if it is to achieve its revenue target of 16 per cent annual growth.

A rapid start-up of shipments could make things tougher for IBM's competitors, both the bunch companies and the Japanese groups Fujitsu and Hitachi, whose mainframe computers are compatible with IBM's.

Reuters

Compaq strengthens position in PC market with \$12.9m profit

By LOUISE KEHOE IN SAN FRANCISCO

COMPAQ, the leading U.S. manufacturer of IBM-compatible personal computers, has reported net income of \$12.9m, or 47 cents a share, for 1984 on sales of \$329m.

The sales figure represents a 196 per cent increase over 1983, the company's first full year of operation when it reported revenues of \$111.2m and operating income of \$2.6m, or 13 cents a share. Net income for 1983 was 24 cents a share after a one-time tax credit.

Fourth-quarter net income last year was \$6.8m, or 25 cents compared with \$5.2m in the fourth quarter of 1983. Sales were up from \$82.2m to \$112.7m.

Compaq will be one of the few survivors of shakeouts in the personal computer industry, analysts predict. The company ranks as the third largest personal computer supplier after IBM and Apple. It is widely thought likely to be the subject of a takeover bid this year.

"We expect 1985 to be another good year for Compaq," said Mr Rod Canon, company president. "The first quarter of 1985 is expected to be seasonally lower than the fourth quarter of 1984 for the industry, and we expect to see that seasonality reflected in lower first-quarter revenues."

IBM's domination of the personal computer market has, however, proved to be a major problem for Compaq, the largest U.S.-based maker of disk drives. The company reported losses of \$15.3m for the quarter ended December 28, compared with a net income of \$9.3m for the same period in 1983. Sales for the quarter were \$90.6m, down from \$95.0m last year.

According to the company, operating results were substantially affected by additional inventory reserves and downward price adjustments totalling approximately \$25m.

Last month Tandon announced that IBM had cancelled orders for floppy disk drives, which represented 58 per cent of the company's business last year. IBM has agreed to purchase newer products from Tandon, but the volume shipment will not occur until later in the year.

The company said Tandon's income would be affected for the remaining three quarters of fiscal 1985.

Tandon's shares were trading at 86¢ on Monday. The change in the company's fortunes has taken its stock price from a 1983 high of \$4.24 to a high of \$2.00 last year and a low of 55¢ in December 1984.

A FEDERAL court in Chicago has ruled in favour of the Minneapolis-based Soo Line Railroad in the bidding for the bankrupt Milwaukee, St Paul and Pacific Railroad, which operates a number of mid-western routes from Chicago.

The \$71m bid from Soo, which is majority-owned by Canadian Pacific, is substantially less than the rival \$78m offer from Chicago & North Western, but the judge ruled that a combination with CNW would have hampered competition and led to the abandonment of too much track.

The court decision was followed by a dramatic slump in the shares of Chicago Milwaukee, the parent of the bankrupt railway. On the New York Stock Exchange, the share price fell by \$2.50 to \$149.75 on Friday.

Soo Line wins court ruling on railway bid

By Our New York Staff

A FEDERAL court in Chicago has ruled in favour of the Minneapolis-based Soo Line Railroad in the bidding for the bankrupt Milwaukee, St Paul and Pacific Railroad, which operates a number of mid-western routes from Chicago.

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January 1985

"What's special about these Danish companies?"

Aktivbanken, American Express Bank A/S, Andelsbanken, Andelskassen m.b.a., Bank of America, Baltica-Nordisk RE, Benzon & Benzon, Burmeister & Wain Skibsværft A/S, Burmeister & Wain Scandinavian Contractor A/S, Børresen & Sørensen A/S, Carlsberg Breweries, Carlsberg A/S, C&G Bankers, The Chase Manhattan Bank N.A., Copenhagen, A/S Cheminova, Christian Hovgaard International A/S, Christiani & Nielsen A/S, Citibank, N.A., Codan Forsikring, Control Data A/S, Danish Steel Works Ltd., Danmarks Sparekassereforening, Dansk Olie & Naturgas A/S, Den Danske Bank, Den Danske Provinsbank A/S, DFDS A/S, De Forenede Bryggerier A/S, Finansieringsinstituttet for Industri og Håndværk, A/S N. Foss Electric, Faxø Mølle, Grosserer Selskabet, Gøteborgs, Handelsbanken, A/S Høffens, J. C. Høpner's Skibsservice-Fabrik A/S, H. Hoffmann & Sønner A/S, Jyske Bank, Kemp & Lauritzen A/S, Kongelige Koncerter A/S, The Bank of Copenhagen, København Fondsbørs/Copenhagen Stock Exchange, Larsen & Nielsen Constructor Holding A/S, LK-NES A/S, Magnus De Nord, McKinsey & Co., Inc., Monberg & Thomsen A/S, New-Lindberg A/S, Northern Feather International Ltd., Olivetti A/S, Pedersehn Maskinfabrik A/S, Rank Xerox A/S, A/S Thomas The. Salme & Co., Salskov & Holmblad A/S, Siemens & Weiskopf A/S, Sparekassen SDS, Stevns A/S, Superfos A/S, Topelring, Toyota Danmark, Tjeborg Bryggerier.

They are all regular readers of the
FINANCIAL TIMES • European Edition

For further information about subscription rates in Scandinavia, please contact Mr. Ejvind Pedersen in Copenhagen:

01-13 44 41

This announcement appears as a matter of record only.

New Issue

Canadian \$100,000,000

Export Development Corporation
(An Agent of Her Majesty in right of Canada)

11½% Notes Due December 15, 1989, Series RC and 100,000 Warrants to purchase Canadian \$100,000,000 11½% Notes Due December 15, 1989, Series SC

Issue Price of the 11½% Notes Due December 15, 1989, Series RC: 100%
Issue Price of the Warrants: Canadian \$16

Wood Gundy Inc.

Amro International Limited
Banque Nationale de Paris
Commerzbank Aktiengesellschaft
Daiwa Europe Limited
Dominion Securities Pitfield Limited
McLeod Young Weir International Limited
Morgan Guaranty Ltd
Salomon Brothers International Limited **Swiss Bank Corporation International Limited**
S. G. Warburg & Co. Ltd.

Orion Royal Bank Limited
Banque Bruxelles Lambert S.A.
CIBC Limited
Credit Suisse First Boston Limited
Deutsche Bank Aktiengesellschaft
Kreditbank International Group
Samuel Montagu & Co. Limited
Morgan Stanley International

Algemeine Bank Nederland N.V. **BankAmerica Capital Markets Group** **Bank Gutzwiller, Kurz, Bumgen (Overseas)**
Bank Leu International Ltd. **Bankhaus Hermann Lampe** **Banque Générale du Luxembourg S.A.** **Banque Paribas Capital Markets**
Banque Paribas Belgique S.A. **Banque Worms** **H. Albert de Bary & Co. N.V.** **Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft**
Bayerische Landesbank Girozentrale **Berliner Bank Aktiengesellschaft** **Berliner Handels- und Frankfurter Bank**
Chemical Bank International Group **Citicorp Capital Markets Group** **Copenhagen Handelsbank A/S**
County Bank Limited **Crédit Lyonnais** **Crédit du Nord** **Dai-ichi Kangyo International**
DG Bank **Dresdener Bank Aktiengesellschaft** **Drexel Burnham Lambert Incorporated** **Enskilda Securities**
First Interstate Limited **Fuji International Finance Limited** **Gemeinschaftliche Zentralbank AG**
Girozentrale und Bank der Österreichischen Sparkassen **Handelsbank N.W. (Overseas) Ltd.** **Hessische Landesbank**
IBJ International Limited **Kidder, Peabody International Limited** **Kleinwort, Benson Limited** **F. van Lanschot Bankiers N.V.**
Lloyds Bank International Limited **LTCB International Limited** **Midland Doherty Limited** **Mitsubishi Finance International Limited**
Mitsui Finance International Limited **Nesbitt, Thomson Limited** **The Nikko Securities Co. (Europe) Ltd.** **Nomura International Limited**
Sal. Oppenheim & Co. Ltd. **Pierson, Halding & Pierson N.V.** **Richardson Greenfields of Canada (U.K.) Limited** **Schoeller & Co. Bank Aktiengesellschaft**
J. Henry Schroder Wagg & Co. Limited **Société Générale** **Société Générale de Banque S.A.** **Standard Chartered Merchant Bank**
Sumitomo Trust International Limited **Verens- und Westbank Aktiengesellschaft** **Westdeutsche Genossenschafts-Zentralbank e.G.**
Westdeutsche Landesbank Girozentrale **Westfälenbank Aktiengesellschaft** **Yamaichi International (Europe) Limited** **Yasuda Trust Europe Limited**

February 1985

This announcement appears
as a matter of record only.

January 1985



THORN EMI Film Finance PLC

Offer for subscription of up to:
£18 million 15% Subordinated Unsecured
Loan Stock 1994.
54,000 Cumulative Preference Shares of £1
each. 3,600 'A' Ordinary Shares of 1p each.

The company has been successfully
capitalised by issuance of the above.

Bank of America International Limited
acted as financial advisers to the company.



BankAmerica
Capital Markets Group

U.S.\$250,000,000
Guaranteed Floating Rate Subordinated Capital Notes due August 1996

Citicorp Overseas Finance Corporation N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Unconditionally guaranteed by

CITICORP

Notice is hereby given that the interest payable on the relevant Interest
Payment Date, February 25, 1985, for the period November 14, 1984
to February 14, 1985 against Coupon No. 2 in respect of
U.S.\$50,000 nominal of the Notes will be U.S.\$1,140.32.

February 12, 1985, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

ENERGY RESOURCES & SERVICES INCORPORATED

Net Asset Value

31st January 1984

\$6.89

per share (unaudited)

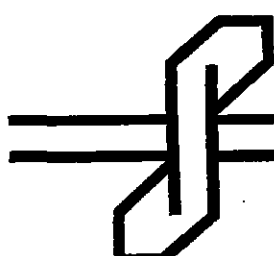
STOCKHOLDERS FAR EAST INVESTMENTS INC.

Net Asset Value

31st January 1984

\$2.62

per share (unaudited)



**De
Nationale
Investeringsbank
N.V.**

U.S. \$50,000,000
12 per cent. "A" Notes due 1990
and 50,000 Warrants to purchase

U.S. \$50,000,000
12 per cent. "B" Notes due 1990

Algemene Bank Nederland N.V. Swiss Bank Corporation International Limited
BankAmerica Capital Markets Group

Amro International Limited
Banque Nationale de Paris
Baring Brothers & Co., Limited
Daiwa Europe Limited
Goldman Sachs International Corp.
Kreditbank International Group

Morgan Stanley International
Orion Royal Bank Limited
J. Henry Schroder Wagg & Co. Limited
Union Bank of Switzerland (Securities) Limited
Westdeutsche Landesbank Girozentrale

Bank Brussel Lambert N.V.
Banque Paribas Capital Markets
Credit Suisse First Boston Limited
Dresdner Bank Aktiengesellschaft
IBJ International Limited
Morgan Guaranty Ltd
Nomura International Limited
Salomon Brothers International Limited
Société Générale de Banque S.A.
S. G. Warburg & Co. Ltd.

New Issue

This announcement appears as a matter of record only.

February 1985

INTERNATIONAL COMPANIES and FINANCE

Montefibre to seek listing on Milan bourse

BY ALAN FRIEDMAN IN MILAN

MONTEFIBRE, Italy's largest producer of man-made fibres and a subsidiary of the Montedison group, is to seek a listing on the Milan bourse.

The plan, which is still at a preliminary stage, comes just as Montefibre is preparing to announce a L10bn (\$5m) net profit for 1984, the first time the company has been in the black for 10 years.

The company, 57 per cent owned by Montedison, has finished the bulk of a major rationalisation and restructuring exercise which has seen the number of employees drop from 27,000 in 1977 to just 4,970.

The restructuring was required because of the crisis

(and overcapacity) in Europe's man-made fibres sector, and also in order to comply with the second half of the European Commission's plan to reduce excess capacity and concentrate production.

Montefibre, which last year accounted for 40 per cent of the 600,000 tonnes of fibre production in Italy, has closed down four of its eight plants (two remain in Italy, one in Spain and one in Northern Ireland) and has pulled out of the production of nylon. It is concentrating instead on "strategic" products—acrylics and polyester filaments and staples.

Last year Montefibre had group turnover of L865bn, up more than a quarter on 1983. Group

operating profit came to L147bn, but heavy debt servicing charges and depreciation write-downs reduced net profits to L10bn. This contrasts favourably with Montefibre's 1983 loss of L58bn.

Montefibre's total debt is around L500bn, but work is pressing ahead on a plan to reduce financial charges. The exercise will be made somewhat easier as Italian banks own 33 per cent of Montefibre. But the most important element in the debt restructuring plan will be a stockmarket listing and public share issue (the range of figures being talked about is from L50bn to L100bn). Discussions are already underway, but Montefibre is unlikely to gain a quote before late this year or 1986.

Sig. Giuseppe Tramontana, Montefibre's chairman who is also president of Assofibre, Italy's synthetic fibres manufacturers' association, said yesterday that Montefibre last year invested L30bn in modernising its Porto Marghera acrylates plant near Venice and in preparing the Acerra plant near Naples for production of non-textile products such as polymers (resins). The same amount is being spent this year. The Montefibre strategy for 1985, said Sig. Tramontana, is to diversify away from polyester and acrylic, reduce energy costs by modernising plants and reduce debt levels.

At present, Montefibre's L500bn total debt contrasts with L200bn of shareholders' funds and L50bn of reserves.

About 60 per cent of Montefibre sales are outside of Italy. Last year Spain was the top foreign consumer of Montefibre products, buying L200bn of fibres from the group's Spanish plant. China was the second largest buyer, at L190bn, while the UK came third, at L155bn. The Middle East accounted for L45bn. Consumer countries L40bn (of which Russia was L28bn), France L31bn, South Africa L20bn and West Germany L20bn.

The Italian synthetic fibres sector as a whole achieved a trade balance of L500bn. Sig. Tramontana says Italy has 23.2 per cent of Europe's synthetic fibres sector (up from 23.6 per cent in 1983) and around 5 per cent of the world market (against 4.7 per cent).

Bigger payout and scrip by AGA as profits surge

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

AGA, the Swedish industrial gas group, increased profits last year by 23 per cent to SKr 720m (\$78.3m) from SKr 585m in 1983 on group sales up 12 per cent to SKr 5.6bn and is to raise its dividend to SKr 11 per share from SKr 10.

At the same time it is carrying out a two-for-one share split and is making a one-for-two scrip issue.

AGA is one of about 70 Swedish corporations which have received dispensation to raise payments despite the Government's dividend freeze on 1984 earnings. AGA said the dispensation had been given to enable it to fulfil a pledge given to foreign shareholders in a new share issue in 1983.

Operating income rose to SKr 807m from SKr 684m in 1983, while profits before taxes and allocations to reserves increased by 45 per cent to SKr 680m, helped by extraordinary profits of SKr 42m.

The turnover of AGA's industrial gas operations—it is the world's fifth largest industrial gas group—rose by 17.8 per cent to SKr 4.23bn while operating income for this sector rose by 16.8 per cent to SKr 630m.

Sales of Frigoscandia, the refrigeration and cold storage subsidiary, increased to SKr 1.4bn from SKr 1.2bn.

Towards the end of 1984 Uddeholm, the Swedish tooling AGA acquired control of steel, hydro power and international trading group following a series of share purchases in Uddeholm and Tresor, an investment company, worth more than SKr 60m.

AGA said that Uddeholm, SKr 2.3bn and a workforce of 2,900, would be included in the group's consolidated balance-sheet from the end of 1984 and in the group's consolidated income from 1985.

Pirelli in UK electronics deal

PIRELLI, the leading Italian tyre and cables group, has bought majority control of Pocom, the UK-based electronics company, for around £5m writes Alan Friedman in Milan. Pirelli also announced that it is taking a 10 per cent stake in another fibre optics and electronics manufacturer, David Systems of California. The price paid for

the David Systems stake is \$2m. The two acquisitions are part of Pirelli's developing interest in putting together a group of fibre optics companies involved in the communications and office equipment sector. Last April Pirelli paid \$5m for 15 per cent of the Wisconsin-based Lital, a specialist in local area network transmission.

Sandoz buys U.S. special chemicals unit

By John Wicks in Zurich

SANDOZ, the Swiss chemical group, has agreed in principle to acquire Master Builders, a subsidiary of Martin Marietta, the U.S. aerospace and building materials group.

Master Builders, which had a 1984 turnover of about \$150m, is a leading manufacturer of special chemicals for the building industry. These include cement additives, surface protection materials, plastic coatings and special mortars.

Sandoz will take over Master Builders' 12 production units in the U.S., as well as its Cleveland research laboratories and foreign subsidiaries.

The move means a considerable expansion of Sandoz's activities in the construction-chemicals field, which it entered only three years ago, looking for new applications for existing products.

Swiss bank opts for London

By Anthony McDermott in Geneva

SWISS VOLKSBANK is to phase out its wholly owned subsidiary in Luxembourg in favour of opening a branch in London.

According to Mr. Walter Ruegg, management chairman, the move to London had been under consideration since 1982. "The opening would introduce a powerful impetus and new direction in our foreign business policy," he said.

The capital assets of SwFr 1bn (\$360m) of the Luxembourg operations would be transferred to London. Swiss Volksbank's group profits rose by 20 per cent to SwFr 75m last year.

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

5% Convertible Debentures

Due August 31, 1985

5% Convertible Debentures

Due August 31, 1985

Pursuant to Section 3.05 of the Company's Indenture dated as of July 1, 1979 and July 1, 1981, the following information is hereby given as follows:

1. On February 6, 1985 the Board of Directors of the Company resolved to make a pro rata distribution of shares of its Common Stock to shareholders of record as of February 28, 1985 in Japan, at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price at which the above-mentioned Debentures may be converted into shares of Common Stock of the Company will be adjusted effective as of March 1, 1985, Japan Time. The conversion prices to effect before such adjustment are Yen 850.00 for the 5% Convertible Debentures Due August 31, 1985 and Yen 812.50 for the 5% Convertible Debentures Due August 31, 1986, and the adjusted conversion prices will be Yen 730.00 for the 5% Convertible Debentures Due August 31, 1985 and Yen 693.75 for the 5% Convertible Debentures Due August 31, 1986.

ITO-YOKADO CO., LTD.

By: The Bank of Tokyo

Trust Company as Trustee

Dated February 12, 1985

Tengelmann in C\$145m stores takeover

By John Davies in Frankfurt and Bernard Simon in Toronto

TENGELMANN, the privately-owned West German supermarket group, is building up its foreign operations with a takeover of 93 shops and other assets from Dominion Stores in Ontario, Canada, in a deal worth about C\$145m (U.S.\$109m).

The deal is being conducted by the Canadian subsidiary of Great Atlantic and Pacific Tea Company (A&P), the U.S. supermarket chain in which Tengelmann has a 52 per cent stake.

Tengelmann operates supermarket chains under various names in West Germany, runs the Loews shops in Austria and took a majority stake in the Hermans chain in the Netherlands last month.

A&P, with more than 1,000 stores in the U.S. and Canada, makes up well over half group sales, which totalled about DM 27bn (\$8.3bn) in the year to last June.

Controlled and largely owned by Herr Erivan Haub, Tengelmann has been building up its stake abroad as a counterweight to its West German activities.

Herr Haub has complained loudly and bitterly about the West German scene, claiming that too many stores were uneconomic and that the Cartel Office stands in the way of rationalisation.

Dominion Stores has been struggling in recent years to regain its former spot as Canada's leading supermarket chain.

In the six months ended September, 1984 Dominion's wholesale and retail operations lost C\$24.0m on sales of C\$2.2bn. Revenues have fallen each year since 1981. Dominion failed to move into generic "no-name" brands as rapidly as its competitors, and took time to set up a wholesale operation.

A number of management and organisational changes have so far failed to turn the group around. Dominion sold 80 stores in Quebec four years ago, and recently began to franchise several of its smaller units in Ontario.

Toyota to acquire 50% of French machine tool group

BY DAVID MARSH IN PARIS

THE French Government has given approval for Toyota, the Japanese machine tools group, to take effective control of H. Ernaud Somus, the loss-ridden company which was once France's most important lathe manufacturer.

Following agreement of a salvage plan which has been under negotiations for several weeks, Toyota, which is part of the Toyota motor concern, is to take a 50 per cent stake in the company set to relaunch HES.

French interests in the form of Sofrino, a subsidiary of the Industrial Development Institute, and the Schneider group, the previous owners of HES, will take 30 per cent and 20 per cent respectively. The new company's capital is expected to total FFf 100m initially, to be raised later to FFf 120m (\$13m).

The plan is expected to involve large workforce cuts in HES's 1,200 staff. The company filed for bankruptcy in November after losing FFf 230m in 1983 and absorbing FFf 400m in government bail-outs over the past two years.

The Toyota takeover became inevitable after several French groups, including loss-ridden Renault and Japanese machine tool maker Intellatome, declined to take HES under their wing.

Because of worsening losses in French heavy industry, the French Government over the last year has been forced to tone down its traditional hostility to Japanese takeovers of domestic companies.

This was illustrated, above all, by last year's absorption of the bankrupt French subsidiary of Dunlop by Sumitomo Rubber.

Manufacturers Hanover makes Spain's 'top ten'

BY DAVID WHITE IN MADRID

FOR THE first time since Spain opened its doors to international banks six years ago, a foreign bank has made it into the sector's "top ten" by profits, according to figures due to be published shortly by the country's supreme banking council.

Manufacturers Hanover Trust, which has only two branches in Spain, ranks number nine after a 32 per cent increase in pre-tax profits to Pta 3.66bn (\$20.5m).

Sr Jose Garay, the bank's general manager, said the bank had gained from the sharply lower cost of funds on the inter-bank market and had increased its peso loans by 40 per cent, taking business from traditional clients of the main Spanish banks.

The preliminary figures show an unusually sharp diversity in profit trends among both

foreign and domestic banks, marked most notably by the disappearance of Banco Hispanoamericano from the top 10, owing to the cost of sharing up its industrial banking overhead. The bank, which recently shocked the banking world by omitting its dividend, is thought to have made pre-tax profits of Pta 110m against Pta 13.6bn in 1983.

Some other foreign banks produced steep increases, with Bank of America raising profits by 77 per cent to Pta 2.47bn and Credit Lyonnais more than doubling its earnings to Pta 793m.

At the other end of the scale, Deutsche Bank suffered a heavy Pta 406m loss, up from Pta 49m the previous year.

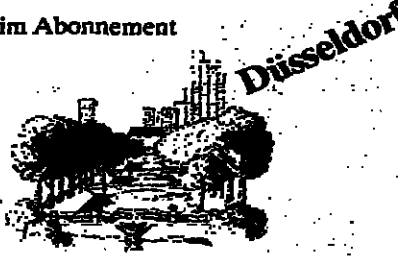
The biggest loss—Pta 2.46bn—was registered by the former Rumasa-controlled Banco del Oeste, recently taken over by Banco de Bilbao.

North American Quarterly Results

KROGER Supermarkets				TEXAS EASTERN Gas pipelines, oil				WASHINGTON GAS LIGHT Utility			
Fourth quarter		1984	1983	Fourth quarter		1984	1983	Fourth quarter		1984	1983
Revenue	\$	3,676m	3,780m	Revenue	\$	1,890m	1,380m	Revenue	\$	219.5m	265.5m
Net profit	\$	59.4m	73.2m	Net profit	\$	73.2m	28.1m	Net profit	\$	14.77m	14.6m
Net per share	\$	1.25	0.93	Net per share	\$	1.38	0.56	Net per share	\$	0.99	0.99
Year				Year				Year			
Revenue	\$	15,535m	15,240m	Revenue	\$	5,900m	5,480m	Revenue	\$	871m	817.7m
Net profit	\$	158.63m	127.0m	Net profit	\$	265.2m	206.5m	Net profit	\$	46.73m	30.8m
Net per share	\$	3.49	2.7	Net per share	\$	7.14	5.59	Net per share	\$	2.45	2.13
NORTON Abrasives				TRW Auto parts, electronics				WASHINGTON POST Newspapers & magazines			
Fourth quarter		1984	1983	Fourth quarter		1984	1983	Fourth quarter		1984-85	1983-84
Revenue	\$	281.2m	287.2m	Revenue	\$	1,520m	1,380m	Revenue	\$	34.62m	28.4m
Net profit	\$	17.4m	17.7m	Net profit	\$	58.2m	52.8m	Net profit	\$	34.62m	28.4m
Net per share	\$	0.87	0.83	Net per share	\$	1.59	1.41	Net per share	\$	2.47	2.20
Year				Year				Year			
Revenue	\$	1,23m	1,12m	Revenue	\$	5,900m	5,480m	Revenue	\$	871m	817.7m
Net profit	\$	68.4m	45.4m	Net profit	\$	265.2m	206.5m	Net profit	\$	46.73m	30.8m
Net per share	\$	3.54	2.45	Net per share	\$	7.14	5.59	Net per share	\$	2.45	2.13
SUNDRAND Aircraft components				UNION CAMP Paper, paperboards, chemicals				WHIRLPOOL Household appliances			
Fourth quarter		1984	1983	Fourth quarter		1984	1983	Fourth quarter		1984	1983
Revenue	\$	307m	241.8m	Revenue	\$	477.2m	441.7m	Revenue	\$	625m	546.1m
Net profit	\$	20.2m	14m	Net profit	\$	38.4m	40.2m	Net profit	\$	36.57m	31.7m
Net per share	\$	1.12	0.77	Net per share	\$	0.79	0.82	Op. net per share	\$	1.00	0.87
Year				Year				Year			
Revenue	\$	1,040m	908.3m	Revenue	\$	736.5m	644.5m	Revenue	\$	2,416m	2,736m
Net profit	\$	65.41m	44.36m	Net profit	\$	3,02m	47.25m	Net profit	\$	188.67m	163.6m
Net per share	\$	3.03	2.42	Net per share	\$	0.07	0.88	Op. net per share	\$	5.19	4.47

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UK COMPANY NEWS

U.S. volume increases lift Dalgety

VOLUME INCREASES in the U.S. and good weather in Australia have helped push pre-tax profits at Dalgety up to £31.3m for the six months to the end of 1984. Despite political and economic uncertainties, particularly those that surround the Common Agricultural Policy, Mr David Doone, chairman of this international merchant, says he remains confident of a good year for the group.

The interim dividend has been held at 11p in the last full year a total of 24p was paid from record pre-tax profits of £67m, no turnover of £3.7bn.

First half earnings per £1 share are shown as 25.1p (23.6p). Mr Doone says that U.S. companies again produced a "material increase" in profits. Food distribution business continues to achieve significant volume increases. During the half year he says that distribution facilities have been expanded in order to improve the service offered.

In Australia, Dalgety Farmers benefited from good weather, and rationalisation benefits continued to accrue in accordance with a merger programme. Industrial activities also improved on last year's results, he says.

Turnover moved up by £285m to £2.03bn. A breakdown of trading profits of £47.9m (£44.8m) and turnover by activity shows: agricultural service and supply £15.1m (£12.4m) and £47.8m (£44.8m); food processing and distribution £16m (£13.3m) and £1.06bn (£890m); cereal processing and compounding £10.3m (£12m) and £231m (£277m); and other £6.5m.



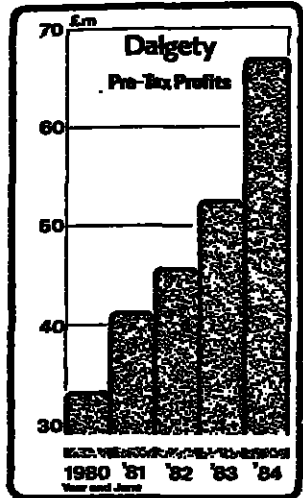
Mr David Doone, Dalgety chairman

(£7.1m) and £268m (£203m).

A breakdown of turnover by region shows: UK £138.7m (£136.7m); Australia £129m (£133m); U.S. £262m (£258m); Canada £191m (£147m); New Zealand nil (£63m).

At the end of last year the group had short term borrowings of £104.8m (£85.5m) and loan capital of £145.3m (£136m). Included in these totals, secured borrowings amounted to £1.6m (£5.3m) and £37.2m (£27.3m) respectively.

In the UK, Mr Doone says the milling division enjoyed a successful half year arising from a recent investment programme, coupled with favourable wheat prices. There was a sharp fall



UK were sold. Extraordinary costs of £5.5m, up from £3m, included £4m losses this time from this sale.

In Canada, lumber profits were adversely affected by static demand in the U.S., and at the same time the strong Canadian dollar made exporting to Europe difficult. Towards the end of December, lumber demand and prices showed some improvement as U.S. interest rates reduced. The trading activities suffered a reduction in profit in the context of a weak Canadian economy and U.S. import quotas.

Pre-tax profits were struck after retained companies contributed £1.5m (£1.6m). These included £0.6m (£0.4m) in respect of a 24.7 per cent holding in Dalgety Crown Corporation (New Zealand) sold on September 2 1984.

Central income less expenses added £0.1m (took £0.1m) and interest costs increased from £14.9m to £16.6m. Profits were subject to tax of £12.3m (£12.2m) including an overseas charge of £7m (£6m). The tax charge represents a best estimate, the directors say.

After minorities of £1.2m (£0.7m) and extraordinary, the attributable balance emerged down from £15.4m to £14.2m. Ordinary dividends will absorb £5.5m (same).

The directors point out that if figures for overseas subsidiaries had been translated into sterling at a rate ruling on December 31 1984, borrowings and attributable profits would have been stated as £273.2m and £16m respectively.

See Lex

Grossart sees sad end to City revolution

IN HIS annual statement to shareholders Mr Angus Grossart, managing director of Noble Grossart, financial services group, reiterates his conviction that "much of the financial revolution in the UK will end in tears".

Noting that the whole financial sector is undergoing a radical change in structure, Mr Grossart says that "the speed of that change and the lack of any clear sense of direction has encouraged many in London to adopt a fashion for conglomeration and a supposed need to undertake that objective at speed and at great expense".

"There may be scope for a very conglomerate but most of the current aspirants will fail," he says, "and the group which is valued by them will be a fertile field of opportunity for those who have specialist abilities and are willing to work with each other on a basis of co-operation".

"I believe that this will prove to be a much more promising and stable operating formula in the long term than the unfettered pursuit of size or the provision of disparate services on a wall-to-wall basis," added Mr Grossart.

In the year ended January 31 1984 this private and unquoted concern made pre-tax profits of £2.25m against £1.58m.

The managing director considers that the year's result is "highly successful". He says that, looking forward from its base in Edinburgh and with its strong presence in London, the group faces the future with considerable confidence.

"A marked and positive feature of our recent development has been the growth of our activities from our London office and also within the U.S. and Canada," he comments.

German Smaller Companies Investment

The offer for sale of 12.5m shares in the German Smaller Companies Investment Trust was over-subscribed by some 1.5 times.

As indicated in the offer for sale document, applications for sub-traded shares were received in respect of a total of 9.38m shares. In respect of the balance of 3.12m ordinary offered applications have been received for a total of 5.55m shares.

Applications from sub-underwriters have been accepted in full, while other applications have been accepted on the following basis:

Between 200 and 500 shares—100 per cent; between 500 and 1,000 shares—75 per cent; approximately 1,000 to 1,500 shares—50 per cent; between 1,500 and 5,000 shares—50 per cent; between 5,000 and 80,000 shares—42 per cent; over 80,000 shares—38 per cent approximately.

The nearest 50 shares were rounded to the nearest 50 shares. There will be approximately 3,300 allotments of ordinary shares under the offer for sale.

Successful applicants will receive warrants conferring, in respect of every five ordinary shares purchased under the offer for sale, the right to subscribe for one share.

The warrants will be exercisable on August 31 in any of the years 1986 to 1995 inclusive at a subscription price of 100p per share (subject to the usual adjustments).

Second Alliance

Net asset value per 25p stock unit at 31 January 1985 stood at 754.7p on January 31 1985, compared with 575.5p six months earlier, and 593.9p at end-January 1984.

The interim dividend is lifted from 3.25p to 5p net, and the directors intend to at least maintain last year's final of 9.25p.

Net earnings per stock unit were stated higher at 8.01p (5.55p) and estimated earnings for the full year are shown as 17p (13p).

Whamptown Steam

After incurring losses of £27,602 in the year to March 31 1984, the Whamptown Steam Company fell into the red with losses of £28,270, after depreciation of £6,735, in the six months to September 29 1984. In the corresponding period in the previous year, half-year profits amounted to £1,096. Turnover fell from £404,541 to £394,062.

The directors say difficulties are still being experienced in an economically depressed area.

Wood falls

Lower operating profits and an exceptional debit of £73,000 for the period has left taxable profits of S. V. Wood Group, an ironware merchant and processor, down from £155,000 to £22,000 for the six months ended September 30 1984. Turnover increased from £2.12m to £2.88m.

Almost all of the fall in operating profits is attributed to the central depot at Bow which has been restructured. The directors say this will contribute a profit in the second half.

F.T. Share Information

The following securities have been added to the Share Information Service:

Gable House Properties 103 per cent Conv. Unl. Loan Stock 1985/89 (Section: Property)

Nationwide Building Society 101 per cent 30/12/85 (Loans—Building Societies)

Williams (Reis) Leisure

LADBROKE INDEX

Based on FT Index

982-886 (unchanged)

Tel: 01-427 4411

Nottingham Mfg. depressed by pressure on margins and prices

PRESSURE ON prices and margins affected results at Nottingham Manufacturing Co for 1984, say the directors, on reporting a fall in pre-tax profits from £24.56m to £21.52m—the first decline in profits for four years. There was a fall of £3.07m to £14.35m in the second half.

Sales grew by £13.84m to £244.52m—the group makes knitted underwear, hosiery and tufted carpets and its main customer is Marks & Spencer.

Knitwear was the main problem area during the period say the directors, and they point out that the market is becoming "much faster moving". Both carpets and dyeing contributed about the same as last year, but also suffered from pressure on margins. They say that trading has been a little better since Christmas because of the colder weather.

The final dividend has been lifted from 4.5p to 5.1p, which raises the total from 6.3p to 8.5p. Earnings per 25p share are shown as falling from 24.63p to 18.66p.

The directors have resolved that a resolution be put to the annual general meeting to authorise the company to purchase its own shares. They say they have no plans to exercise this option in the near future, but think it would be useful to have the facility.

At the trading level profits fell from £23.75m to £20.58m from which depreciation took £6.72m (£6.45m). Investment and other income added £7.88m (£7.34m). Profits were subject to tax of £6.88m (£4.9m), and there was an adjustment arising on deferred tax debit of £15.48m against a previous credit of £11m.

Last December Nottingham conceded defeat in a £33m cash offer for Johnson Group Cleaners, with acceptances of 24.88 per cent on the ordinary share capital, 30.9 per cent on the preference stock, and 11.3 per cent of preference stock. Nottingham retained a stake of 11.2 per cent in Johnson at that stage.

At the year end the consolidated balance sheet showed cash and investments of £92.18m against £91.46m. Stock came to £26.9m (£24.09m) and debtors to £21.26m (£17.57m) leaving current assets ahead from £133.12m to £140.33m. Current liabilities again only included amounts falling due within one year, which rose from £41.49m to £48.4m.

Fixed assets rose from £38.38m to £41.18m and net assets came through at £91.94m (£81.64m).

The balance sheet total emerged down from £127.55m to £122.43m. Share capital amounted to £20.04m (£19.96m) and the share premium account to £8.26m (£7.98m). Retained profits fell from £99.91m to £94.13m.

At the halfway-stage trading profits had dropped from £3.9m to £3.62m, an increase at the pre-tax level, from £3.55m to £7.15m, reflected a £0.6m rise in investment income to £3.56m. Net profits came out little changed at £4.57m, against £4.8m.

See Lex

English and N.Y. Trust

At December 31 1984 net asset value per 25p ordinary share of English and New York Trust, a private investment trust, managed by Kleinwort Benson Investment Management, totalled 115.4p, which compares with 104.2p.

Net available earnings for the year moved ahead to £2.19m from £2.02m after tax of £1.18m (£1.43m). Earnings per share were stated at 2.73p (2.52p).

Investment income is put at £3.73m (£4.35m) with other income of £155,077 (£71,672). Expenses took £265,279 (£244,085) and interest £240,332 (£708,000).

A final dividend of 1.5p is proposed giving a total for the year of 2.5p (2.3p).

The geographical distribution of the portfolio is UK 31.1 per cent (33.5), North America 47.3 (50.8), Japan 11.1 (7.3), elsewhere 10.5 (8.4).

It has been the board's policy to place emphasis on overseas investment so that content of portfolio will be predominantly committed to foreign markets.

AE group improve

Results so far this year at AE Group show further improvement and this is expected to continue, Mr John Collyer, chairman, told the shareholders at the annual meeting.

He had commented on outlook in the report and accounts emphasising the anticipated benefits from substantial investments in high technology engineering.

Excalibur Jewellery

Reduced pre-tax losses of £25,000 were incurred by Birmingham-based Excalibur Jewellery for the half year to October 31 1984, against £84,000. Turnover moved ahead slightly, from £2.55m to £2.75m.

Stated losses per 5p share emerged at 0.35p (0.45p). Last time there was a tax credit of £40,000.

Bahco to dispose of UK tools subsidiary for £9.3m

BY KEVIN DONE IN STOCKHOLM

BAHCO, the Swedish engineering group, is disposing of its UK subsidiary Bahco Record Tools in a £9.3m buy-out by management and a group of eight to 10 British institutions.

Bahco Record Tools of Sheffield is one of the UK's leading makers of hand tools and ball sales of some £15m (£25m) last year and profits of around £1.6m.

It has a workforce of some 900 and subsidiaries in Canada, Australia and South Africa.

The company, previously known as Record Ridgway, was acquired by Bahco in 1981 for around £4.5m. The company made losses in the three years from 1981 to 1983 and Bahco said yesterday it could not meet the group's profitability requirements in the immediate future.

Mr Anders Lindstrom, Bahco managing director, said hopes of deriving substantial benefits through coordinating sales of the group's Swedish and UK tool companies had not been realised.

In contrast, the Swedish tool companies, the UK subsidiary had placed great emphasis on low-price, high-volume sales and applied to different customer groups from Bahco itself.

The disposal is part of a far-reaching restructuring of the Bahco group, which has been in serious financial difficulties in the early 1980s.

It ran up heavy losses in 1982 and 1983 but is expected to announce profits of about £10m for 1984 on sales of SKr 2.9bn. Its main interests are in ventilation systems, hydraulic equipment, pneumatic equipment and marine hydraulics.

Two weeks ago, Bahco announced the sale of its 60 per cent controlling stake in Hlab-Foco, maker of hydraulic cranes. The equipment, in deal worth some SKr 150m as part of its effort to strengthen the group's finances.

After allowing £388,000 for deferred tax (£187,000), the net profit on ordinary activities was £321,000 compared with £507,000. Stated earnings per 25p share improved from 3.8p to 5.46p.

The corporate restructuring of the Government-owned preference shares, Norton Villiers Triumph is no longer restricted to the automotive industry and is to develop in any direction which seems appropriate. For the time being, NVT results will remain unconsolidated.

The corporate restructuring of the present vehicle division as a sub-group with London Taxis International as its parent, has been completed.

DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corrs. payment	Total last year
A & P Appliances	0.45	March 15	—	—
Dalgety	11	July 1	11	24
George Dew	8	Mar 27	3.4	5.7
Manchester Ship	5.5	April 9	5.5	5.5
Nottingham Mfg.	5.1	July 2	4.55	6.55
Our Price	1.5	April 10	—	—
Press Tools	0.5	April 10	0.5	2.15

Dividends shown per share are not except where otherwise stated. †Equivalent after allowing for scrip issue. ‡On capital increased by rights and/or acquisition issues. †USM stock. § Unquoted stock.

Enlarged launch by CIP

Crown International Productions, which specialises in making film and video programmes for corporate use, is enlarging its planned launch placing on the Unlisted Securities Market next month from 20 per cent of its equity to 25 per cent.

A further 8.33 per cent of Crown's enlarged capital will be taken by Reed International, the paper and publishing group, following the sale to Crown of production equipment from Quadrant Television, part of Reed's publishing division.

Reed will receive 500,000 new Crown shares at 60p—the placing price for the March 14 flotation—as well as £162,500 in cash. Crown now plans to place 1.5m shares out of a 6m total in issue, against the previously intended 1m from a total of 5m.

Some 1.6m Crown shares are already held by outside investors, and are traded under Rule 535 (2). They were quoted yesterday at 77p to 82p, the higher figure implying a higher capitalisation of some £4.92m.

A Reed representative is to be invited to join the board of Crown, which expects to continue working closely with Quadrant.

Crown, based in Claygate, near Esher, is staffed largely by former BBC employees. It made pre-tax profits of some £225,000 in the year to last September, on turnover touching £1m.

Opticians' chain venture gets Jim Raper backing

BY STEFAN WAGSTYL

FINANCIER Mr Jim Raper is backing Specialeyes, a new company with plans to establish a national chain of optician's shops, which is being floated on the Unlisted Securities Market.

Mr Raper's Saint Piran group will own 46 per cent of the new company which will be capitalised at about £1m. Mr Raper will be the company's non-executive chairman.

Specialeyes is hoping to raise about £800,000 from the flotation early next month. About 38 per cent of the equity will be floated by Baden-Powell, Chilcott and Co, financial consultants, and the shares are expected to qualify for tax concessions under the Business Expansion Scheme.

The company says it wants to take advantage of the changes which will occur after April 1, when most National Health Service subsidies on spectacles are being withdrawn and retailers will be allowed to advertise for the first time.

Mr Raper is backing two qualified opticians at the head of the management team—Mr Stephen Gould, managing director, and Mr Raymond Hadden, operations director. Mr Gould has built up two optician's chains in the past—the first was old in 1976, and the second in 1980 to the U.S. company C.D. Seale.

Mr Gould said that once the restrictions in the British market were lifted, consumers would have a wider and more attractive choice, faster service and competitive pricing.

Mr Raper controls Saint Piran, through his unquoted Hong Kong-based company Casemini Holdings, the holding company with interests in vehicle manufacture, metal components and aluminium fabrications, for the six months to January 31 1983.

Mr Dennis Poore, the chairman, says the business improvement in Britain has continued through the first six months of the current financial year, particularly in the engineering companies. This benefit is reflected in a marginally increased turnover—up from £20.79m to £23.13m—and in a significantly better profit margin.

Discussing future prospects, Mr Poore says the steady, rather than spectacular build-up of activity, confirms better times to come and net yet another false start.

First half trading profits showed an increase from £887,000 to £1,592,1 and this was after depreciation down from £573,000 to £521,000, leaving £1,071,000 (£165,000) and redundancy and severance payments £5,000 (£30,000). The pre-tax figure was struck after interest charges up from £191,000 to £380,000.

Drayton Far East

Drayton Far Eastern Trust had a net asset value per 25p share of 1504p at the end of 1984, compared with 1221p a year earlier, and 1181p at end-June 1984.

The final dividend is increased from 0.45p to 0.7p, making a total of 1.1p (0.85p) for the year. Earnings emerged higher at 1.522p (0.877p).

Towles

Towles, the hosiery and knitwear manufacturer, said that it was not aware of any reason for a substantial movement yesterday in the price of its ordinary non-voting shares, which closed at 76p, up 15p on the day.

Manganese rises to over £1.2m

AN INCREASE from £896,000 to £1.21m in pre-tax profits is reported by Manganese Bronze Holdings, the holding company with interests in vehicle manufacture, metal components and aluminium fabrications, for the six months to January 31 1983.

Mr Dennis Poore, the chairman, says the business improvement in Britain has continued through the first six months of the current financial year, particularly in the engineering companies. This benefit is reflected in a marginally increased turnover—up from £20.79m to £23.13m—and in a significantly better profit margin.

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Julian Holdings—N. Irens, director, has called 40,000 ordinary shares of 2p each for a price of 22 p per share. He now holds 125,000 ordinary shares.

These securities having been sold publicly, this announcement appears as a matter of record only.

Additional Shares

February 1985

\$38,719,950 (Cdn.)

ECHO BAY MINES LTD.

3,600,000 Common Shares

Of the 3,600,000 Common Shares, 1,200,000 Common Shares have been bought in Canada by the undersigned.

Price \$10.75 per Share

Burns Fry Limited

Wood Gundy Inc.

Of the 3,600,000 Common Shares, 2,400,000 Common Shares have been bought in the United States at US \$8.125 by

Salomon Brothers Inc.

Goldman, Sachs & Co.

Burns Fry and Timmins Inc.


Wood Gundy Corp.

LADBROKE INDEX

Based on FT Index

982-886 (unchanged)

Tel: 01-427 4411



HIGHVELD

STEEL AND VANADIUM CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

DECLARATION OF DIVIDEND NO. 21 (FINAL)

A dividend No. 21 of 11 cents a share being the final dividend in respect of the financial year to December 31 1984 has been declared payable on May 3 1985 to shareholders registered in the books of the corporation at the close of business on March 29 1985. This dividend, together with the interim dividend of 6 cents a share declared on August 10 1984 makes a total of 17 cents a share for the year.

The dividend is declared in the currency of the Republic of South Africa. Dividend warrants will be posted from the office of the transfer secretaries on or about May 2 1985.

Any change of address or dividend instruction to apply to this dividend must be received by the corporation's transfer secretaries not later than March 29 1985. Shareholders must, where necessary, have obtained the approval of the South African or any other exchange control authorities having jurisdiction in respect of such instructions.

The share transfer register and register of members will be closed from March 30 to April 12 1985, both days inclusive.

In terms of the Republic of South Africa Income Tax Act 1962, as amended, non-resident shareholders' tax will be deducted by the corporation from dividends payable to those shareholders who addresses in the share register are outside the Republic. The effective rate of non-resident shareholders' tax is 15 per cent.

The abridged audited consolidated income statement of the corporation and its subsidiaries for the year to December 31 1984 is as follows:

	1984	1983
Turnover	450 137	281 654
Profit before taxation	28 662	32 328
Taxation	(34)	

MINING NEWS

BY GEORGE MILLING-STANLEY IN LONDON
AND DIANA SMITH IN LISBON

NOMURA
Limited 3 Gracechurch Street London EC3V 0AD
Phone: 01-283 5212 Telex: 883119

BY CHARLES BATCHELOR

The Marketing Director
THE BANKER
 100 Rokenwell Road, London EC1
 1-251 9321 Telex: 23700

102 C
Tel:

Tel: 01-351 9321 Telex: 23700

NOMURA
Nomura International Limited 3 Gracechurch Street London EC3V 0AD
Telephone: 01 287 6212 Telex: 983150

NOMURA
Nomura International Limited 3 Gracechurch Street London EC3V 0AD
Telephone: 01 287 6212 Telex: 983150

TECHNOLOGY

EDITED BY ALAN CANE

VISION INSPECTION SYSTEMS FOR CIRCUIT BOARD TESTING

Machines with an eye for detail

BY GEOFFREY CHARLISH

A MACHINE vision system that can inspect an assembled printed circuit board (PCB) in under one minute and identify absent or misplaced components has gone into action at Computer and Systems Engineering (CASE) of Watford.

It is designed and made by MME, a two-year-old company based at Saffron Walden in Essex. The machine is solving a serious inspection problem for CASE, where last year some 82,000 PCBs of 120 types went through the company's board production plant.

CASE has invested £70,000 in the machine. Production director Mr John Aylott (who was previously production manager at Plessey Radar) thinks there is a £300m world market for units like MME's.

"We could find no comparable machine elsewhere," he said. "Even in the U.S." The company manufactures computer communications systems and has been outstandingly successful, increasing profits from £0.35m in 1978 to £4.1m in the first half of 1984-85.

Mr Lee Frost, MME's marketing director, hopes to sell perhaps 20 of his inspection machines a year and a number of companies have expressed an interest including Plessey, Sony UK, Singer Link Miles and Bell Telephone (Belgium).

Failure to perceive component faults before boards are soldered can prove expensive

As in most visual inspection of complex objects, a long and hard enough look by humans will pick up a high percentage of faults—but the process can be lengthy. Using the MME machine a 12 x 8 inch board with 650 components can be inspected in 45 seconds, compared with many minutes for the human inspector—for whom the task can be fatiguing, tedious and, therefore, error-prone.

In high capacity PCB manufacturing, the integrated circuit—nowadays up to the size of a domino—and the much smaller resistors and capacitors, are assembled on to the pre-drilled circuit board by an insertion machine which pushes the component's legs or leads into the



John Aylott, production director at CASE, says that he could not find a machine comparable with MME's vision tester

holes at speeds up to two or three a second.

Failure to perceive component faults before the underside of the boards go over the flow soldering machine can prove expensive. The components can be absent, wrongly oriented, of the wrong type, or they can be badly inserted leading to improper soldering. Then, "re-working" is needed—the offending component has to be unsoldered by hand and possibly removed from the board.

The MME machine works by memorising the image of a known good board and examining the differences, within defined limits, of each new board presented to it.

A solid-state television camera looks at the good board in stepped areas, which allows the blank parts to be ignored, saving time. The board is mounted on an X-Y table driven to "snap-shot" positions by accurate motors on the two axes. At each step, the scanned image is broken down into a large number of tiny picture elements called pixels.

The light value of each pixel is stored in the machine's memory as a digital code—essentially a short series of on-off signals rather like Morse code. When the board under test is examined by the camera, a series of pixel codes is produced which will be identical to the good board only if the two are identical.

As soon as the machine sees a difference (it processes the information with no perceptible delay), it stops at that image step and shows the faulty component as a highlight area on a TV monitor.

Resolution of the imaging system is 1mm, which allows the machine to identify canted or misaligned components. A development in hand will allow the machine to check for the correct numerals on integrated circuits.

Faults can be dealt with on the spot, or marked for subsequent attention at a correction station. Already, CASE has reduced re-work of boards from 27 to 15 per cent.

The machine is not infallible however, and further work is in progress on lighting levels and stray light in relation to the type of board under test.

At CASE, an associated DEC computer with hard disk storage can keep the master data of up to 350 different boards, and inspection sequences.

The operator, having identified the board to hand via a bar code or numerical label, uses the machine's small keyboard to select the correct set-up, which is then downloaded from the computer. But the MME machine can stand alone—programming for each board takes only a minute or two.

The machine has caused no job losses at CASE because the

company is expanding rapidly. Board production has trebled during 1984—but with only twice the staff. The plant has four Amistar (Torrance, California) insertion machines and has ordered a Dynapert dual-head unit able to insert 33,000 components an hour. Genrad and other autotesters are employed.

Lee Frost believes the greater use of surface mounted devices, which are bonded to the board with adhesives, will call for visual inspection of a high order, because the devices tend to float sideways on the adhesive before it sets.

The machine has caused no job losses at CASE because the company is expanding rapidly

He also sees other electronic industry uses for the machine, including computer keyboard inspection and liquid crystal display checking. He is confident of raising about £1m of venture capital—before companies in the U.S. and elsewhere develop competitive machines.

At least one other UK company, Lloyd Doyle of Walton-on-Thames, has a machine, but it looks at PCB tracks before insertion and is of more interest to PCB naked board makers.

Quick and dirty means cheap and right

MR GEOFFREY PATTIE, Industry and Information Technology Minister, will tomorrow see in action a way of developing personal computer programs that is likely to revolutionise the software business.

It is called prototyping. Programs developed using the technique are exact equivalents of the working prototypes built for example, by automobile makers before they commit themselves to full scale manufacture.

Mr Pattie will see examples of prototyping at Softwright Systems of Chertsey in Surrey, which seems, for the time being at any rate, to have cornered the market in exploiting this technique commercially.

Prototyping sounds a fairly obvious approach in an engineering discipline and, in fact, Dr Christopher Grindley of Price Waterhouse was spreading the prototyping gospel as early as 1966. He later set out the principles in detail in his book Systematics, and Price Waterhouse uses his techniques today.

What held up the rapid adoption and spread of prototyping was the cost of hardware and a lack of effective ways to speed up the prototyping process. Now, with low cost but powerful personal computers and so called "fourth generation" languages to generate programs automatically, these barriers have been removed.

The basic idea behind prototyping is that customers do not know what they want. They come up with a fair description of their requirements, but only after seeing the resulting system in action will they see its shortcomings, refine their ideas and specify changes and modifications: "I know that's what I said I wanted but it's not right!"

This is not easy with traditional programming techniques, based around the notion of a product "life cycle". Briefly, this involves four phases. First, the analyst breaks down the customer's problem, then the system designer specifies the programs to fit the customer's requirements.

The next stage involves the programmer in "coding"—writing out the program in a suitable computer language ready for the final stage, testing and evaluation.

The principal breakthrough which made prototyping possible was the development of "fourth-generation" computer

languages (4GL), languages which create applications programs automatically.

Professional programmers have had these software tools available to them for some time. Good examples are Sperry's Mapper and Burrough's Linc; programs which write programs, they can dramatically reduce the time needed to create a software suite.

It is this speed that makes prototyping possible. The client outlines what he wants, the programmer uses a fourth generation language to produce a quick and dirty prototype, and client and programmer work together to refine the prototype into finished product.

And it works. Softwright Systems claims a host of satisfied customers including Centre-

impressed: "We were able to meet all our deadlines."

Mr J. A. Kemp, manager, professional services for Centrefile, agreed: "We could not have achieved completion without these techniques. We would still be only one-third of the way through the project."

Softwright Systems uses a fourth generation language called Sourcewriter, developed by Martin Anderson. Formerly with the UK computing services company Logica, he started his own company, Sourcewriter Ltd., to sell it. Instead, the company was bought by Microfocus, one of the UK's brightest software houses.

Softwright Systems was started to develop applications programs using Sourcewriter.

Companies with software developed by Softwright include Air Products, B.A.T., RfK Group and C. E. Kinchin and Sawley Incorporated.

Ms Jane Tozer, managing director of Softwright, describes the SSL approach as "Volvo-like." Titles like systems analyst, programmer and systems designer have been abandoned.

Instead there are only systems builders and senior systems builders who have continued responsibility for the development of the systems from the initial discussions onwards.

Ms Tozer says: "This cuts down communications overheads and gives considerable peace of mind to the clients. The person to whom you explain the intricacies of your requirements is actually going to implement it, rather than explain it to someone else and test it afterwards."

Are there drawbacks to prototyping? Dr Grindley of Price Waterhouse sees two. First, that 4GLs are not adequate yet for very big projects; prototypes can be generated for scaled down versions but after that it is back to traditional methods.

Second, prototyping can become addictive. Unless there are powerful constraints on time and money the urge to continue to improve the prototype can be destructive.

With the continued move towards more powerful 4GLs, prototyping seems certain to take a prominent position in the software engineer's toolbox.

Professional Personal Computing

BY ALAN CANE

The basic idea behind prototyping is that customers do not know what they want

file, the computing services subsidiary of National Westminster Bank.

The task was "Solicitors' Office," a new Centrefile offering comprising time recording, legal accounting and word processing all running on ICL personal computers and integrated by a local area network.

The project started last June and a prototype of the time recording system had been generated within a month. By October, a full demonstration version of both time-recording and legal accounting had been delivered.

That involved 60 programs produced and tested at the rate of 1,000 lines of computer code a day. (Conventional industry wisdom has it that 10,000 lines of code a year is good going.)

Mr John Wallace, Centrefile managing director, said he was

The good news is FERRANTI Selling technology

Components Optical sensors

The Department of Trade and Industry is helping to fund research in the application of optic fibres as industrial sensors. Nine companies including ICI, Pilkington, Pye Unicam and Hunting Engineering are linking with the University of Manchester Institute of Science and Technology (UMIST) to form a special unit for optical sensors research.

The unit will develop fibre optic based sensors which are chemically sensitive but can operate in hazardous environments to monitor trace gases or other chemical parameters in industrial processes.

UMIST sees this technology of growing importance over the next decade simply because it allows accurate measurement in difficult environments.

The DTI has provided funds of about £108,000 for the next three years which each company is investing £11,500 over the same period.

Medicine Shattering stones

A WEST German company is to market machines which use shock waves to shatter kidney stones painlessly.

Dornier System GMBH said its research into the effects of shock waves on spaceships and planes, involves applying shock waves to kidney stones from outside the body. The disintegrated kidney stones pass out of the body in urine.

The machines are in use in 14 West German clinics and some 10,000 patients have been cured by the method since 1980. Now Dornier is setting up firms to build the stone crusher commercially in West Germany and the United States. It is also working on a machine to shatter gall stones.



WE BELIEVE MEMORY DEVICES EXPAND THE POTENTIALS OF THE HUMAN MIND



HITACHI

Since the first electronic brain began "thinking" almost four decades ago, Hitachi has been steadily advancing the art of machine memories. From paper tape and punch cards. To magnetic tape and memory drums. To semiconductors and the very latest optical technologies for high-density information storage.

Technology that never forgets

Today, the results of Hitachi research are in use all around you. Floppy disks that can hold hundreds of pages' worth of text for ready reference via business or personal computers. Magnetic "bubble memories" which allow industrial robots to memorize dozens of job routines. Semiconductor memory devices for data processing, satellite communications systems, office automation equipment, and even home audio/video components.

Our engineers are using micro-electronic skills to allow much more information to be packed into smaller and smaller units. They have found ways to etch micron-wide circuits on 1/2 cm² silicon chips to accommodate over one million bits of data. They have refined the magnetic storage properties of Hitachi hard disks to almost flawless levels.

In fact, we are constantly coming up with innovations and new applications. Quite recently: A mirror-like optical disk no

larger than an LP record, which permits laser inscription of pictures and sounds as well as computer-encoded text and numbers for laser scanning of any bit of information in just a quarter of a second.

These examples demonstrate a few of the ways in which Hitachi is improving upon basic technology. Then using it to create practical tools that meet your needs...and those of professionals in banking, education, research, and virtually every other field you can name.

The best of worlds is yet to come

Our vision of the future includes whole libraries of information carried in memory packets even smaller than a standard textbook. Visual memory banks that allow designers to create new works of art from stored images. Automotive microcomputers that recall routes, driving conditions and destination data. And much, much more.

We'd like you to share in the benefits of our scientific research, covering the next generation of microchips, sensors and other electronic devices. For improved business efficiency. For a higher quality of life. Two goals we've pursued for 75 years as part of our commitment to a better world through electronics.

THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

Key issues for enterprise unit

LORD YOUNG, Minister without Portfolio, expects to be able to report on ways in which the Government can improve its small business policies by the summer.

Under his broad mandate of promoting enterprise and job creation, Lord Young chairs four inter-departmental working parties which are examining measures to improve the training of 14-18 year olds, small businesses, competition policy and the reduction of controls and regulations.

The working party on 14-18 year olds expects to report by Easter, with a review of small companies policy to come a few months later.

Recommendations will be presented to a cabinet committee chaired by the Prime Minister or a senior minister, and are expected either to lead to a White Paper or to a series of administrative changes in the departments involved in small firms' policy.

The working parties' efforts are being co-ordinated and backed up by Lord Young's controversial Enterprise Unit. The 10-strong team is still a long way from coming up with specific suggestions for improving the Government's approach to small firms. But it has revealed—in the most detailed indication of its intentions so far—that its staff are concentrating on six main issues.

● **Finance.** The unit is concerned that the Business Expansion Scheme, under which shareholders get tax relief on unquoted investments, may be attracting too many established companies and not enough genuine ventures in their early growth stages. It is also anxious to tackle the so-called "funding gap" which has provoked widespread complaints that businesses find it almost impossible to raise small amounts of equity finance.

● **Statistics.** Inadequate information is making it difficult for the Government to monitor the effectiveness of the 100 or more small business measures it has put into effect. The unit is faced with the problem of how to improve centrally gathered statistics on small companies' performance without creating more red tape.

● **Robin Lingard,** the Department of Trade and Industry official who heads the unit, stresses: "We don't want to fall into the elephant's trap of creating more regulations."

● **Advice.** Lord Young's staff are examining whether the multitude of sources of advice available to entrepreneurs could be better co-ordinated. There is concern that bodies like the JTI's small firms' service and the enterprise agencies might not be reaching their markets as effectively as they could because small businessmen are unsure where to turn for help.

● **Training.** The unit is considering whether the wide variety of management training schemes offered by the Manpower Services Commission, enterprise agencies and others could be improved or presented more effectively. Small business failures are running at a higher rate than the Government would like—8 to 10 per cent annually according to one official estimate—and the unit feels that inadequate management training is a prime cause.

● **Red tape.** Deregulation is the most widely publicised and sensitive issue being examined by the unit. It is working in parallel with an inter-departmental scrutiny committee, which is expected to report to the Prime Minister and to David Trippier, the small firms' minister, by the end of this week. The unit and the deregulation working party it supports cannot decide on any action until they have seen the report. But Lord Young might step in if the report's recommendations are so radical as to need his considerable political support.

The main difference between the scrutiny committee and the Enterprise Unit is that the committee is examining deregulation from within the seven departments represented on it, while the unit is taking an independent outside look at job creation in general. "We are a sort of 'ginger group' in that we are getting departments to think about enterprise. We are certainly not taking over their jobs—indeed, we depend on their support," says Lingard.

He emphasises that Lord Young's working parties are unlikely to come up with any major new initiatives for assisting small businesses. Their task is to attempt to improve the operation of what is already on offer. He says: "If we have a role, it is the expansion of what we are already doing for small firms."

W. D.

MOST large companies agree that they ought to show a sense of social responsibility.

One way to do this is to send executives out to work for Britain's 200-plus enterprise agencies or to direct community bodies. But there are signs that corporate sponsors may be finding it less easy to be generous about this kind of secondment.

This concern was thrown into sharper relief this week by Business in the Community, a partnership of the private sector and local government, which aims to encourage companies to support small businesses in their regions. It unveiled two measures to add impetus to its attempts to persuade more companies to lead managers to enterprise agencies.

BIC announced a pioneering scheme to attract young executives to work for enterprise agencies in London by providing them with a year's management development diploma course while in the field. In a connected move, the group recruited Alan Dow, 61, personnel director for the London Electricity Board for 12 years, to organise a promotion effort to be directed at corporate sponsors later this year and to review the difficulties experienced in obtaining secondments.

At least 1,000 senior executives are currently working on short-time secondment to enterprise agencies and other community bodies, where they provide valuable training and advice for budding entrepreneurs as well as—ideally at any rate—benefiting their employers through the education they acquire on the process.

But there are signs that the demand for their services is beginning to outstrip the supply. As corporate sponsors emerge from the recession with more streamlined management, they are finding it less easy to justify sending out experienced managers for two years to work for enterprise agencies.

And they are unwilling to unload low quality executives to such bodies because that gives them a bad name with the small companies they advise, who could one day become customers. Moreover, it is an unsatisfactory way of deferring thorny decisions over redundancy, even if secondment salaries are tax deductible while they are in the field.

Alan Dent, community involvement manager for Marks & Spencer, admits that it is becoming more difficult to pull young and middle aged executives out of the business.

"Secondment is a very effective way of giving something to the community. But having said that, our business is ex-



Alan Dow: a broker between companies and enterprise agencies

Why charity begins with self-interest

William Dawkins on pros and cons of secondment

panding and good people are therefore not available to go on secondment," he says. Marks & Spencer now has 13 employees working outside the company on various small business and community projects, as against 19 last July.

Dow's boss, David Jefferies, chairman of the LEB, voices a contrasting view, which provides a revealing example of the enlightened corporate self-interest on which the success of secondment depends. He points out that rising unemployment—the GLC announced last week that unemployment in London had topped 600,000 for the first time—was damaging his business.

Last year, the LEB had to make a £7m provision for customers' bad debts, and a further £10m of revenue was lost through meter-fiddling. "That is a significant amount of money for us. We felt that if we could help in some way to reduce unemployment, that would be of direct benefit to the London community and help us as a business," says Jefferies.

"There is no point in us selling energy in a profligate way to people who can't afford it," he adds. The fact that Dow is

nearing retirement also has something to do with it. His secondment allows the LEB to move Dow's eventual replacement into the job for a trial 18 months while he is still on tap to help and advise the personnel director-to-be.

"It's an intelligent way of getting a new group of people in to replace an old group," says Jefferies. This could be one reason why—according to anecdotal evidence—a growing number of managers available for secondment are near the end of their careers.

As far as BIC is concerned, Dow's appointment is a recognition that advice from working managers has become such an important tool in getting small businesses under way that the group needs a full-time executive to promote and co-ordinate secondment.

Dow explains: "It's an easy idea to sell to company chairmen, but it's much less easy to sell secondment to personnel and line management who have to make sure it works."

His first task will be to act as a broker between companies and enterprise agencies, ensuring that people and informa-

tion reach the right targets. Beyond that, there are several specific problems Dow aims to tackle, including the anxieties that many executives experience while on secondment.

He is keenly aware of the danger of secondment getting out of touch with their employers while they are away, with the result that they feel worried about the future and doubtful about the personal value of their enterprise work.

"It can be very discouraging to get back to a job and find that you have been forgotten. We can never ensure promotion, but we can at least make sure that they are kept in touch with a senior person," says Dow.

He will also be emphasising to company sponsors the value of agency secondment as general management training for younger personnel. One step in this direction is the young executives' one-year secondment scheme announced by BIC last week, its first specific attempt to attract management aged between 25 and 35 to assist small firms.

Launched in conjunction with the City University Business School, it entitles participants to sit for an MBA degree after return to their companies and part-time studies for a further year.

While on secondment, they will attend lectures and tutorials at the business school one day a week. Sponsoring companies pay the £4,000 City University Business School diploma course fees, plus another £2,500 if the participants go on to the master's course.

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Numbers are the starting point—a forecast of profit and loss for at least three years ahead, with firm forecasts of what the business hopes to achieve in the immediate future. You can work it out on multi-column analyses sheets on sale at any stationer's or by using spreadsheet software on a home computer.

Sales revenue is put along the top line on a month by month basis and monthly costs go underneath. The famous "bottom line"—profit or loss—is then obtained by subtracting costs from revenues. Negative figures will show how much finance you will need and when.

If you have no access to a microcomputer, your local enterprise agency probably has and may be able to help with some "What if..." variations, so that you can quickly work out the effect of not making sales targets in any period or of costs rising suddenly.

Such exercises are needed for preparation of "optimistic," "pessimistic," and "realistic" forecasts. Banks and other backers will know that you have done your homework if you can provide this sort of information.

But the plan is not just about numbers. John Ormerod and Ian Burns of the Arthur Andersen, the accountants, have reported that one expected venture capitalist rejects out of hand 85 per cent of business plans. Of the 15 per cent given serious consideration, only one-third get to the negotiating stage.

The business plan's appeal is therefore crucial. It says a lot about you, your ideas and your business. Properly presented, it will reassure a financier that money risked will be safe and will yield a good return.

You must explain why the financial projections are likely to turn out to be true. Start off by writing a summary which will be the reader. The likelihood of good returns is what users want to read, so excite their interest by giving them what they want.

Then cover history, products or services, markets, marketing, competition, sales and pricing, manufacturing and/or operations, and management. Make people believe you can make the plan happen. The financial analysis should follow. Ormerod and Burns suggest covering risks (and how to minimise them) and rewards (such as the possible eventual worth of the business). They would also add a timetable of milestones and key deadlines.

Treat banks or potential backers as you would your most valued customer, even if you are shopping around several of them for funds. Write the plan yourself—go that it smacks of you and your determination—but get your accountant to check it. And whatever you do, think of the busy reader and don't run to more than 15 pages.

Ian Hamilton Fazey

A booklet containing all Ian Hamilton Fazey's "How to..." articles will be published shortly. Inquiries regarding bulk orders should be made to Nicola Banham, Publicity Department, Financial Times, Bracken House, Cannon Street, London EC4A 3DF. Single copies will cost £3.75.

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Mr Peter F Hazell
National Economic Research Associates Inc

Mr Patrick Cox
Sky Channel

Mr Elco Brinkman
Minister of Welfare, Health and Cultural Affairs, The Netherlands

Mr Stephane Hessel
Membre de la Haute Autorité de la Communication Audiovisuelle

Mr Francis Baron
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FT COMMERCIAL LAW REPORTS

Assignment of computer action is valid

E. D. AND F. MAN LTD AND ANOTHER v EMR MANAGEMENT SERVICES LTD AND ANOTHER
Court of Appeal (Sir John Donaldson, Master of the Rolls, Lord Justice Lloyd and Sir John Megaw): February 5 1985

ASSIGNMENT OF a right to litigate is valid where the assignee has a pre-existing and genuine commercial interest in the outcome of the action; and the fact that assignor and/or assignee may be better off as a result of the assignment, does not of itself render the assignment to assignor champertous and void.

The Court of Appeal so held when allowing an appeal from Mr Justice Tudor Evans's refusal to grant an application by EMR Management Services Ltd, first defendant, in an action by ED and F Man Ltd, for leave to amend the pleadings in the action to give effect to Man's assignment to EMR of its cause of action against Cossor Electronics Ltd.

Man, a London commodity broker, sought advice from EMR, computer consultant, about the installation of a computer system for its business.

EMR recommended a number of computer manufacturers, including Cossor. As a result Man entered into a contract with Cossor for the supply, installation and maintenance of a computer system.

The system never worked. It was quite inadequate for Man's needs and was scrapped.

In December 1979 Man launched an action against EMR for damages for breach of contract and negligence, asserting that it had failed in its duty to advise as to suitability of the system.

EMR denied liability and asserted that any damages suffered were caused by Cossor's breach of contract with Man. As a result Man brought in Cossor as second defendant. The damages particularised against EMR were claimed equally and identically as against Cossor.

Cossor denied liability. In September 1984 EMR issued a third party notice against Cossor seeking indemnity or contribution in respect of the claim against it. Cossor delivered a defence.

When the date for trial of the action was approaching EMR apparently recognised it would be found liable and paid £302,002 into court "in satisfaction of all the causes of action" claimed against it. Accepting that it was liable for

part of the damages, it hoped to avoid what threatened to be a long and costly trial of the action. In its view responsibility for the damages belonged in part to Cossor.

Man was prepared to accept the £302,002 in respect of the whole action against both defendants, provided it could obtain satisfactory arrangements as to Cossor's costs against it, and its costs against Cossor. Cossor was not prepared to forgo its costs.

On November 16 Man and EMR agreed that Man should assign its cause of action against Cossor to EMR. On November 19 Man gave notice of acceptance of the £302,002 in court, and on November 20 the deed of assignment was executed. Cossor claimed the assignment, or the agreement to assign, was champertous and therefore void.

On November 23 EMR wrote to Man saying that while the assignment would theoretically enable it to pursue Cossor for the total amount in issue in the action, in practice it would be seeking to recover only half, namely £151,001, on the basis that it and Cossor were liable in equal shares. EMR's claim on the assignment was alternative to, not cumulative with, the contribution proceedings.

At the opening of the hearing of the action counsel for Man and EMR applied for leave to amend Man's statement of claim to plead the deed of assignment. The present appeal was against Mr Justice Tudor Evans's decision that the assignment was champertous, against public policy and void. He refused leave to amend, basing his conclusion on the view he took of *Trendtex v Credit Suisse* [1982] 2 AC 679.

The issue as to validity of the assignment should be decided on the basis of the law as defined in *Trendtex*. The essence of that decision, so far as it related to maintenance and champerty, was expressed by Lord Wilberforce at page 694, beginning with the words: "If no party had been involved in the agreement but *Trendtex* and *Credit Suisse* it would have been difficult to contend that the agreement... offended against the law of maintenance and champerty."

Credit Suisse, he said, had "a genuine and substantial interest" in the assigned litigation. The vice of the agreement related to the fact that it appeared on its face to contemplate the possibility that the cause of action might be sold on by *Credit Suisse* to some stranger without pre-existing interest in the action, so as to result in a profit being made by that stranger, and not by *Credit Suisse*.

Lord Wilberforce did not say or imply that the mere fact that the assignee, being a person who

immediately before the assignment had a "genuine and substantial interest" in the action, might make a profit out of the assignment, was a ground for condemning it as champertous and contrary to public policy.

At page 703 Lord Roskill said that "if... the assignee had a genuine commercial interest in taking the assignment and enforcing it for his own benefit, I see no reason why the assignment should be struck down."

Mr Justice Tudor Evans concluded that EMR had no genuine commercial interest. His Lordship disagreed.

Although the contracts between EMR and Man and between Man and Cossor were separate contracts, they arose out of the same commercial transaction. If Cossor were in breach of its contract with Man, the loss suffered by Man would have been less if Cossor had duly performed its contract. The damages payable by EMR would have been less.

The judge had supported his decision by reference to Cossor's submission that the assignment "contemplated the making of a profit." What was meant by contemplation of making a profit in the present context?

When an agreement to assign a cause of action was made, was there an ordinary contemplation of assignor and assignee was that it would be to the advantage of each. They would be better off in some way. "Better off" could usually be expressed as financial benefit, even though it might be incapable of assessment.

If that were to be treated as "contemplation of making a profit" and if the consequences were that the agreement to assign would be champertous and illegal, few assignments would stand. That could not be the law.

An agreement to assign was not champertous merely because the assignor, or assignor, or both had a pre-existing interest in the commercial interest, the contemplation that he would be better off as a result.

If contemplation of making a profit was confined to such situations as existed in *Trendtex* where the assignee's intention was to sell the cause of action to a stranger at a higher price than he had paid for the assignment, there was obviously good reason why such a transaction might be regarded as champertous. That was of no relevance to the present case.

Again, if there were a prospect of some excessive profit, that might properly be a factor in deciding whether the commercial interest was genuine. That did not apply here.

The facts were that the assignee, EMR, had unequivocally precluded itself from

recovering more than £151,001 by pursuing the assigned action. It had paid £302,002 which, in reality, was the consideration, not merely for release from claims against it as to costs but also for the opportunity to reduce its liability by some amount not exceeding £151,001.

LORD JUSTICE LLOYD, agreeing that the appeal should be allowed, summarised the principles established in *Trendtex*: (i) Maintenance was justified. (ii) If the plaintiff had a genuine commercial interest in the result of the litigation, (iii) there was no difference between the interest required to justify the assignment of a cause of action, and the interest required to justify taking a share in the proceeds, or the interest required to support an out-of-court assignment; (iv) the assignee might make a profit out of the assignment, if it was an open question whether, if the assignee did make such a profit, he was answerable to the assignor for the difference.

Looking at the totality of the transaction, EMR had a clear pre-existing interest in the fruits of the action. First, assuming that there had been no payment into court and no assignment, any sum recovered by Man from Cossor would have gone in reduction of the sum recoverable from EMR. It followed that EMR had a pre-existing interest in the success of Man's cause of action against Cossor. It could not be doubted that such an interest was a "genuine commercial interest" within the principles established by *Trendtex*.

Secondly, EMR had a genuine commercial interest in the avoidance of a pre-existing potential liability for Cossor's costs.

SIR JOHN DONALDSON agreed with both judgments.

For EMR: Simon Goldblatt QC and John Lyde (Baron Lyde and Gubbins).

For Cossor: Jonathan Sumpston (Lovell White and King).

By Rachel Davies
Barrister

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The Receiver, Mr. Peter Stewart Fisher on reference 104H or AHW at THORNTON BAKER, Chartered Accountants, Eldon Lodge, Eldon Place, Bradford, BD1 3AP. Tel: (0274) 734341. Telex: 51611

Thornton Baker

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The Receiver and Manager, Mr. Peter Stewart Fisher, THORNTON BAKER, Chartered Accountants, Eldon Lodge, Eldon Place, Bradford, BD1 3AP. Tel: (0274) 734341. Telex: 51611

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With very healthy order book and great potential for returning very good profits. Present turnover £1m, gross profits £400k, written down fixed assets £1m, with £450k capital allowances/tax losses. Available for sale or would merge with company looking for assets with capital allowances.

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Financial Times, 10 Cannon Street, London EC4A 3DF

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10 Cannon St London EC4A 3DF

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10 Cannon St London EC4A 3DF

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Tom Martin
Chairman and Joint Managing Director

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seeks to purchase INSURANCE BROKER in the London area

Nestlé in Eurobond
debut with
\$100m issue, Page 40

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Tuesday February 12 1985

WALL STREET

IBM chips away at confidence

THE SIX-WEEK rally on Wall Street suffered its first significant setback yesterday when both blue chips and second-line issues ran into a bout of selling, writes Terry Byland in New York.

The market opened quietly but was routed at mid-morning when IBM tumbled more than \$4 in heavy trading after two brokerage analysts cut their ratings on the stocks. Bonds at first extended Friday's rally but later turned down sharply ahead of today's commemoration of Lincoln's birthday, for which the New York Federal Reserve, banks and the Treasury bond markets will close.

By 3pm the Dow Jones industrial average was down 15.24 at 1274.73.

Wall Street is feeling less optimistic about the prospects for interest rates. The Federal Reserve Open Market Committee meeting today and tomorrow is not expected to vote for any further easing in credit policies. Money supply is believed to be rising once again, and last week's budget proposals from the Reagan Administration have reawakened the market's worries over the federal deficit.

The renewed slide in the bond market further undermined equities. Most of

the recent favourites turned smartly down. Airline stocks saw some selling, although the greater part of the fall in the Dow transportation average came from weakness in rail issues.

Among industrials, however, the slump in IBM set the tone. At \$133 3/4 the stock was \$4 1/2 down by mid-session, with turnover putting the computer group well at the head of the active stocks list. Merrill Lynch and E.F. Hutton cut their estimates of IBM's first-quarter profits, pointing to the effects of a strong dollar. The board of IBM made no comment.

Other mainframe computer makers to feel the backlash of IBM's setback were Honeywell, \$1 1/4 off at \$63 and Burroughs, \$1 1/4 lower at \$61 1/4.

Also under significant selling pressure was General Motors, with a \$1 1/4 fall at \$78 1/4, bearing witness to the market's unhappiness with the slowdown in the final quarter of last year. GM's decision to abandon the X car, as well as a federal order to recall nearly 1.5m cars because of brake problems, helped to unsettle the stock price. Chrysler, \$ 3/4 off at \$32 1/4, and Ford \$ 3/4 down at \$45 1/4 were also lower.

Rail issues turned nervous on fears of a fight in Congress over the decision to allow Norfolk Southern to buy Conrail. Norfolk dipped \$1 1/4 to \$68 1/4, and there were falls of \$1 1/4 to \$58 in Burlington Northern and \$ 3/4 to \$25 1/4 in CSX.

The banking sector slid lower as investors shied away from some of the leading names. Bank of Boston tumbled \$1 1/4 to \$45 1/4 as it was revealed that problem currency transactions had been uncovered by federal investigators. Worries over the losses on mortgage-backed

securities at BankAmerica took a further \$ 3/4 off the stock at \$18 1/4.

Disappointment with the final quarter continued to depress retail issues with J.C. Penney, \$ 3/4 off at \$47 1/4, Safeway \$ 3/4 down at \$30 1/4 and American Stores, \$ 3/4 off at \$49. But K mart recouped \$ 3/4 of its recent fall to \$37 1/4.

There was no reason to test Federal Reserve credit policies yesterday. With the federal funds rate at 8 1/4 per cent short-term and money market rates eased by three or four basis points.

The bond market started well but the absence of retail interest left the traders to worry about the heavy weight of Treasury paper taken onto their portfolios at last week's auctions.

Prices sagged at the longer end of the scale to show falls ranging to about half a point.

LONDON

Renewed concern on rates

RENEWED concern about sterling's strength against the dollar took its toll in London gilt markets yesterday. The pound and other leading currencies declined to new lows and wholesale credit rates rose.

That led to pressure on bank base rates, which stand at 14 per cent as the three-month interbank rate closed at 13 1/4 per cent.

More favourable U.S. bond market trends on Friday did not soothe investors' fears, which were reflected in a fair volume of selling.

The market became particularly edgy late in the afternoon when sterling fell below \$1.10. Quotations steadied during after-hours trading, but both short and longer maturities closed with declines extending to 1 1/4 points, and at the day's lowest.

Equities were initially vulnerable but rising crude oil prices attracted buyers for leading stocks in that sector.

The recovery continued after the official close to leave the FT Ordinary share index 2 1/2 up at 991.1, after starting the day 6.5 lower.

Chief price changes, Page 32; Details, Page 33; Share information service, Pages 34-35.

AUSTRALIA

DECLINES were recorded across the board in Sydney as concern over Prime Minister Bob Hawke's handling of the nuclear armaments issues contributed to the market's nervousness.

The All Ordinaries index finished at 793.3, down 9.5 in moderate trading. Metal and gold stocks were dragged down by a weaker bullion price. Peko-Wallend shed 10 cents at \$4.05 and Poseidon suffered a 20-cent loss to close at \$52.60.

CSR dropped 32 cents to \$52.68, but after adjusting for the three-for-one rights issue, the shares were actually down about 5 cents.

SINGAPORE

THE absence of any fresh market factors resulted in widespread falls in Singapore. Although the number of declines far exceeded rises, price changes were mainly small and the Straits Times industrial index dropped 8.57 to 808.94.

UOB, most active, finished 4 cents lower at \$54.46. Banks held up better than most sectors, with Tat Lee Bank shedding 2 cents to \$52.16.

Properties and plantations both eased. City Developments dropped 3 cents to \$51.27, and in plantations Sime Darby fell 4 cents to close at \$51.90. In industrials, Hwa Far declined 7 cents to \$52.26 and Inchope 5 cents to \$52.61.

HONG KONG

INSTITUTIONAL interest from abroad and selective local buying helped to lift the Hang Seng index 10.06 to 1,357.94 in moderate trading.

Reports that Wheelock Marden might be restructuring or the target of a takeover bid hoisted the company's 'A' shares 10 cents to HK\$4.65.

Key stocks to record advances included Cheung Kong, up 20 cents at HK\$13.07; Hang Seng Bank, which jumped 75 cents to HK\$47; and Hongkong Telephone, which advanced HK\$1 to HK\$60.5.

SOUTH AFRICA

GOLD stocks fell sharply in Johannesburg as the bullion price hovered around the \$300-an-ounce support level.

Vaal Reef fell R16.50 to R154.50 and Randfontein Estates R8.50 to R165.

Other mining stocks were also marked down. Impala Platinum gave up 50 cents to close at R23 and De Beers 10 cents to R8.55.

CANADA

MODERATE losses were recorded in most sectors in Toronto, but oils, properties and transports advanced.

Dome Petroleum, which last week put together a debt restructuring package, traded 15 cents higher at C\$3.30.

Canadian Pacific, which is proposing a three-for-one share split after improved profits last year, went ahead by C\$ 3/4 to C\$58 1/4.

Industrials showed gains in Montreal while banks and utilities retreated.

EUROPE

Pervasive power of the dollar

THE PERVASIVE power of the U.S. dollar was again demonstrated in Europe yesterday as Dutch stocks hit another all-time high on the strength of North American buying, while other centres opened the week on either a subdued note or responded chiefly to technical pressures.

The breaching in Amsterdam of the 200-point barrier on the ANP-CBS General index, with a rise of 0.8 to 200.4, was partly engineered by the strong advance of Royal Dutch - a major constituent of the index - to an all-time high of F1 199.4. Persistent U.S. support had pushed the share across the F1 200 threshold earlier.

Optimistic forecasts for Dutch trade and industry gave the green light to domestic investors who took a significant, but not a dominant, stance in the day's trade.

Other strong performers were Océ van der Grinten, F1 2.50 ahead at another new high of F1 306.5 and NMB, which rose F1 1.50 to F1 184.50.

Bond prices tumbled as investors retreated pending a rise in interest rates. Falls amounted to 30 basis points.

Despite the rise of the dollar to a 13-year high against the D-Mark, Frankfurt trading was light, with only a slight buoyancy in prices near the close. The Commerzbank index turned 1.2 lower at 1,161.4.

The late rebound was orchestrated by banks and chemicals after early caution engendered by AEG which stressed that losses incurred by the group in Saudi Arabia would not affect its forecast for the year. It finished DM 4.80 off at DM 111.70.

The unease about AEG spilled over to Siemens, which ended DM 3 down at DM 541.50.

High technology issue IWKA, which was subject to speculation last week that General Motors or VW might be behind the recent high turnover of shares in the robot and armaments manufacturer, shed DM 6 to DM 290.50. IWKA is trading at about twice the price of a year ago.

Deutsche Bank's DM 1.80 rise to DM 404.30 led a fragile banking pitch, while BASF in chemicals firmed 40 pf to DM 184.80 - just below its 12-month high.

The DM 8 gain by Porsche to DM

1,111 took the sports car maker within a whisker of its all-time high. BMW managed to curtail its losses to DM 3 at DM 358.

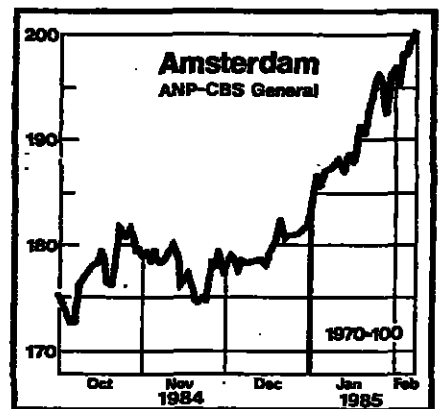
Bonds shed up to 60 basis points, and the Bundesbank extended its purchases of paper to DM 50.3m from Friday's DM 31.3m.

A broad rally in Madrid took Telefonica, the telephone monopoly, 6.25 points higher to 125.25 per cent of nominal value. Technical trading in Milan took many issues higher but they closed below the day's best.

Profit-taking trimmed some recent gains in mixed Zurich trading with Oerlikon-Bührle, actively traded last week, retreating SwFr 40 to SwFr 1,470. Unease over the future of the governing coalition pushed Brussels lower in light trading, as Petrofina eased BFr 80 to BFr 7,060.

A technical downturn eroded Paris sentiment. Profit forecasts from L'Oréal were ignored and the cosmetics group finished FFr 25 weaker at FFr 2,265.

A mid-morning surge was the main feature of a mixed to lower Stockholm that took Electrofax, the most active stock, SKr 8 higher to another peak of SKr 317. Aga gained SKr 1 to SKr 373 on results.



TOKYO

High-tech appeal persists

HIGH-TECHNOLOGY issues, particularly those related to biotechnology, have dominated buying in Tokyo since last autumn, writes Shigeo Nishiwaki of Jiji Press.

Speculative buying in biotechnology-related stocks seems likely to persist in the current money glut, despite re-

strictive measures taken by the exchange authorities.

Among the 50 active stocks in January, Mitsui Sugar posted the largest gain of 7 per cent, benefiting from the company's development of a soil conditioner through the use of biotechnology.

Six other biotechnology-related issues were among the 10 largest gainers. The remaining three were related to semiconductor.

The consensus is that high-technology stocks, led by those related to electronics, new materials and biotechnology, will be the market pacesetters for the rest of the decade and into the 1990s.

The biotechnology-related stock boom was led last year by Mochida Pharmaceutical. Reports of its involvement in the manufacture of an anti-cancer agent had lifted the stock to Y16,600 by last October, from a low of Y2,500 last March.

Investor interest in biotechnology-related issues then spread to Kuraray, a leading synthetic-fibre maker, which was boosted by its participation in the development of a new anti-cancer drug. The stock had surged to Y1,240 by last February, from around Y230 a year earlier.

Yamanouchi Pharmaceutical then attracted buyers as it was developing an anti-cancer agent of its own. It also expects to play a leading role in the manufacture of Kuraray's drug. The stock shot up to Y4,450 by February, from Y1,100 last July.

Encouraged by the biotechnology stock boom, some speculators flocked to buy shares in companies planning to move into the field.

Many corporate managers were embarrassed by the sharply rising prices of their companies' stocks on speculative buying based on inaccurate information.

Mr Hisakazu Iizuka, Yamanouchi's managing director, said that he would have been happy if the stock price rise had reflected positive appraisals of the company's activities, including the export of technology for an antibiotic to an American company, and the manufacture of high-quality drugs. He added, however, that the manufacture of some anti-cancer drugs was several years away.

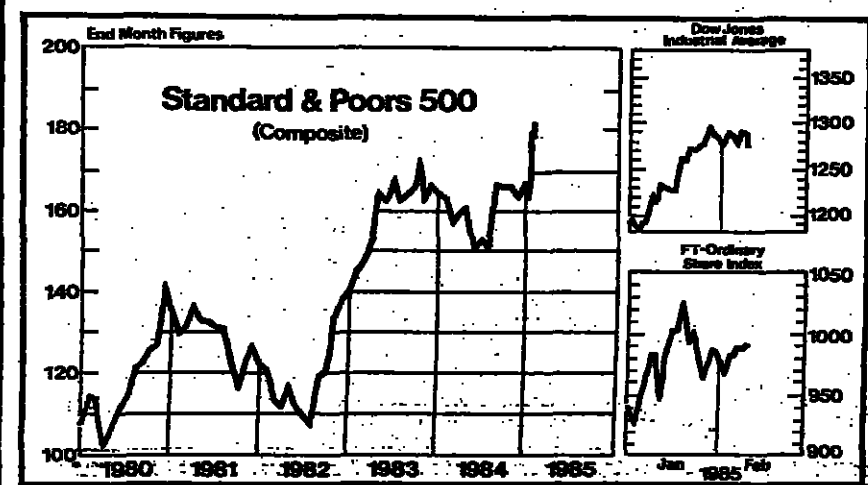
Mr Taiichi Ueno, president of Kuraray, was displeased about the sharp rise in the company's stock price. He said that stock prices should reflect managerial efforts to improve performance, thereby helping to boost stock prices in shareholders' interests.

Mr Nobuo Mochida, president of Mochida Pharmaceutical, warned that the unrealistic stock price behaviour would drive investors out of the market.

Foreign investors bought biotechnology-related issues aggressively when the boom started but are now indifferent to them.

□ Tokyo stock markets were closed yesterday for a holiday.

KEY MARKET MONITORS



STOCK MARKET INDICES				
	Feb 11	Previous	Year ago	
NEW YORK				
DJ Industrials	1,274.73	1,289.87	1,160.7	
DJ Transport	620.68	630.08	514.55	
DJ Utilities	149.29	150.8	127.17	
S&P Composite	180.27	182.19	156.3	
LONDON				
FT Ord	991.1	988.5	803.0	
FT-SE 100	1,297.5	1,295.3	1,018.0	
FT-A All-share	622.89	622.28	482.85	
FT-A 500	680.71	679.44	515.74	
FT Gold mines	470.8	484.5	589.9	
FT-A Long gilt	10.84	10.73	10.73	
TOKYO				
Nikkei-Dow	closed	12,008.0	9,958.9	
Tokyo SE	closed	924.45	775.4	
AUSTRALIA				
All Ord.	765.3	772.6	743.4	
Metals & Mins.	431.6	439.5	618.5	
AUSTRIA				
Credit Aktien	62.36	62.3	55.35	
BELGIUM				
Belgian SE	2,155.76	2,157.4	-	
CANADA				
Toronto	2,168.0	2,182.5	2,188.0	
Metals & Mins	2,590.4	2,612.9	2,401.5	
Montreal	130.73	131.67	117.48	
DENMARK				
Copenhagen SE	174.25	173.11	211.12	
FRANCE				
CAC Gen	199.2	198.9	163.6	
Ind. Tendance	108.4	108.8	88.3	
WEST GERMANY				
FAZ-Aktien	399.2	400.84	351.54	
Commerzbank	1,161.4	1,162.5	1,037.2	
HONG KONG				
Hang Seng	1,357.94	1,347.88	1,050.77	
ITALY				
Banca Com.	273.69	271.52	218.57	
NETHERLANDS				
ANP-CBS Gen	200.4	199.6	158.7	
ANP-CBS Ind	158.5	158.5	131.2	
NORWAY				
Oslo SE	345.43	345.5	238.83	
SINGAPORE				
Straits Times	808.94	817.51	1,060.2	
SOUTH AFRICA				
Gold	848.4	888.6	901.8	
Industrials	861.8	881.2	972.7	
SPAIN				
Madrid SE	113.47	112.0	79.55	
SWEDEN				
J & P	1,486.98	1,484.5	1,580.82	
SWITZERLAND				
Swiss Bank Ind	417.2	418.3	365.9	
WORLD				
Capital Int'l	197.1	196.7	179.4	
GOLD (per ounce)				
	Feb 11	Prev		
London	\$300.00	\$299.25		
Zurich	\$300.00	\$300.50		
Paris (fixing)	\$299.57	\$300.68		
Luxembourg	\$300.00	\$300.65		
New York (Feb)	\$306.30	\$301.20		
COMMODITIES				
	Feb 11	Prev		
(London)				
Silver (spot fixing)	550.00p	549.50p		
Copper (cash)	£1,272.00	£1,247.50		
Coffee (March)	£2,387.50	£2,542.00		
Oil (spot Arabian light)	\$27.45	\$27.45		



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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on Page 31

Continued on Page 32

Continued from Page 30

Continued on Page 3

[illegible]

MARKET

Re

[illegible]

NEW YORK PRICES

[illegible]

Early in

RECENT ISSUES

Renewed sterling worries lower Gilts but arouse demand for UK exporting groups

1	2%	1800	108	115	130	9	20	38
0 1/2	2 1/2	1350	68	82	97	23	35	55
0 1/4	2	1800	35	53	57	43	57	77
1	4 1/2							
4 1/2	8 1/2							
3	15							
15	17 1/2							

Feb. 11 Total contracts, 18,097. Calls 9,176, Puts 2,911.
 * Underlying security price.



LONDON SHARE SERVICE

ENGINEERING—Continued **HOTELS—Continued**

[illegible]

875p	402p	IBM Business Computer	524p	—	—	—
357p	241p	CPC (incl. 25c)	357p	+5p	\$2.20	5.5
241p	141p	CPC (incl. 25c)	241p	—	—	—

15	Alfred Plant Sp	222	B	135	99	Marks & Spencer	125	-2	713.19	2.0	1.6	1.9
22	Wanco Int Hldgs	22		248	153	Meredex (L)	227		713.01	4.9	1.9	1.6
77	Waco Hldg 10a	80	5.5	130	130	Wilmington Ld	130		712.90	4.7	8.3	1.6

10	2	Bristol Co. Small Op	41	-	-	-	10.4	127	80	AIM 10p	99	-	85.75	2.2	8.3
132	61	Bva. Stone 20p	115	115.3	1.8	6.6	11.2	192	111	94400000 Group	115	-2	86.5	2.8	3.1

Five to Fifteen Years			
100%	Exch. 12%	pc 1990	106% - 2 12.27 12.0

204	125	Houston Inds Inc.	204	-1	\$2.68	-	11.0
43	33	Houston Nat. Gas	43	+1 1/2	\$2.00	-	4.2

37	Golfing 5p	70	4.0	1.3	8.2	0.28
21	Kilns Dairy A 10p	24	1.4	1.5	8.3	0.83

187	40	Garson Eng. 10p	62	2.5	2.1	5.8	19.39	39	22	Banker 10p	39	+2	61.0	2.8	3.7	7.0
188	40	Cymru Ltd.	374	8.65	2.1	7.1	10.2	116	83	Bertsons	100		119.83	6.6	6.4	7.0
189	37	Cymru Ltd. 10p	374	2.3	2.4	2.4	10.2	116	83	Bertsons	100		119.83	6.6	6.4	7.0

91 Treas. 10 ³ qpc 1999	96 ¹ -1	11.21	11.43
89 ¹ Convers'n 10 ³ qpc 1999	94 ¹ -1	11.15	11.37

73 ¹ / ₂	42 ¹ / ₂	TRW Inc. S1 ¹ / ₄	73 ¹ / ₂	+1 ¹ / ₂	\$3.00	—	3.7
35 ¹ / ₂	25 ¹ / ₂	Tenneco S5	34 ¹ / ₂	+ ¹ / ₄	\$2.92	—	7.6

480	Newark	636	10.0	47	22	135	126	15	ACW 10p	15	-	-	-
680	New York	157	5.0	22	45	143	140	89	ACW 10p	200	-2	0.7	17.3	1.0

285	218	Payroll	113.5	2.0	6.9	8.6	118	32	36 Industries	48	-2	15.6	26	72
87	46	Capital Gns 10	2.79	2.0	4.9	12.1	33	20	Catex 20	251		0.0	27	54

(b) Figures in parentheses show RPI base month for indexing, 12 mo prior to issue. RPI for May, 1984: 351.0 and for December

32	14	Imperial Oil	32	SL60	3.4
12	650p	Lincol	12	SUS20	1.4
70	750p	Int'l. Corona Rec	425p		

'12	22	Fluoroc. Res. Sys. Ltd.	36	+2	—	—	—	—
'85	57	Ch. Limex Group Ltd.	65	—	1.7	3.1	3.7	9.2

78	Vicer Products	90	4.6	1.7	7.3	(9.5)	36	13	Dinet Group Inc.	17	—	—	—	8.8
153	Wagner	195	\$5.25	4.2	3.8	7.6	82	53	Dynalco & J.J.	75	+2	4.0	1.4	7.6
107	Walsin 50s	138	4.0	2.3	3.2	6.5	81	53	W. L.	75	—	1.6	1.7	7.2

COMMONWEALTH & AFRICAN LOANS

62	First Nat. 10p	98	—	—	—	♦
77	1st Pacific Hdg 50c	38	08.33c	1.9	25.0	23
250	Cornwall Bond	728	12.0	—	5.2	—

187	Plym 10p	228	+2	12.7	3.1	1.8	15.4	537	1227	With Telecom II	636	+4	040c	-	1.0	-
200	Ransom Wm. 10p	248		7.5	2.3	4.3	12.3	900	105	Oceanica 10p	127		02.75	6.6	0.8	19.4

20	Int. Vending Mop	57	+3	70.77	4.6	1.9	14.1	100	68.2	French (Ins.) Mop	77.4	+1.2	2.88	1.5	5.3	17.7
5	Brooks Bond	125		41.31	6.7	6.9	10.7	188	160	Friedland Doggart	282		16.27	4.4	4.9	4.9
67	Cashier Sch	144		5.4	2.0	4.7	7.3	280	187	Fr. (Ins.) Mop	282					

762 Da. 82 gda 42-47 _____ Rkt... 10.9% 11.87

142	Wednesday 1-00-20	155	1050%	4.1	5.7	12.0
-----	-------------------	-----	-------	-----	-----	------

94	Daniels Hops	297	+2	162.5	5.2	1.3	18.6	400	400	9 Telecommunications 10p	385	+3	1.77	0.4	0.2
34	Ellis & Gold 15p	75		2.3	2.6	4.4	12.4	57	57	Telechem 5p	35		11.77	1.6	7.2 10.4
68	Equinox Systems	104	+2	1.2	2.5	1.7	3.7	390	390	Telecommunications 5p	340	+2	0.9	5.6	0.6 43.0

73	131	-2	43	24	24	17.9	29	14	4000	100	18	42	-0.02	0.25	0.2	17.2
216	345	+5	43	24	48	10.7	69	60	1000	100	49		3.35	1.8	6.9	11.8
			19.75	25	3.8	11.8	540	363			233	+3	12.55	2.2	3.8	24.8

[illegible]

Cakes & Fried Ice	110.5	116.5
Milk Ice Cream	71.2	76.2

المجلد ١٩، العدد ١، ٢٠١٩

ACROSS

1 Dance of the bedouin in h

- ### 1. THE PROBLEM

1.1 CIVIL RIGHTS - IN THE 1950S

James Ford	RD Act	96.1%	+1.5	0.00	LACOM (unb.)	217.4	+2.6	0.7	34% High St. Chatham	0634 405
					(Notable) (unb.)	258.4	+1.8	0.7		

Equity & Law. Cit-Edged Ed. 195-1047

THE CHAIRMAN
U.S. SENATE

PG Box 93, Canyon of 2 NW.
 21 Fri May 21

346a, High SL, ChathamEquity & Law. Cit-Edged Ed. 195-1047

Midland Bank Trst. Corp. (Jersey) Ltd. 28-34, Hill St., St. Helier, Jersey.	Ltd. 0534 72156	Stronghold Management Limited P.O. Box 315, St. Helier, Jersey.	0534-70152
Mid. & Eastern Gen. 270 6	101 0nd 1071	Continuity Trusts 763.39	66.72
Mid. & E. Ind. Bond 11.05	0-11 7 48	Sumwest (Jersey) Ltd.	

[illegible]

Rise in U.S. oil demand unlikely to last

BY WILLIAM HALL IN NEW YORK

to buy or sell a CBT silver futures contract for 1,000 ounces at a specified price the option's expiry date. Trading will be for February, April, June, August, October and December.

Each newly-listed option contract will begin trading on

Oxfam analysis criticised

WIDE PUBLICITY OF CAUSE

The CBT is to set exemptions for "economically appropriate hedging positions," conversion of reverse conversions and some one-to-one spreads between options and futures. The reporting requirement of 10 contracts will apply to all puts and calls, either long or short. Option prices will be quoted in multiples of one cent per troy ounce of silver in the underlying futures contract. The CBT said it would start trading silver futures options March 29, pending CFTC approval.

CHICAGO					
LIVE CATTLE 40,000 lbs, cont'd/lb					
Feb	Close	High	Low	Sett	Feb
92	64.47	64.72	64.35	64.35	64.35
98	67.82	68.40	67.80	67.80	67.80
29	68.77	69.80	68.50	68.50	68.50

sugar (raw)	5109w	-5	5112.6
coaltops 64s	525pkilo	+2	498pkilo

* Unquoted. ♀ March. ♀ April. ♀ May.
 ♀ March-April. ♀ March-April. ♀ Per 75-lb
 cask. n Nominal. c Cents a pound.

SILVER

Silver was fixed 0.5p an ounce higher for spot delivery in the London market, with the price of the metal there equivalent to the fixing levels: spot 800c, down 5.5c; three-month 820.5c, down 5.85c; six-month 835c, down 5.25c; and 12-month 838.95c, down 7.25c. The metal opened at 854-852p (808-811c) and closed at 854-857p (808-811c).

SILVER	fixing price	+ or -	P.M.E.	+ or -
per				
troy			Unofficial	
spot	850.00p	+0.50	855.5p	+10

NICKEL

NICKEL	L		U	
	A.M. Official	+ or - Unf/Total	A.M. Official	+ or - Unf/Total
Spot	4545-50	+80	4545-50	+17.5
3 months	4550-5	+95	4597-9	+15.5

Nickel—Morning: Cash \$4,610, \$4,570, three months \$4,630, 15, 5, \$4,585, 90, Krb: Three months \$4,520, 15, 90, Afternoon: Three months \$4,520, 10, 15, 60, 4,595, 4,800. Krb: Three months \$4,600, 10, 15, 20. Turnover: 1,992 tonnes.

Gold rose $\$ \frac{1}{2}$ to $\$ 289 \frac{1}{4}$ - $300 \frac{1}{4}$ on the London bullion market yesterday. It

GOLD BULLION (fine ounce) Feb. 11

Close	\$299 $\frac{1}{4}$, \$300 $\frac{1}{4}$	(\$275-275 $\frac{1}{2}$)
Opening	\$300-\$300 $\frac{1}{2}$	(\$271-271 $\frac{1}{2}$)
M'n'n'g fix.	\$300.00	(\$271.199)
Aft'n'n'g.	\$300.15	(\$272.482)

GOLD AND PLATINUM COINS

Krg's Fed.	5309.1-510.4	(2283.783)
1/4 Krg.	5159.1-600	(2148.1454)
1/2 Krg.	5211.1-510.4	(2174.7484)
3/4 Krg.	5351.3-34	(2201.61)
Mapleleaf	5309.1-510.4	(2283.783)
New Sov.	5371.7-5	(2344.6634)
(New Sov.	5212.1-78.4	(2359.5914)
Old Sov.	5712.7-35	(2355.664)
80 Eagle	5811.4-895	(24234.652)
Noble Pat	5877.9-884.4	(2434.867)

LONDON FUTURES			
Month	Yesterday's close	+ or -	Business Done
	\$ per tray		
Feb.	—	—	—
April	303.00	—	303.00
June	—	—	—
Turnover: 100 (2) lots of 1000 tray			

Dow Jones	Feb. 8	Feb. 7	Month ago	Year ago
-----------	--------	--------	-----------	----------

Spot	121.46	121.31	121.12	121.37	68
Fut.	126.01	125.00	124.73	141.28	
(Base: December 31 1974 = 100)					

GRAINS

Old crops reached the highs early in the day, but came over-zealously in the weather, but market sailing to fall back and close at the day's lows. New crops came under heavy hedge selling and closed at contract lows, reports Murpree.

WHEAT	YESTERDAY'S		BARLEY	
	Close	+ or -	Close	+ or -
Mar	111.90	0.00	112.65	0.25
May	116.25	0.05	115.50	0.10
July	116.25	0.05	115.50	0.10
Sept	85.86	0.00	86.48	0.75

Nov...	99.30	-0.50	99.85	-0.85
Jan...	102.90	-0.88	103.35	-0.85

[illegible]

HGCA—Locational ex-farm spot
prices, Feed Barley: E. Mids 711.80,

Scotland 111.0. The UK monetary coefficient for the week beginning Monday February 18 (based on HGCA calculations using 4 days exchange rates) is expected to remain unchanged.

PIGMEAT

Prices rallied sharply as short-covering encouraged fresh buying, reports CCST Commodities.

Month	Yesterdays close	Previous close	Business done
p. per kilo (deadweight)			
April	147.75	147.00	100

April....	110.50	106.50	110.40-106.00
June....	108.50	105.10	108.70-108.00
Aug....	105.00	103.00	106.14-103.50

Oct.	111.50	108.50	108.50-109.50
Nov.	112.50	109.50	111.00-120.40
Dec.	113.50	110.50	112.40-117.00

Sales: 788 (74) lots of 50 carcasses.
3,250 klb.

POTATOES

Short-covering due to cold weather raised levels by \$2.00 but values eased slightly on the high end and traded quietly thereafter, reports Coley and Harper.

Month	Yesterday's -kt sz	Previous close	Business Done
		\$ per tonne	
Feb.	48	53.60	74,55-74.00
Mar.	50	50.00	51,00-50.00
April	50	48.00	51,00-50.00
May	51.50	50.40	52.00-51.40
Nov.	71.50	71.80	71.50
Feb.	78.90	80.10	

firm dollar. Copper rallied on

	Close	High	Low	Pre
Feb.	50.55	—	—	49.50
March	50.25	51.00	50.50	49.50
April	51.25	—	—	50.50
May	51.70	51.90	51.50	50.50
July	52.80	52.45	52.45	51.50
Sept.	53.30	—	—	52.45
Oct.	54.30	—	—	53.30
Jan.	54.90	—	—	54.45
March	55.70	—	—	54.90
May	56.50	—	—	55.70

COCOA 10 tonnes, \$/tonnes				
	Close	High	Low	Pre
March	2167	2167	2167	2167

May	2222	2315	2222	2315
July	2217	2300	2217	2300

Sept	2189	2270	2189	2270
Oct	2057	2123	2048	2114
Nov	2054	2063	2063	2063
Dec	2050	2060	2060	2100
COFFEE "C" 37, 40 lbs, cents/lb				
	Close	High	Low	Prev
March	165.78	48.70	44.00	45.50
May	144.51	45.25	43.10	44.00
July	142.90	43.40	41.50	42.70
Sept	141.25	42.60	40.70	42.00
Dec	140.18	40.40	39.40	40.00
March	138.28	38.50	36.50	38.30
May	137.77	37.25	37.25	37.00
July	136.00	36.50	36.50	37.50
COPPER 25,000 lbs, cents/lb				
	Close	High	Low	Prev
Feb	61.78	62.20	61.30	61.70
March	62.05	—	—	61.70
April	62.46	—	—	60.90

May	62.90	63.05	62.05	62.10
July	63.60	63.65	62.80	62.70

Sept	64.20	64.30	63.50	63.20
Dec	65.75	65.10	64.30	64.10
Jan	65.40	—	—	64.30
March	66.05	65.70	65.20	64.80
May	66.65	—	—	65.30
COTTON 50,000 lb, cents/lb				
	Close	High	Low	Prev
March	65.31	65.60	65.23	65.67
May	66.41	66.70	66.13	66.70
July	67.28	67.58	67.10	67.53
Oct	67.28	67.65	67.35	67.45
Dec	67.35	67.90	67.35	67.58
March	68.45	—	—	68.65
May	69.10	—	—	69.30
July	69.50	—	—	69.70

OTHER MARKETS

WOOL FUTURES

LONDON NEW ZEALAND CROSS-BREDS—Close (in order: buyer, seller, business). New Zealand cents per kg.

Mar	£71.54	£71.50	£72.50	£69.50
Aug	£45.54	£44.54	£44.54	£42.54
54b:	£42.54	£43.54	£47.01	£45.54
nik:	Mar	£52.55	£50.55	£50.55
	Aug	£56.55	£56.55	£57.00

Sales: 3.

SYDNEY GREASY WOOL—Close (in order: buyer, seller, business).

Mar	£71.54	£71.50	£72.50	£69.50
58S.5	58S.0	58S.0	59S.0	59S.0
untraded:	July	597.0	598.5	597.0
59S.0	598.0	597.0	598.0	593.0
59S.0	595.0	597.0	595.0	596.0
59S.0	595.0	597.0	595.0	596.0

4.7	March	270.2	271.6	269.6	27
1.1	May	278.0	278.4	277.2	27

	Sept	Aug	July	June	May
Nov	261.2	281.4	296.4	288	277.9
Dec	274.7	276.2	274	273.2	272.2
Jan	282.4	282	282.2	282.2	277.2
Feb	277.0	278.0	277.0	277.0	277.0
March	283.0	283.4	283.0	282.0	282.0

	Close	High	Low	P
Nov	65.77	70.60	65.70	69
Dec	65.77	70.60	65.70	69
Jan	65.77	70.60	65.70	69
Feb	65.77	70.60	65.70	69
March	65.77	70.60	65.70	69

	Close	High	Low	P
Nov	65.77	70.60	65.70	69
Dec	65.77	70.60	65.70	69
Jan	65.77	70.60	65.70	69
Feb	65.77	70.60	65.70	69
March	65.77	70.60	65.70	69

	Close	High	Low	P
Nov	65.77	70.60	65.70	69
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	Close	High	Low	P
Nov	65.77	70.60	65.70	69

Jan	632.4	632.2	631.2	631.2
March	635.4	637.2	634.0	640.0
May	644.0	—	—	645.0

SOYBEAN MEAL 100 tons, \$/ton			
4	March	136.5	132.0
3	May	141.8	140.0
2	July	147.8	142.0
1	Aug	150.0	150.0
0	Sept	152.5	152.5
9	Oct	155.0	155.0
8	Nov	157.5	157.5
7	Dec	160.0	161.5
6	Jan	162.5	—
5	March	165.0	165.0
SOYABAN OIL 60,000 lbs, cents/lb			
4	March	27.75	27.75
3	May	28.00	28.00
2	July	28.25	28.25
1	Aug	28.50	28.50
0	Sept	28.75	28.75
9	Oct	29.00	29.00
8	Nov	29.25	29.25
7	Dec	29.50	29.50
6	Jan	29.75	29.75
5	March	30.00	30.00

Jan	23.93	23.95	23.90
WHEAT			

	5,000-lb	min. cents/50-lb bushel			
	Cheney	Moish	Lowel	Boon	
March	269.4	269.4	269.4	267	
May	269.4	269.4	269.4	267	
July	278.8	280.0	277.2	278	
Sept	280.0	280.4	277.4	280	
Dec	282.0	284.0	287.2	282	
March	353.4	353.4	352.0	352	

SPOT PRICES—Chicago Loose
 24.00 (same) cents per pound. New
 York 488.0-515.0 (502.0-520.0) cents
 per pound. Hands and Harmsen
 bushel 608.0 (608.0) cents per

—

ROTTERDAM

WHEAT—(U.S. \$ per tonne) U.S. No. 2 Soft Red Winter March 165
April 168, May 168, July 167, U.S.-No. 1
Northern Spring 144, 14 per cent protein
Feb 154, March 153, April/May 162
June 170, July 170, U.S. Northern
Softing, 15 per cent protein April/May
164, U.S. No. 3 Hard Amber Durum
April/May 164, June/July 164
Canadian No. 7 Western Amber Durum
April/May 194, May/June 195, Sept
195.

MAIZE—(U.S. \$ per tonne) U.S. No.
3 Yellow Aflot-142, Feb 138, March
133.60, April/June 132, July/Sept 130
Canadian No. 16 Yellow Aflot-130

1. *Chlorophyll a* (Chl *a*)

COTTON

LIVERPOOL.—*Spot and shipment sales* amounted to 126 contracts. Fair offers were encountered with renewed interest in Middle Eastern qualities. Occasional support came in African growths.

PARIS

SUGAR.—(FFR per tonne): May 1380, May 1380/1395, Apr 1470/1485 Oct 1525/1550, Dec 1615/1635, Mar 1720/1730.

COCOA.—(FFR per 100 kg): Mar 2337/2355, May 2355/2350, Jul 2355 bid, Sep 2400 bid, Dec 2400 bid.

May 2200 ask.

Figure 1

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CURRENCIES; MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Further records for dollar

The meeting of central bankers in Basel yesterday generated little early nervousness on the foreign exchange, but New York dealers were far less reticent than their European counterparts, and as London advanced, the currency was advancing unchecked to new records. The market appears to believe there is little the central banks can do to stem the dollar's rise, on the back of high U.S. interest rates to fund the budget deficit, coupled with strong economic growth, but relatively low inflation.

The dollar broke through FF 10.00 against the French franc soon after the London close and was also around the DM 3.28 level.

Further commercial demand and speculative buying pushed the dollar up to a 15-year peak of DM 3.2750 from DM 3.2575; to an 11-year high of Sfr 2.7940 from Sfr 2.7600.

On the back of England's figures the dollar's index rose to a record 150.3 from 149.3.

STERLING — Trading range against the dollar in 1984-85 is 1.4540 to 1.4965, January average 1.474. Exchange rate index 71.1, the lowest level of the day, a fall

of 0.7 from the previous close, and compared with 75.5 six months ago. The index opened at the day's peak of 71.5, but after falling returned to that level in the afternoon, before falling sharply at the close.

STERLING fell to a record closing low of \$1.0960-1.0970 in London yesterday, a loss of 1.40 cents from Friday's London close, and also below Friday's New York finish, when selling out of the Chicago futures market put renewed pressure on the pound. Sterling touched a all time low of \$1.0935-1.0945, with more stable oil prices and the present high level of London interest rates making it difficult to see a further slide. U.S. dealers apparently felt that the pound was too high

in comparison with other major currencies, after their fall against the dollar last week, but yesterday it came into line, falling to DM 3.2575 from DM 3.2610; Sfr 2.7600 from Sfr 2.7610; and Sfr 2.7600 from Sfr 2.7610.

D-MARK — Trading range against the dollar in 1984-85 is 2.3750 to 2.5035, January average 2.4395. Exchange rate index 71.9, the lowest level of the day, a fall of 1.19 against 123.4 six months ago.

The D-mark fell to another 13-year low against the dollar, with the U.S. currency closing in Frankfurt at DM 3.2560, compared with DM 3.2440 on Friday. It touched a peak of DM 3.2715, after being fixed at DM 3.2575, compared with DM 3.2435 at the

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Change	% change	% change	% change
			from	adjusted	divergence
			central	for	limit
			rate	divergence	
Belgian Franc	44.360	44.360	0.00	0.00	0.00
Danish Krone	1.4610	1.4610	0.00	0.00	0.00
German D-Mark	2.3750	2.3750	0.00	0.00	0.00
French Franc	6.5595	6.5595	0.00	0.00	0.00
Irish Punt	0.7880	0.7880	0.00	0.00	0.00
Italian Lira	1.936	1.936	0.00	0.00	0.00

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

Sharp fall

Sterling based contracts fell sharply in the London International Financial Futures Exchange yesterday as the pound fell to a record low against the dollar. Prices opened lower but resisted downward pressure in rather thin trading during the morning. However, the dollar's continued strength in the afternoon prompted heavy liquidation, with the vanishing prospect of an early cut in base rates adding to the gloom. A little profit taking helped values finish just above the day's low.

A small rise in the UK producer price index created further

Sterling Exchange Rate

INDEX (Bank of England)

	Feb 11 Previous	Feb 11
8.30 am	71.5	71.9
9.00 am	71.4	72.0
10.00 am	71.4	72.3
11.00 am	71.4	72.1
Noon	71.3	72.0
1.00 pm	71.3	72.0
2.00 pm	71.5	72.0
3.00 pm	71.3	72.0
4.00 pm	71.1	71.9

LONDON

THREE-MONTH EURO DOLLAR

	High	Low	Prev
March	90.75	90.50	90.50
June	90.75	90.50	90.50
Sept	90.75	90.50	90.50
Dec	90.75	90.50	90.50
March	90.75	90.50	90.50
June	90.75	90.50	90.50
Sept	90.75	90.50	90.50
Dec	90.75	90.50	90.50

CHICAGO

U.S. TREASURY BONDS (CBT)

	High	Low	Prev
March	71.30	71.10	71.20
June	71.30	71.10	71.20
Sept	71.30	71.10	71.20
Dec	71.30	71.10	71.20
March	71.30	71.10	71.20
June	71.30	71.10	71.20
Sept	71.30	71.10	71.20
Dec	71.30	71.10	71.20

POUND SPOT—FORWARD AGAINST POUND

	Day's spread	Close	One month	% Three months	% p.a.
Feb 11					
U.S.	1.4540-1.4550	1.4540-1.4550	0.52-0.53 pm	5.47	1.30-1.35 pm
Canada	1.4600-1.4610	1.4600-1.4610	0.54-0.55 pm	5.47	1.30-1.35 pm
Netherlands	4.05-4.06	4.05-4.06	2.7-2.8 pm	7.01	1.30-1.35 pm
Belgium	71.50-71.60	71.50-71.60	0.54-0.55 pm	5.47	1.30-1.35 pm
Denmark	12.70-12.80	12.70-12.80	0.54-0.55 pm	5.47	1.30-1.35 pm
Ireland	1.180-1.190	1.180-1.190	0.07-0.08 pm	0.21	0.04-0.05 pm
W. Ger.	2.35-2.36	2.35-2.36	0.54-0.55 pm	5.47	1.30-1.35 pm
Portugal	197.00-198.00	197.00-198.00	0.54-0.55 pm	5.47	1.30-1.35 pm
Spain	164.00-165.00	164.00-165.00	0.54-0.55 pm	5.47	1.30-1.35 pm
Italy	1.93-1.94	1.93-1.94	0.54-0.55 pm	5.47	1.30-1.35 pm
Norway	10.20-10.30	10.20-10.30	0.54-0.55 pm	5.47	1.30-1.35 pm
France	6.55-6.56	6.55-6.56	0.54-0.55 pm	5.47	1.30-1.35 pm
Sweden	10.10-10.20	10.10-10.20	0.54-0.55 pm	5.47	1.30-1.35 pm
Japan	285-286	285-286	0.54-0.55 pm	5.47	1.30-1.35 pm
Austria	13.50-13.60	13.50-13.60	0.54-0.55 pm	5.47	1.30-1.35 pm
Switzerland	2.00-2.01	2.00-2.01	0.54-0.55 pm	5.47	1.30-1.35 pm
Belgium	1.45-1.46	1.45-1.46	0.54-0.55 pm	5.47	1.30-1.35 pm

Belgian rate is for convertible franc. Financial rate 72.25-72.35. Six-month forward dollar 2.00-2.05 pm. 12-month 2.05-2.10 pm.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

	Day's spread	Close	One month	% Three months	% p.a.
Feb 11					
U.S.	1.4540-1.4550	1.4540-1.4550	0.52-0.53 pm	5.47	1.30-1.35 pm
Canada	1.4600-1.4610	1.4600-1.4610	0.54-0.55 pm	5.47	1.30-1.35 pm
Netherlands	4.05-4.06	4.05-4.06	2.7-2.8 pm	7.01	1.30-1.35 pm
Belgium	71.50-71.60	71.50-71.60	0.54-0.55 pm	5.47	1.30-1.35 pm
Denmark	12.70-12.80	12.70-12.80	0.54-0.55 pm	5.47	1.30-1.35 pm
Ireland	1.180-1.190	1.180-1.190	0.07-0.08 pm	0.21	0.04-0.05 pm
W. Ger.	2.35-2.36	2.35-2.36	0.54-0.55 pm	5.47	1.30-1.35 pm
Portugal	197.00-198.00	197.00-198.00	0.54-0.55 pm	5.47	1.30-1.35 pm
Spain	164.00-165.00	164.00-165.00	0.54-0.55 pm	5.47	1.30-1.35 pm
Italy	1.93-1.94	1.93-1.94	0.54-0.55 pm	5.47	1.30-1.35 pm
Norway	10.20-10.30	10.20-10.30	0.54-0.55 pm	5.47	1.30-1.35 pm
France	6.55-6.56	6.55-6.56	0.54-0.55 pm	5.47	1.30-1.35 pm
Sweden	10.10-10.20	10.10-10.20	0.54-0.55 pm	5.47	1.30-1.35 pm
Japan	285-286	285-286	0.54-0.55 pm	5.47	1.30-1.35 pm
Austria	13.50-13.60	13.50-13.60	0.54-0.55 pm	5.47	1.30-1.35 pm
Switzerland	2.00-2.01	2.00-2.01	0.54-0.55 pm	5.47	1.30-1.35 pm
Belgium	1.45-1.46	1.45-1.46	0.54-0.55 pm	5.47	1.30-1.35 pm

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency. Belgian rate is for convertible franc. Financial rate 65.90-66.00.

OTHER CURRENCIES

	Feb. 11	£	\$	Rate
Argentina Peso	256.85-256.75	256.85-256.75	256.85-256.75	256.85-256.75
Australia Dollar	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46
Brazil Cruzeiro	2.50-2.51	2.50-2.51	2.50-2.51	2.50-2.51
Canada Dollar	1.46-1.47	1.46-1.47	1.46-1.47	1.46-1.47
Denmark Krone	12.70-12.80	12.70-12.80	12.70-12.80	12.70-12.80
Finland Markka	5.94-5.95	5.94-5.95	5.94-5.95	5.94-5.95
France Franc	6.55-6.56	6.55-6.56	6.55-6.56	6.55-6.56
Germany D-Mark	2.35-2.36	2.35-2.36	2.35-2.36	2.35-2.36
Hong Kong Dollar	7.80-7.81	7.80-7.81	7.80-7.81	7.80-7.81
India Rupee	15.50-15.51	15.50-15.51	15.50-15.51	15.50-15.51
Iran Rial	1.00-1.01	1.00-1.01	1.00-1.01	1.00-1.01
Israel Sheqel	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46
Italy Lira	1.93-1.94	1.93-1.94	1.93-1.94	1.93-1.94
Japan Yen	285-286	285-286	285-286	285-286
Kenya Shilling	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46
Malaysia Ringgit	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46
Malta Lira	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46
Mexico Peso	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46
Netherlands Guilder	4.05-4.06	4.05-4.06	4.05-4.06	4.05-4.06
New Zealand Dollar	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46
Norway Krone	10.20-10.30	10.20-10.30	10.20-10.30	10.20-10.30
Portugal Escudo	197.00-198.00	197.00-198.00	197.00-198.00	197.00-198.00
South Africa Rand	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46
Spain Ptas	164.00-165.00	164.00-165.00	164.00-165.00	164.00-165.00
Sweden Krona	10.10-10.20	10.10-10.20	10.10-10.20	10.10-10.20
Switzerland Franc	2.00-2.01	2.00-2.01	2.00-2.01	2.00-2.01
Taiwan Dollar	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46
Thailand Baht	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46
U.A.E. Dirham	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46

* Selling rates.

CURRENCY MOVEMENTS

	Feb. 11	Bank of England	Morgan Guaranty	Special	Europe
Feb. 11					
U.S.	1.4540-1.4550	1.4540-1.4550	1.4540-1.4550	1.4540-1.4550	1.4540-1.4550
Canada	1.4600-1.4610	1.4600-1.4610	1.4600-1.4610	1.4600-1.4610	1.4600-1.4610
Netherlands	4.05-4.06	4.05-4.06	4.05-4.06	4.05-4.06	4.05-4.06
Belgium	71.50-71.60	71.50-71.60	71.50-71.60	71.50-71.60	71.50-71.60
Denmark	12.70-12.80	12.70-12.80	12.70-12.80	12.70-12.80	12.70-12.80
Ireland	1.180-1.190	1.180-1.190	1.180-1.190	1.180-1.190	1.180-1.190
W. Ger.	2.35-2.36	2.35-2.36	2.35-2.36	2.35-2.36	2.35-2.36
Portugal	197.00-198.00	197.00-198.00	197.00-198.00	197.00-198.00	197.00-198.00
Spain	164.00-165.00	164.00-165.00	164.00-165.00	164.00-165.00	164.00-165.00
Italy	1.93-1.94	1.93-1.94	1.93-1.94	1.93-1.94	1.93-1.94
Norway	10.20-10.30	10.20-10.30	10.20-10.30	10.20-10.30	10.20-10.30
France	6.55-6.56	6.55-6.56	6.55-6.56	6.55-6.56	6.55-6.56
Sweden	10.10-10.20	10.10-10.20	10.10-10.20	10.10-10.20	10.10-10.20
Japan	285-286	285-286	285-286	285-286	285-286
Austria	13.50-13.60	13.50-13.60	13.50-13.60	13.50-13.60	13.50-13.60
Switzerland	2.00-2.01	2.00-2.01	2.00-2.01	2.00-2.01	2.00-2.01
Belgium	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46	1.45-1.46

Morgan Guaranty changes: average 1980-1982=100. Bank of England index (base average 1975=100).

CURRENCY RATES

Feb. 11	Bank rate %	Special Drawing Rates	E C
Starling	—	0.973429	0.
U.S.	10.31	0.984440	0.
Canadian \$	4 1/2	92.0616	0.
Austria Sch.	11	25.0237	44
Belgian Fr.	11	11.3087	7
Danish Kr.	4 1/2	5.14147	2.
Dmark	4 1/2	5.14147	2.
Guilder	9 1/4	5.55878	5.
French Fr.	5 1/2	9.59280	2.
Lira	15 1/2	N/A	11
Norway Kr.	8	N/A	13
Spanish Pta.	3 1/2	0.02101	15
Swedish Kr.	9	175.518	5.
Swiss Fr.	8	88.9505	11
Greek Drach	20 1/2	4.28548	1.
Irish Punt.	12 1/2	127.849	90
	12 1/2	1.00588	0.

